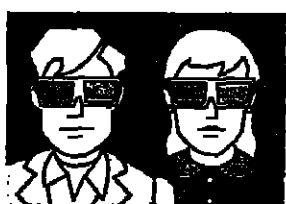




**Turning away**  
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**France and Algeria**  
Caught in  
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Go-ahead for  
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# FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY JANUARY 3 1995

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## Greek premier to call off trial of predecessor

Greece's socialist prime minister Andreas Papandreu is calling off the trial on corruption charges of Constantine Mitsotakis, his conservative predecessor. The move is seen as an attempt to avert an early election by ensuring conservatives' backing in a forthcoming parliamentary vote. Mr Mitsotakis was charged with breach of trust and accepting a \$32.5m bribe in the 1992 sale of a state-controlled concern. Page 12

**Daimler explores multimedia move:** German automotive and aerospace group Daimler-Benz is in talks with three big German media groups, Bertelsmann, Leo Kirch and Breda, about the possibility of setting up multimedia ventures. Page 13

**Rival Kurds clash in Iraq:** Rival Kurdish groups fought fiercely in the northern Iraqi city of Arbil, hindering the distribution of aid, a UN official said. Rebel Kurds kill 19 in Turkey. Page 2

**Debating chamber wrecked:** Fire destroyed the debating chamber at Stormont, Northern Ireland's old parliament on the outskirts of Belfast. The building was undergoing restoration and there was no suggestion of arson. Picture. Page 6

**Bright forecast for British trade:** The UK can expect balance of payments surpluses over the next decade, says Cambridge Econometrics. The forecasters predict that a small current account deficit in 1995 will turn into a small surplus from 1996. Page 12

**Crowds turn out to greet Emperor Akihito**

Some 70,000 Japanese well-wishers, many waving red and white flags, turned out at the airport to greet Emperor Akihito. The emperor, accompanied by his wife Empress Michiko, arrived in a bulletproof glass screen to deliver a New Year message in which he wished for peace in Asia.

**Western bank: the HSBC Holdings UK** subsidiary is to merge its insurance and pension subsidiaries with the bank's branch network and retain its licence to conduct business on issues such as life insurance and reinsurance. Page 13

**Commercial Union Assurance of the UK** becomes the first insurance company to be granted permission to do business in Pakistan, where it will operate out of a population of 120m. Page 14

**Maritime rescue:** The Norwegian freighter *Lind* sank off the Dutch coast after its crew had abandoned ship. The ship was found on Sunday. Meanwhile, a German lifeboatman who had been on board a separate rescue operation.

**Only agreed to negotiations:** Dutch and American officials agreed south of Paris as France opened Orly airport to further international and domestic flights. France had resisted EU orders to open the airport, arguing that state-controlled carrier Air France needed time to restructure and reduce losses.

**German car sales:** In shopping Karstadt, Germany's biggest retail group, is asking the Bonn government to let stores in the country stay open late every weekday. Page 12

**Barry back again:** Marion Barry was sworn in again as mayor of Washington - four years after being forced from the office in disgrace. Barry faces a \$500m budget deficit.

**Poland bans tobacco ads:** Poland imposed a ban on radio and television advertising of tobacco. The ban extends to publications aimed at the young. Wales refuses to accept resignation. Page 2

**English language paper folds:** The Bohemian Daily Standard, the Czech Republic's first daily English language newspaper, collapsed after less than six weeks. American expatriate publisher Erik Reik said the paper's market had proved too small.

**Language tensions surface in Belgium:** Flemish nationalists tried to storm the first meeting of a new Belgian provincial council to protest at the presence of French speakers.

**Somali ex-president dies:** Mohamed Siad Barre, Somalia's president for 22 years, died in Nigeria where he eventually went into exile after a coup in 1991. Page 3

**Poisoned chalice:** Champagne spiked with cyanide killed up to 10 New Year revellers in the central Asian republic of Tajikistan. Reports said the dead included six Russian servicemen, the wife of a Russian embassy worker and three local people.

**Ireland debates drink-drive laws:** Irish environment minister Brendan Howlin is to meet interested groups from both sides of a row over tough new drink-drive laws which cut road accidents over the Christmas and New Year holiday - but cut some pubs' trade by as much as 70 per cent.

## Palestinians condemn new Israeli housing project

By Eric Silver in Jerusalem

Palestinian leaders last night attacked the Israeli government's decision to allow housing to be built near the Jewish township south of Bethlehem. The Israeli government has, however, decided to halt construction of Jewish homes on a contentious hilltop near the West Bank settlement of Efrat.

While compromising with the settlers, Mr Yitzhak Rabin, the Israeli prime minister, has provoked a new confrontation with

the Palestinians, who warned him last week that the 500-home project endangered the peace negotiations.

An Israeli official admitted last night that the suburb would resemble a new settlement rather than the expansion of an existing one within its own borders. Mr Saleh Erakat, local government minister in the Palestinian National Authority, said: "Mr Rabin cannot solve the issue by moving his bulldozers from one hilltop to another."

"The issue is not just this project. There is at the moment a massive campaign of settlement activity on the West Bank from Tulkarm in the north to Ramallah and El Bireh in the centre and Jerusalem and Hebron in the south."

"Mr Rabin proved today that the issue is not legal, but political. He and the Israeli people have now to choose between settlement and peace."

Like other Palestinian spokesmen, Mr Erakat stopped short of threatening to break off negotiations. They do not want to be

blamed for killing hopes for peace. But they insist that without a comprehensive freeze upon Jewish settlements, of the kind Mr Rabin imposed on government building when he assumed office in 1992, there can be no progress.

The fate of the settlements is to be discussed in the "final status" negotiations for the Palestinian territories, not later than 1998.

"What we need to stop," Mr Erakat insists, "is not the negotiations, but the settlements. With each step the settlers take, the

negotiations become meaningless. The bulldozers are burying the peace process."

"We want to give this peace a chance. But the thrust of the issue is land; the gradual termination of the occupation. If Mr Rabin decides to settle the issue by adding more settlements, what is there for us to negotiate about?"

The tug-of-war began early last week when bulldozers started clearing the 125-acre site. Arab farmers from the neighbouring village of al-Khader claimed that

the rocky land was theirs. The Efrat settlers counter-claimed that they had bought some of it and that the rest was "state" land, which they interpreted as meaning Israeli state land.

They had been given permission to build by the previous rightwing administration of Mr Yitzhak Shamir.

Mr Rabin seemed last night to have alienated everybody. Ministers from his liberal-left Meretz coalition partners angrily

Continued on Page 12

## Moscow delegation alleges mass murder in Chechnya

## Rebels halt advance of Russians in Grozny

By John Thornhill in Moscow

Chechen resistance fighters last night appeared to have driven Russian troops from the centre of the capital Grozny, leaving Moscow with the decision either to escalate the conflict or order a humiliating withdrawal.

A Russian parliamentary delegation, which had just returned from Grozny, contradicted earlier defence ministry claims that their forces were in "full control" of the city. The deputies, drawn from reformist parliamentary groups, said Russian forces, which launched a ferocious assault on the capital on New Year's eve, had suffered a "crushing defeat", with hundreds of servicemen killed and as many as 100 tanks damaged or destroyed.

But they also said the government was concealing the truth about Chechen losses. "We are talking about mass murder tantamount to genocide," the delegates said in a statement. "Thousands of innocent people have died, tens of thousands made homeless."

The Russian forces, which appear consistently to have underestimated the strength of the Chechen resistance, said they were "regrouping", but maintained a steady bombardment of the city. Russian government officials said Chechen forces were

resisting from more than 50 strongholds, but said the delegation's estimates of the number of casualties were "grossly exaggerated".

Before sending troops into Chechnya to end the Caucasian republic's three-year bid for independence, General Pavel Grachev, the defence minister,

Page 2

■ Russia's liberals in the cold as Chechnya hardens hearts

boasted that one Russian airborne division would be sufficient to pacify Grozny in two hours.

Witnesses in Grozny said the palace of President Dzhokar Dudayev remained in Chechen hands and had not fallen to the Russian forces, as had been claimed.

Several burnt-out Russian tanks and the charred bodies of half a dozen dead soldiers were visible in Grozny's main square, reporters said. Jubilant Chechen fighters, waving the country's green, white and red flag, drove round the city centre in captured Russian tanks.

The intensity of the fighting has led to increasing concern

Continued on Page 12

## Missile attack on Sarajevo as Bosnian Croats sign truce

By Laura Silber in Belgrade and Bruce Clark in London

Bosnian Croats yesterday became the third warring party in the republic to sign a ceasefire accord - but its fragility was underlined by a rocket attack on Sarajevo's Holiday Inn, the hotel where most foreign visitors stay.

The Croat signature came amid intense efforts by international mediators to consolidate the truce in Bosnia - intended to last four months - and prevent a renewed war breaking out in neighbouring Croatia.

Bosnia's Moslem-led government blamed the Serbs for the rocket attack, which struck the hotel's seventh floor but caused no casualties. United Nations officials said they could not tell who was responsible.

Mr Haris Silajdzic, Bosnian prime minister, said the assault was an effort to press his government into accepting a settlement on terms favourable to the Serbs.

Before yesterday's signature of the truce, the Bosnian Croats had been reluctant to put down their weapons because of recent suc-

cesses in heavy but little-noticed fighting against the Serbs in south-western Bosnia.

Western diplomats say the next stage of the peace process may involve a second visit by former US president Jimmy Carter who initiated moves towards the truce before Christmas.

The Bosnian government and Bosnian Serbs were supposed to stop fighting from Sunday, and UN officials said the truce was holding fairly well in most parts of the republic.

General Sir Michael Rose, UN commander in Bosnia, hailed yesterday's Croat decision to join the ceasefire. "I am delighted that we now have the signatures from all three sides," he said.

In London, a Foreign Office official also welcomed the deal but said there was an urgent need to use the four-month truce as an opportunity to work out a longer-term settlement in Bosnia.

Mr Douglas Hurd, UK foreign secretary, had conveyed this message to Mr Boutros Boutros Ghali, UN secretary-general, over the weekend.

Mediators acknowledged yes-

terday that some important pieces in the jigsaw were still missing. They were putting strong pressure on the rebel Serbs of Croatia, who could disrupt any efforts to bring peace to the region.

General Bertrand de Lapresle, commander of UN troops in former Yugoslavia, held talks at Zagreb airport yesterday with Mr Borislav Mikulic, a Croatian Serb leader from Krajina. Two other senior mediators - Mr Thorvald Stoltenberg of Norway and Britain's Lord Owen - later visited the Croatian Serb stronghold of Knin.

Croatia has warned that unless the rebel Serbs on its territory recognise its authority, it may refuse to renew the mandate of the 15,000 UN peacekeepers which have kept the two sides apart since war in the republic subsided in 1992.

General Janko Bobetko, Croatian military commander, said last week he "would not be surprised" by a "swift and energetic" operation to regain the territory which is now controlled by rebel Serbs.

Running for cover: Chechen civilians flee during an air raid near a burning gas pipeline amid the ruins of a neighbourhood of the capital Grozny recently subjected to an intensive land and air assault by Russian forces

Picture: Reuters

## Mexico lines up \$18bn credit to bolster peso

By Stephen Fidler and Ted Bardacke in Mexico City

The Mexican government has put in place a financial package totalling more than \$18bn from foreign governments and banks to support an emergency economic plan aimed at limiting the damage from last month's surprise devaluation of the peso.

The financial package comprises a \$3bn credit from the US government - an increase on the \$5bn previously available - as well as a \$5bn credit line from other "friendly" governments arranged through the Bank for International Settlements in Basel, CS1.5bn from the government of Canada, and \$3bn from international banks.

Mr William Rhodes, the Citicorp vice-chairman, confirmed yesterday that a credit of \$3bn was being arranged with banks.

"A group of major international banks is in detailed discussion with the government of Mexico for a line of credit of approximately \$3bn, which will be part of the stabilisation fund. We expect to conclude the arrangements shortly."

Citicorp is arranging the loan with JP Morgan, the US bank.

The financial package is an important part of the stabilisation plan which was due to be announced late last night by Mexican President Ernesto Zedillo.

The details of a new accord between the government, business leaders, and unions to limit

the inflationary impact of the devaluation were also expected to emerge late yesterday.

Mr Rogelio Ramirez de la O, who heads the economic consultancy Ecanal, said that sizeable financial backing for the stabilisation plan was necessary to give it credibility with international investors, given the pessimism generated by the devaluation.

It had to be large enough to assure investors in so-called *Tesobonos* - short-term dollar-denominated securities issued by the central bank - that they would be repaid on time.

Some \$16.9bn of *Tesobonos* mature in the first half of this year.

Mr Zedillo's speech was expected to announce public spending cuts, privatisations, further deregulation, and the opening of the financial sector to foreigners.

The aim is to bring the current account deficit down in a controlled way to less than half its level of nearly \$30bn this year.

The Mexican stock market was down 0.7 per cent at mid-session yesterday.

The peso weakened to 5.125 to the dollar, from 5.025 on Friday night.

Dealers said, however, that trading was light ahead of Mr Zedillo's speech and because the New York financial markets were closed.

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Deutsche	100.00	India	100.00	Neth.	1-12	Slovak	SKS1.00
France	100.00	Japan	100.00	Niger	100.00	S. Africa	R12.00
Germany	100.00	Kenya	100.00	Norway	100.00	Spain	P62.00
Greece	100.00	Libya	100.00	Sweden	100.00	Switzerland	Sfr4.75
Italy	100.00	Malaysia	100.00	Switzerland	100.00	Taiwan	T\$20.00
Japan	100.00	Philippines	100.00	USA	100.00	Tunisia	D11.00
UK	100.00	Portugal	100.00	Taiwan	100.00	Turkey	L10.00

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NEWS: EUROPE

# Warning on chemical costs

By Andrew Fisher  
in Frankfurt

Germany's chemical industry compares poorly with its main competitors in terms of productivity, costs and growth, the industry employers' association (BAGC) said in a statement made with one eye on the next wage round.

West German companies had the highest labour costs, which were not offset by productivity increases. Between 1985 and 1993, productivity growth was the lowest among the main chemical producing countries, it said.

Germany's productivity increase was only 14.3 per cent in this period, well behind the UK which headed the list with 49 per cent, France with 40 per cent and Japan with 32.5 per

cent. Also well ahead of Germany were the US and Italian chemical sectors with growth of 25 per cent each.

However, the BAGC said 1994 had seen the start of an improvement in the German industry.

Results from the big German chemical groups show a steep rise in profits, with Hoechst gaining 83 per cent at the pre-tax level in the first nine months, Bayer 32 per cent and BASF 99 per cent.

In view of the structural challenges facing the sector, the BVAC called for a "sensible" wage settlement in 1995. IG Chemie-Papier-Keramik, the industry's trade union has put in a claim for between 5 and 6 per cent for the 700,000 employees in the west German industry.

Highlighting the competitive strength of foreign companies, the BAGC said the German chemical industry compared poorly in terms of actual productivity levels as well as in productivity growth rates.

Turnover per employee in 1993 was DM348,500 (£144,000) in the west German industry against DM482,000 in the US and DM829,000 in Japan. The

German level was also below that of important competitor countries such as France, Switzerland and Italy. Only Britain was behind Germany, but the gap is being closed.

As in other industries, Germany's labour costs in the chemical industry lead the world. The BAGC said hourly labour costs were nearly DM60, just ahead of Japan with DM58. The figure for the US industry was DM35 compared with France's DM48, Britain's DM34 and Italy's DM36. It gave no figure for Switzerland, where labour costs are also high.

Commenting on worldwide growth levels in the industry in 1994-95, the BAGC said Germany lagged behind Japan, France, the UK and the US but was ahead of Italy.

# Kurdish rebels kill 19 in Turkey

Rebel Kurds have killed 19 people, mostly women and children, in a raid on a village in south-east Turkey, Reuter reports from Ankara.

Turkish officials said yesterday the guerrillas, who raided Hamzali village in Diyarbakir province at the weekend, killed eight women, seven children and four men. Six others were wounded.

The rebels of the separatist Kurdistan Workers party (PKK) abducted three men as they fled in the dark.

Troops were combing the area in a search for the guerrillas.

Hamzali is one of the villages in south-east Turkey which refuse to support the rebels and provide men to serve as village guards paid by the government. They are often the target of PKK attacks.

"They attacked Hamzali because the village did not support them. It was a guard village," one official said.

President Suleyman Demirel reacted angrily to news of the attack.

Mr Demirel said he wanted to "bring this savagery before the attention of our people and of the world."

"I ask everyone to refrain from supporting this movement [PKK] directly or indirectly," Mr Demirel said. "This incident which deprived 19 of our citizens of their right to live is the ultimate violation of human rights."

Turkey itself faces strong western criticism for alleged human rights abuses, mostly in the south-east where troops have been fighting PKK guerrillas since 1984.

More than 14,000 people, including 3,500 civilians, have been killed in the PKK's 10-year-old fight for a separate Kurdish state in the south-east of the country.



Cold war: Russian soldiers and tanks besieging a target in Chechnya

# Liberals in the cold as Russia hardens line

John Thornhill on the new mood over Chechnya

Mr Yegor Gaidar, the former prime minister, who remains one of Russia's foremost liberal politicians, uttered a seemingly alarmist warning when troops entered Chechnya three weeks ago.

If the action sparked a war, he said, "we will, with absolute certainty, see the collapse of democratic institutions in Russia within a few months."

As hundreds die in the conflict that has engulfed the breakaway region, there are signs that things are moving in just the direction feared by Mr Gaidar.

The political mood in Moscow has changed markedly in recent weeks. President Boris Yeltsin is growing more isolated and unpopular, distancing himself from his former liberal supporters, and increasingly relying on his own presidential administration and the "power ministries" of defence, interior and counter-intelligence.

A panel of political experts, regularly polled by NTV, the independent television channel, highlights a significant shift in the perceptions of who wields political power.

In the latest poll shown on Sunday, the experts continued to rank Mr Victor Chernomyrdin, the prime minister, as the most influential politician in the country after Mr Yeltsin. But no other government minister who could be considered vaguely liberal or reformist made it into the top 10.

Mr Gaidar, who heads the Russia's Choice grouping in parliament, fell to 10th position.

The big winners in the poll were the members of Russia's security council, a secretive body which has been orchestrating policy towards Chechnya and which many commentators liken to the Soviet politburo.

Also seen as gaining influence were the shadowy figures whose main distinction is their close proximity to the president.

Mr Victor Ilyushin, a presidential aide, and Mr Alexander

Korzhakov, head of Mr Yeltsin's security apparatus, who are unelected and largely unaccountable, were seen as the most powerful men after Mr Chernomyrdin.

The liberals, meanwhile, are also distancing themselves from Mr Yeltsin in a way that may ensure that their prophecies of gloom are self-fulfilling.

Russia's Choice, the liberal parliamentary faction which has been sharply critical of the use of force in Chechnya, has withdrawn its support for the president.

It is also considering pulling its four representatives out of the government: Mr Anatoly Chubais, the first deputy prime minister, Mr Victor Danilov-Danilyan, the environment minister, Mr Boris Saltykov, the science minister, and Mr Yuri Sidorov, the culture minister.

The possible withdrawal of these ministers - particularly Mr Chubais, the mastermind of Russia's privatisation programme - could deal a heavy blow to the government's reformist credentials.

The liberals suggest that the authority of some of these ministers is already being undermined.

Mr Vladimir Plevanov, who succeeded Mr Chubais as head of the privatisation agency, has implicitly attacked his predecessor and spoken of the need for re-nationalisation.

Mr Oleg Soskovets, a first deputy prime minister of conservative bent, has also criticised aspects of the privatisation programme, which had been hailed as the one great achievement of Russian reform.

The Izvestiya newspaper quoted one of the privatisation agency's employees as saying that they felt a bomb was ticking in the building.

An ominous sign of a general hardening in the Kremlin's line is the tough stance it has taken towards other ex-Soviet republics that have criticised Russian policy in Chechnya.

A diplomatic row has erupted with Ukraine following

Russian accusations that Ukrainian nationalists have been backing the Chechen regime.

Mr Gennady Udovenko, the Ukrainian foreign minister, rejected the claim but was sufficiently alarmed to warn Moscow "to refrain from playing out the Ukrainian card in the wake of the Chechnya conflict."

He accused Russia of using "incorrect and tactless terminology from the arsenal of the repressive Stalin regime."

The Russian foreign ministry has also been quick to condemn the Baltic states which had the temerity to criticise its Chechen policy.

A formal protest from the Estonian foreign ministry about human rights violations in Chechnya met with a stinging response from their Russian counterparts.

"This is not the first time that the Estonian foreign ministry has lost its bearings about Russian developments," an official said.

Some pro-Yeltsin politicians still insist that the political passions inflamed by war will die down once the crisis is resolved.

Mr Sergei Filatov, the Kremlin's chief of staff, predicts that the rift between the president and the democrats will be only temporary. Once the Chechen crisis is over, the democrats will repledge their support for Mr Yeltsin as elections approach and they realise that all other viable presidential candidates would be far more inimical to democracy.

Mr Andrei Kozyrev, the foreign minister, who quit Russia's Choice over its policy towards Chechnya, also argues eloquently that democracy is not dead and that there was no alternative to force in Chechnya, given Russia's need to assert its statehood.

Russia's liberals respond that they accept the need for the state to assert itself, but they are nervously wondering what sort of state Russia is becoming.

# Walesa refuses to accept minister's resignation

By Christopher Bobinski  
in Warsaw

Polish president Lech Walesa said yesterday that he would not accept the resignation of Mr Andrzej Olechowski as foreign minister and asked him to resume his duties.

Mr Olechowski, who has taken leave of absence from the new year, welcomed the statement but said that he was still waiting for the issue on which he had offered his resignation to be resolved.

Mr Waldemar Pawlak, the prime minister, last night had yet to say whether he accepts Mr Olechowski's resignation.

Mr Olechowski is demanding that the courts rule on whether he broke the law by continuing to head the board of the state-owned Bank Handlowy while holding public office. He said at the new year that he would not be carrying out his duties until the court ruling, which is expected in the middle of this month.

Mr Olechowski made the move after his name appeared



A Polish shopkeeper displays nuts showing the new and old zloty prices yesterday after Poland sliced four zeroes off its currency from January 1. Prices will have to be displayed in the two denominations for the next two years.

■ Hungary's communist-era forint coins will go out of circulation on June 30 this year, the National Bank of Hungary said yesterday. The central bank also announced a 1.4 per cent devaluation of the currency, with analysts forecasting a heavier one later this month.

on a list of government officials who also hold paid directorships of state-owned companies. The resignation has left a void at the top of the foreign ministry amid a deepening conflict between the president and the government over the still vacant post of defence minister.

Mr Walesa yesterday told Mr Pawlak that he would agree to no other candidate than Mr Zbigniew Okonski whom he is seeking to have appointed as defence minister against the governing coalition's wishes.

Under Poland's interim constitution, government appointments have to be agreed between the president and prime minister and this has given rise to frequent turf wars as Mr Walesa seeks to establish a dominant hold over three ministries - defence, internal and foreign affairs.

# Opening seen in Dutch energy

A study that large Dutch electricity consumers have commissioned from Britain's National Power could break open the state-dominated Dutch energy sector, according to the Heogovens metals group. Reuter reports from Amsterdam.

National Power has examined prospects for building a 1,000MW power station, equivalent to about 6 per cent of Dutch electricity capacity, said Mr Henk de Jong, a Heogovens director.

Heogovens consumes huge amounts of energy to produce steel and aluminium, but has laboured under high electricity prices, added Mr De Jong, who heads its Delfzijl aluminium smelter.

"We are looking at savings of at least 20 per cent," he said.

A decision on building the plant could be taken this year, Mr De Jong said. Heogovens' long-term energy contract with gas producer Nederlandse Gasunie and the Dutch state-owned electricity generators expired at the end of 1998.

He said Heogovens' aluminium smelter would be a "significant consumer" of the plant's output and that a consortium was being put together with electricity demand patterns which fitted well.

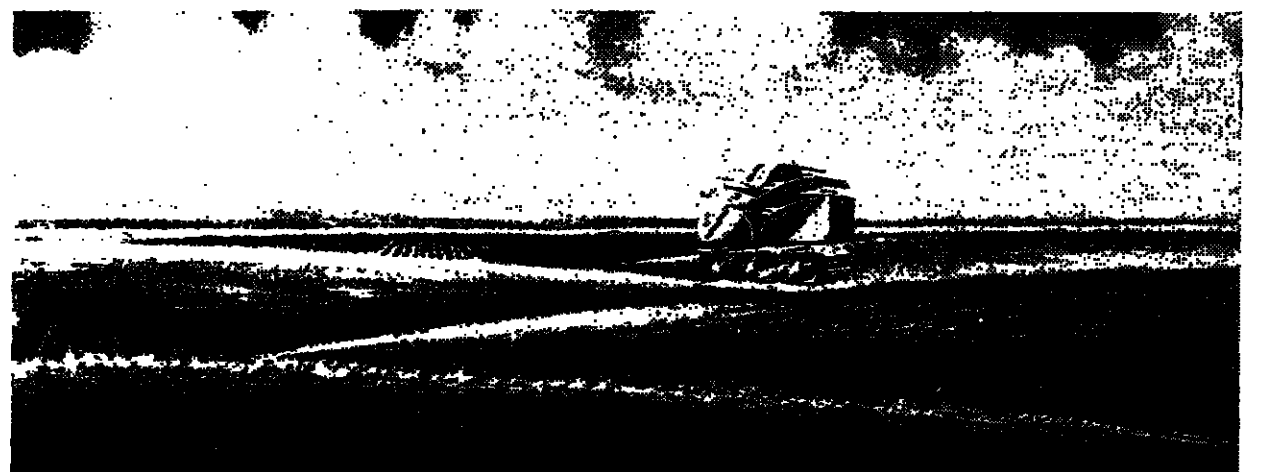
The selection of the privatised National Power to undertake the study was no coincidence, because the consortium, whose Dutch and foreign members he declined to identify, was in favour of a more liberal European energy market.

"One of the advantages of such an approach is that you can secure long-term energy supply agreements that are not really possible under current arrangements," Mr De Jong added.

The construction of the power plant could secure the future of the Delfzijl aluminium smelter where returns have been squeezed by high energy prices. Mr De Jong declined to comment on the possible value of the project, or on whether a contract would automatically go to National Power or be put out to tender.

He said the Dutch government was concerned that power-generation overcapacity might result from the construction of a large independent power project in the Netherlands.

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کراچی میں ایسٹ



## INTERNATIONAL NEWS DIGEST

## Investment blow to Sri Lanka

Ansell, the Australian rubber products company, is closing its A\$200m (£100m) venture in Sri Lanka because of labour unrest and is to move production to Burma. Ansell Lanka, operating in the free trade zone near Colombo, the capital, employed several thousand workers producing surgical gloves out of local rubber. The move is a blow to the five-month-old People's Alliance government of President Chandrika Kumaratunga.

Australian officials blame Mr Mahinda Rajapakse, labour minister, for attempting to set up a party-affiliated trade union at Ansell. Unions are prohibited in the export promotion zones established by the conservative United National party which lost power in last August's election. Violent labour disputes have recently hit two other foreign ventures, Korea-Ceylon Footwear and the Japanese-controlled Norilake-Lanka Porcelain. A new year's eve strike at the Ramada hotel heralded possible further disruption in the tourism sector: the country is witnessing the largest number of tourist arrivals since 1982.

In a further outbreak of unrest directed at foreign installations, a Voice of America relay station under construction north of Colombo has been attacked by villagers. The project has been the target of a campaign led by the local Catholic bishop supported by Buddhist clergy, environmentalists and farmers and fishermen. *Mervyn de Silva, Colombo*

## Malaysian deal in Cambodia

Ariston, a Malaysian private company, yesterday signed a \$1bn (£600m) deal to develop a tourism and infrastructure project in Cambodia. The agreement constitutes the largest single investment to date in Cambodia, making up the bulk of the \$2bn in investments approved since the ratification of the country's new investment law in August last year. Ariston, controlled by Malaysian entrepreneur Chen Lip Keong, said the project would serve as a catalyst for other Malaysian companies to invest in Cambodia.

Mr Chen said the first step would involve turning Sihanoukville's domestic airport into Cambodia's second international air gateway and the construction of a hotel and casino resort which will take about three years to complete. The project also included a highway linkage from the airport to Sihanoukville port, a power plant with maximum capacity of 100MW to supply the Sihanoukville area, water supply and treatment, a sewerage system, an industrial estate, and commercial and residential development. Most of the infrastructure projects have been awarded on a build-operate-transfer basis for a 15-year period. *Reuter, Kuala Lumpur*

## Construction group thinks big

A proposal by an Australian company to build the world's tallest office building in Melbourne - a city with 24 per cent office vacancy - won support from the Victorian state government yesterday. Mr Pat McNamara, Victoria's deputy premier, said the proposal by the Grollo construction group to build the 500-metre building reflected a "new spirit of enthusiasm" in the state, which was hit badly by Australia's recent economic recession. "I think this is a terrific vote of confidence in Melbourne - it's not something that would have been considered a couple of years ago," he said.

The construction group's chief executive, Mr Bruno Grollo, said on Sunday he wanted to build a three-sided gold tower, representing the sun and the moon and the planets and stars. The tower, which would cost more than A\$1bn (£500m), would proceed if the Grollo group could fill the tower's office space, he said. He said that Mr Jeff Kennett, the Victorian premier, had pledged to help by providing public service tenancies. The Sears Tower in Chicago, at 442 metres, is currently the world's tallest building. Australia's tallest building is the 253-metre Rialto Tower in Melbourne. *Reuter, Melbourne*

## Ousted Somali president dies

Former Somali president Mohamed Siad Barre, left, has died in exile in Nigeria. In Mogadishu, the Somali capital, a United Nations spokesman said Mr Barre had died from a heart attack. Mr Barre, who seized power in a 1969 coup, was toppled in January 1991 by forces loyal to faction leader Mohamed Farah Aided and the man who declared himself president after Mr Barre left. Ali Mahdi Mohamed, Mr Barre fled from Mogadishu but held on to southwestern parts of the country which his son-in-law and Mr Mohamed Siad Barre, former defence minister, known as "Morgan", controlled.

When he was overwhelmed, he fled to Nairobi in May 1992 but left for Nigeria two weeks later after Kenyan opposition groups complained the government was paying Mr Barre's bills at a luxury hotel. After Mr Barre's defeat heavy fighting broke out in Mogadishu between supporters of Mr Aided and Mr Ali Mahdi that carved the city in two, killed 30,000 people and led to a famine that killed 10 times that number. A US-led multinational task force landed on the beaches of Mogadishu in December 1992 to stop the fighting and open up food corridors. Mr Barre, aged about 64, is survived by two wives and 19 children who are scattered around the world. *Reuter, Mogadishu*

## Life insurance go-ahead

The cabinet of Pakistan's prime minister Benazir Bhutto yesterday decided to allow foreign companies to do life insurance business in the country and gave immediate permission to one company, a government spokesman said. He said Britain's Commercial Union Assurance, which was given permission, had a £4m (£2.5m) capital base in Pakistan. The decision would bring foreign investment and promote competition. The spokesman said Pakistan had only 5m people with life insurance policies in a population of 100m. However, he said the insurance sector of the total life insurance business in the country, their share was 11 per cent before Pakistan nationalised the insurance in 1972, a decision reversed last year. *Reuter, Islamabad*

## Indonesia taxes stock sales

Indonesia has imposed an income tax of 0.1 per cent on the transaction value of stocks selling on its exchanges with immediate effect, the state secretariat said. The 0.1 per cent is levied against the transaction value for all stock sellers, while a further 5 per cent is levied on founding shareholders if they liquidate their stocks. The tax is to be collected on a monthly basis. Brokers said the tax was in lieu of capital gains tax, which was objected to by market participants for being excessive and difficult to process. Brokers said it was unclear how foreign investors would be treated under the new rules. *Reuter, Jakarta*

## Death of former Sabah leader

Tun Mustapha Harun, a one-time office orderly who helped lead Sabah out of British control and into Malaysia, died yesterday of a heart attack in the Sabah state capital, Kota Kinabalu. He was 76.

Tun Mustapha became Sabah's governor when the territory, formerly British North Borneo, became part of the Malaysian federation in 1963. Resigning that post, he won the state's highest elective position, chief minister, in 1967. He was the first member of the United Sabah National Organisation, which governed Sabah from 1967 to 1978. He became a member of the dominant national party, the United Malays National Organisation, in January 1991 but later broke away after political disagreements. *AP, Kuala Lumpur*

## Bankers and economists welcome 'realistic' package that deepens the revenue base

## Saudi budget aims at 6% spending cuts

By Mark Nicholson,  
Middle East Correspondent

Saudi Arabia's budget package of spending cuts and measures to deepen the government's revenue base was welcomed yesterday by bankers and economists as sensible, realistic and likely to shore up international confidence in the economy of the world's largest oil exporter.

The kingdom's annual budget, unveiled on Sunday, aims to cut government spending by just over 6 per cent this year, following a targeted cut in state expenditure of 20 per cent for 1994.

State coffers, meanwhile, are to be boosted through rises in electricity tariffs, gasoline prices and visa fees.

The budget is a clear attempt to put the country's finances in order after more than a decade of budget deficits,

recently averaging nearly 10 per cent of gross domestic product - a result of weak oil prices, the costs of the Gulf war and a previous disinclination among Saudi rulers to attack the high recurrent costs of one of the world's most highly subsidised welfare states.

"What's important is the attempt to cure the structural imbalances in the budget for the first time," said Mr Henry Azzam, chief economist with National Commercial Bank in Jeddah, the country's biggest.

According to the Finance Ministry statement, revenues are projected to rise to SR135bn (£23bn) from SR120bn in 1994, with spending to be cut to SR150bn from the budgeted SR160bn last year.

This would cut the budget deficit to SR15bn in 1995; more than halving the 1994 deficit, put at SR40bn, and bring-

ing the fiscal gap down to less than 3.5 per cent of GDP.

"It's positive, measured and will go down well on international markets," said one western economist in Riyadh.

The budget gave no indication of the kingdom's oil price assumptions for 1995, but economists said they believed the Finance Ministry had made a highly conservative assumption based on current prices. "There's plenty of room for a much better outcome than they're predicting," said one economist. Oil sales account for more than 90 per cent of state income.

Neither did the budget indicate how much new subsidy cuts and price rises might add to overall revenues.

However, revenues will be helped by a near doubling of petrol prices, which have already taken effect, from SR0.33 a litre to SR0.6. Also, electric-

ity prices for those consuming more than 2,000kW hours a month - mostly big commercial users - have been increased on a sliding scale such that users of more than 6,000 kW hours will pay four times the previous flat rate of SR0.06.

The price rises are designed to leave most domestic users untouched, while introducing some rationalisation in power pricing for commercial users. This, said economists, would not only help to alleviate recent shortages in many of Saudi Arabia's big industrial centres, but increase the profitability and borrowing ability of the state-run power companies, all of which face big demands for fresh investment.

In addition, the government has substantially increased the cost of visas for foreign workers, to SR1,000 each - a move designed not only to

raise revenues but also to help contain the number of overseas workers in the country, at present more than 4m.

Economists said the budget was likely to leave growth flat for 1995 after an official figure of 0.6 per cent growth in the economy for 1994.

However, much will depend on oil prices for the year and on the performance of the private sector, which the government said grew by 4 per cent in 1994 and remains buoyant in sectors not dependent on government contracts.

Private contractors, and their stretched bankers, will also have been cheered by a formal undertaking to make a priority of repaying delayed government debts on state contracts. King Fahd himself ordered an immediate attempt to clear the backlog of debts to domestic creditors.

## Militants kill eight policemen in Egypt

Suspected Islamic militants disguised as policemen shot dead eight policemen and wounded at least two others yesterday in four separate attacks in southern Egypt, security officials said. Reuter reports from Cairo.

Three civilians were also killed and four injured in the attacks which took place within one hour of each other near the Nile valley town of Mallawi, 250km south of Cairo, the officials said.

The death toll was one of the highest in one day since Egypt's political violence flared in 1992 between Moslem militants bent on setting up a purist Islamic state and the government of President Hosni Mubarak.

In all the attacks, gunmen stopped buses on the main road out of Mallawi to search for policemen on their way to work. The Nile Valley town has been the focus of persistent violence between Islamic militants and police for several months.

The gunmen, in separate attacks, boarded three minibuses and killed three policemen after examining the identity papers of passengers, the security officials said. The gunmen took the policemen's weapons and escaped.

The attacks bring to nine the number of policemen killed by militants in the first two days of 1995 and to 670 those killed in political violence since 1992.

Security officials in Mallawi suspect the gunmen are members of Egypt's largest militant organisation the Gama'a al-Islamiyya (Islamic Group), which has been targeting policemen in southern Egypt for two years.

The attacks took place in the villages of al-Roda, Ezbet al-Tabat, Sanger and Umm Kommos near Mallawi, which became a focus of militant-police clashes at the end of last year, the security sources said.

In a similar attack at the weekend, militants hauled a policeman out of a bus near Mallawi and shot him dead in front of horrified passengers, the officials said.

## France caught in Algerian crossfire

## John Ridding on how Paris approaches its former colony's civil war

The relief which followed last week's successful rescue of a hijacked Air France airliner from Islamic militants has faded fast. The murder of four Catholic priests in Algeria in a reprisal, and the warning by a radical Moslem group last Friday of further attacks against French interests, have demonstrated the extent to which France is ensnared in the civil war in its former colony.

For the government of Mr Edouard Balladur, the prime minister, the decisions it now faces are at least as complex and risky as the spectacular hijack rescue. Confronted with what the French media are describing as "France's second Algerian war", it must determine how to shape future strategy towards the government in Algiers and its Islamist opponents.

The significance of this scrutiny extends beyond France's troubled colonial legacy. Other western governments are anxious about the spread of Islamic fundamentalism in the Maghreb and an increase in international terrorism. Southern European states, notably Spain and Italy, fear a flood of immigrants. At a time when France, Spain and Italy are embarking on successive presidencies of the European Union and are seeking to shift the focus of the EU towards the Mediterranean, the ability of Mr Balladur and his government to manage their relations with Algeria takes on still greater importance.

Management of bilateral relations have so far been characterised by conflicting policies. Mr Alain Juppé, foreign minister, favours encouraging the military-backed regime in Algiers to seek dialogue with its Islamist opponents. Mr Charles Pasqua, interior minister, who rejects the notion of a moderate Islamic government and sees little mileage in dialogue, has championed a hard-line approach, involving a domestic crackdown on Moslem militants and support for Algeria's generals.

Behind such policies lies a common objective. As Professor Remy Leveau of the Institute of political science in Paris puts it: "French policy has been dictated by domestic



Charles Pasqua (left) favours a hard line, Alain Juppé (centre) seeks an Algerian dialogue, while Edouard Balladur weighs the risks

political considerations. The aim is to prevent a collapse of the Algerian regime and the spread of the conflict and immigrants to France." This, he says, would fuel support for extreme-right wing politicians in the run up to spring's presidential polls.

The cracks in this policy are, however, increasingly apparent. In particular, Mr Pasqua's tough line has brought France into the Islamists' firing line. "Pasqua is the solution and also the problem," says Mr Dominique Moisi, deputy director of the French Institute for International Relations. For some the result is increasing pressure to re-think policy in Paris.

The immediate response to the hijacking and the subsequent threats has been to tighten security. But there are some signs of a broader adjustment. Following the hijack drama, Mr Balladur and Mr Juppé have sought to assert France's neutrality in the conflict.

Mr Juppé talked of tensions during the crisis and issued a thinly veiled criticism of the cancellation of general elections in 1992 which the Islamic Salvation Front (FIS) was poised to win. "It is necessary to accept the rules of democracy and the basic rule of alternance. When one wins the elections that is fine. But when

one loses then you go," said Mr Juppé.

At the moment, it is words rather than deeds that are changing. Mr Juppé, has indicated that economic relations and support "for the Algerian people" will not be affected. But for many observers, there is the need for, and ultimately the prospect of, more substantive change.

"There must be a shift in policy," says Ms Séverine Labat, an Algerian scholar at CERI, the French international relations institute. "There can be no solution without dialogue with the FIS." This, she argues, can be encouraged through economic levers. "The rescheduling of Algeria's debt should be conditional on progress towards negotiations and on the observation of human rights."

Given Algeria's financial plight, the economic lever is potentially powerful. It is also favoured by many of France's diplomatic partners, including Washington. Last year, Mr Edmond Alphandery, the economy minister faced a tough struggle to persuade IMF partners to approve a FF6.4bn (£847m) structural reform fund. Further structural loans and rescheduling loan negotiations due in May could provide the opportunity for pressure to be exerted.

Some observers also favour attempts to encourage nascent discussions aimed at providing a democratic alternative and to find intermediaries to develop contacts with the Islamic groups. "There are a number of parties that one can consider as democratic," says Mr Jean Audibert, a former French ambassador to Algiers. He cites the 1.6m votes won in the first round of general elections by the FLN, the heir to the movement which forced France from Algiers.

Ms Labat believes that France should tacitly assist talks between the FIS, the FLN and the FFS socialist organisation. These parties held a first round of meetings in Rome in November, and more talks are expected this month. Although France regards Algeria as its sphere of influence there may also be an increased role for Paris's diplomatic partners.

"Most are keen to keep out of the Algerian crisis, but countries like Italy and Spain share similar concerns to France and could help foster dialogue", says one diplomat.

Few, however, expect Mr Balladur's government to take bold initiatives in the near future. The reason, as ever, lies in domestic French politics and the forthcoming presidential elections. "If France held negotiations or appeared to make concessions to the Islamists, the government would be

denounced by the right wing and nationalists. It would seem as if the terrorists had won the day and play into the hands of parties like the National Front," says Mr Moisi. He argues that Mr Pasqua himself has not given up on the idea of a tilt at the presidency should the right circumstances arise.

Mr Pasqua may well remain a central figure in Algerian politics after the elections. Mr Balladur needs to maintain the support of his powerful interior minister and could select him as prime minister should he succeed in his own bid for the Elysée. As premier, Mr Pasqua could ensure the implementation of a tough policy and support for the Algerian regime. As a supporter of Mr Jacques Chirac, by contrast, Mr Juppé could find himself and his arguments for negotiations shunted aside.

Such obstacles reduce the likelihood of a rapid shift in stance. But with the crisis escalating in Algeria, events are unlikely to respect the French political calendar. As one diplomat in Paris put it: "The options may not seem very attractive now. But they are getting less attractive by the day. There is growing pressure for a policy change after the elections. But it is by no means clear that pressures within Algeria can be contained that long."

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## NEWS: INTERNATIONAL

## Brazilian banks resume trading

By Angus Foster in São Paulo

The two Brazilian state-owned banks which the central government took over on Friday appeared to be trading normally yesterday, the first time the banks had opened since the government's move.

Banespa, controlled by the state of São Paulo, and Banerj of Rio de Janeiro, were reported to be operating normally. Both banks said business was "totally tranquil". Banerj claimed it received sizeable deposits yesterday morning from retail clients.

The banks have been put under "special temporary administration" for at least one year by the central bank, allowing the central government to appoint new directors and oversee all new lending. The move followed mounting liquidity problems for both banks but consumers seem to have been assured by government statements that deposits are not at risk.

Shares in the banks, which were suspended early in the day, resumed trading on the São Paulo and Rio stock exchanges. Stock exchange officials said a suspension was not required as both banks continued to function normally. Banespa's shares were down about 7 per cent at lunchtime. But analysts said that in the medium term the central bank's intervention was welcome as it would restore Banespa's balance sheet and probably prepare the bank for privatisation.

The administrators appointed by the central bank are not commenting on their findings until they have a clearer understanding of the two banks' situations. A preliminary statement is possible later this week.

The central bank intervened shortly before the new president, Mr Fernando Henrique Cardoso, and new state governors took office on Sunday. The move was backed by Mr Cardoso and Mr Pedro Malan, who yesterday moved from the central bank to become finance minister.

## Taiwanese take on Ho Chi Minh city

Kieran Cooke and Laura Tyson on a project to modernise Vietnam's southern capital

Ho Chi Minh city in southern Vietnam is one of the most densely populated urban areas in Asia. In 1989 there were fewer than 1m people living in Ho Chi Minh, the former Saigon. The effects of the Vietnamese war, plus the more recent influx of rural dwellers in search of work, has pushed the population of the city to more than 6m.

Now the Vietnamese government, in a joint venture with investors from Taiwan, is undertaking an ambitious plan which it hopes will solve Ho Chi Minh's chronic infrastructure problems. Last month, Mr Vo Van Kiet, the prime minister, gave the go-ahead to the "Saigon South" project.

The aim is to build a city of more than 500,000 south of Ho Chi Minh which will become a

regional business and finance centre. "Saigon south will rival Shenzhen [near Hong Kong] and Pudong in Shanghai as a centre of business enterprise," said a local official.

The project has interesting political implications. The Central Trading & Development group (CT&D) of Taiwan is partner of the local communist people's committee in the project. CT&D is a privately held concern whose majority shareholder is Taiwan's ruling - and staunchly anti-communist - Kuomintang (KMT) party. Conspiracy-minded Vietnamese say part of the reason for the Kuomintang company's interest in Vietnam is political: it wants to invest in order to prevent the spread of China's influence in Indo China.

Mr Y.T. Young, a Ho Chi Minh-based manager of the

CT&D group, insists his company is in Vietnam for sound business reasons. "With the lifting of the US embargo, more and more investors are coming to Vietnam, particularly to the south around Ho Chi Minh," says Mr Young. "The city cannot handle new industry, its roads, its port, its power and water supply systems are all inadequate. Vietnam is like Taiwan 25 years ago, but it will catch up fast. However, it must have proper infrastructure."

With nearly \$2bn (£1.26bn) worth of projects licensed in Vietnam, Taiwan is the country's biggest foreign investor. In many parts of south-east Asia, Taiwanese companies have the reputation of being "fly-by-night", investors who often flout local labour and environmental procedures. The Saigon South venture is a flag-

ship project which could alter popular conceptions of Taiwanese business.

CT&D says it has already invested \$80m in developing the Tan Thuan export processing zone on a 300-hectare peninsula on the Saigon river south of Ho Chi Minh. Tan Thuan is the first of five such zones licensed in Vietnam to start operations. Mr Young says that 35 companies have so far been granted licences to operate at Tan Thuan. The concerns are labour intensive. They include a Taiwanese bicycle manufacturing plant and a Japanese sewing machine assembly operation.

"Tan Thuan is only 4km from the city centre and has access to a large, intelligent labour pool," says Mr Young. "We are confident it will be a success."

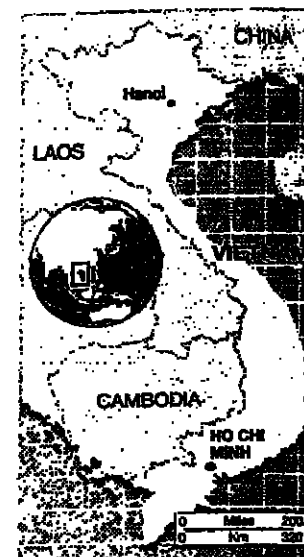
CD&T plans to invest a further \$240m to develop Saigon South, which will stretch over a 2,800-hectare area west of Tan Thuan. Plans are for a new city centre, a university, a stock exchange building and hotels to be built along a 15km long thoroughfare. CD&T says it has already started construction of a 675MW power plant to feed the Tan Thuan EPZ and eventually the new city.

While the Saigon South scheme has received full official backing, some Vietnamese question whether charge over such an important, prestige project should be given to an outside concern. Vietnam's small Chinese community is often accused of having too much control over the economy: the development of Saigon South by Taiwanese Chinese could cause further

resentment. There have already been problems over settling compensation claims from people being moved off the land.

Some foreign developers also question Taiwanese credentials in infrastructure planning. Taiwan is a modern economic success story. But Taipei is one of the region's most congested and polluted cities, plagued by infrastructure problems.

There is also the issue of where the funds will come from for such a massive project. Vietnam has a serious shortage of capital. Local partners in the Saigon South scheme are supplying the land but will not be putting any cash into the venture. CD&T says that, while a sizeable part of the capital needed will come from internal company funds, financial support will be can-



vassed around the world. Mr Young says he is confident that the sceptics will be proved wrong. "Look how Shenzhen was transformed from a small fishing port into a city of 2.7m within seven years. That amazed people. The same can happen here."



North Korea yesterday released this picture of its leader Mr Kim Jong-il (right) receiving flowers from a soldier in an apparent attempt to counter rumours of weight-loss, ill health and internal power struggles. Mr Kim has been absent from public life since the July 20 funeral of his father, Kim Il-sung. Speculation over his grip on power deepened on Sunday when he failed to give North Korea's traditional New Year's Day address.

## The personal touch scores for an Italian company in Turkmenistan

Steve Levine reports on hotels rising from the desert near Ashkabad

The row of 24 lavish, eastern-style hotels rises from the edge of Turkmenistan's barren desert capital like a sparkling mirage. But the five-star oasis, outfitted with tennis courts, swimming pools, night clubs and casino, is no illusion. It is part of Turkmenistan president Saparmyrat Niyazov's vision of a Kara Kum Desert sheikhdom, rising from the country's possession of the world's fourth largest natural gas reserves.

Italy's Agind-Swissital is among the few European companies that have become part of Mr Niyazov's dream for Turkmenistan, which has been the slowest of the ex-Soviet Caspian Sea states to develop its energy riches. Agind-Swissital built and operates the jewel of Ashkabad's hotel row, the \$6.4m, 18-room Hotel Independent. The company has turned the hotel into Ashkabad's favourite, catering to a tiny local elite and foreign community who dine in the capital's only fine restaurant and enjoy such finishing touches as Pierre Cardin signature tiles in the public toilet.

The result has been an 80 per cent occupancy rate, including a five-room, \$1,000-a-night apartment rented at a discount to the US ambassador. "This is the only European-style hotel on the strip," asserts the independent manager, Ms Rosanna Umbri. "If you stay in the other hotels, it means you make the bed for yourself and bring your own towels."

Five years after coming to Turkmenistan during the Soviet era to discuss the refurbishing of a glass factory, Agind-Swissital has become among the most active European investors in the central Asian republic. In financial terms, this is not saying a lot -



Agind-Swissital possesses just \$40m (£25.6m) in 17 contracts, including a second, \$8.8m hotel - but it does offer a hint into how western companies can get a piece of Turkmenistan's growing trade.

The republic of 4m people, which borders Iran to the south and the Caspian Sea to the east, is still deprived of almost any comfort. This has especially been so since November 1993, when Russia cut Turkmenistan's access to the European natural gas market and severed its main hard-currency source. Much of the population goes without running water for several hours a day, and few western consumer goods are on sale.

Instead of spending on basic infrastructure and consumer imports, Mr Niyazov has committed almost all of Turkmenistan's resources to a series of expensive construction projects, including Ashkabad's hotels. All are financed by bartering cotton and oil, and most have been testaments to Mr Niyazov's ego. Agind-Swissital, for example, has won contracts to build two presidential palaces, the value of which it will not disclose, describing them as private contracts for Mr Niyazov. The French company Bouygues has a \$65m contract to build a giant mosque at the

historic site of Geok Tepe.

Western diplomats say Mr Niyazov is soliciting bids on a \$1bn deal for a giant public park that would include Disneyland-style attractions; no one is sure how it will be financed, given that so much of the republic's cotton and oil are already encumbered by other projects.

Turkish companies have dominated manufacturing joint ventures, acquiring some \$1bn in contracts, according to the Turkish embassy. Agind-Swissital has burrowed itself into Turkmenistan's economy by developing personal contacts, which diplomats and traders say is only certain local currency, since there are no reliable laws or banking system.

"A lot of Europeans are coming here asking for insurance, financing, letters of credit, because they are so sophisticated. But if you are so sophisticated, you will never do business here," says Mr Pasqualino Rispo, managing director of Agind-Swissital.

The company's recipe, indeed, has won it contracts throughout former Soviet central Asia. For example, it is working on a \$192m project on Uzbekistan's Tashkent Motor, a 200,000 sq m factory that, after two more years' work, is

meant to produce 70,000 engines each year for forklifts, tractors and generators, mostly for export.

Even after cracking central Asia's hard shell, however, Agind-Swissital's going has hardly been smooth. It has imported almost everything for its Turkmenistan projects, from raw materials to workers. The entire supply for the Hotel Independent's restaurant, is imported including jam, cheese, spaghetti and cooking oil. It even imported sulphur-resistant cement for Mr Niyazov's palace near Ashkabad.

There have been other problems: officers from Turkmenistan's intelligence service "invited" Ms Umbri to his headquarters for questioning twice last year and once insisted on counting the cash in the hotel safe. In 1993, the government forced the company to exchange all its hard currency profit for the local manat at a rate of 2 to \$1 when the street rate was 15/\$1, according to Ms Umbri. "They said that this time they will let us take out our profit," says Ms Umbri. "I'm waiting to see."

Not everyone has been as successful in acquiring business as has Agind-Swissital, partly since Russia's stranglehold on Turkmenistan's natural gas exports prevents it from doing much business. Agind-Swissital's Mr Rispo reckons, however, that Turkmenistan is still the best place to trade in central Asia. Indeed, diplomats say business can be fairly successful in Turkmenistan - if you get to the right person. "The government's decisions are made politically, not economically," says one diplomat. "If they like you, they give you a contract. And if you like them, you do something for them."

## FINANCIAL TIMES

## FT EXPORTER



## FT EXPORTER: Winter Issue - January 31st

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## INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

## UNITED STATES

	Consumer prices	Producer prices	Wholesale prices	Unit labor costs	Real exchange rate
1985	100.0	100.0	100.0	100.0	100.0
1986	101.9	98.6	102.3	98.4	85.0
1987	105.6	100.7	103.9	98.7	78.2
1988	109.9	103.2	107.0	99.1	71.0
1989	115.2	108.5	110.1	101.1	74.9
1990	121.5	113.9	113.6	104.3	73.4
1991	126.5	116.3	117.3	107.8	74.2
1992	132.1	117.9	120.2	108.4	74.2
1993	134.3	119.2	123.1	107.7	78.6
4th qtr.1993	2.7	0.3	3.1	-1.7	78.7
1st qtr.1994	2.5	0.2	3.4	-1.0	77.0
2nd qtr.1994	2.4	-0.2	2.8	-2.3	75.8
3rd qtr.1994	2.9	1.3	2.8	-3.4	75.4
December 1993	2.6	0.2	3.7	-2.7	77.3
January 1994	2.5	0.2	2.6	-1.1	77.8
February	2.5	0.2	3.7	-0.6	77.0
March	2.5	0.2	3.7	-1.3	78.4
April	2.4	-0.4	2.8	-1.7	76.4
May	2.3	-0.4	2.6	-2.7	75.9
June	2.5	0.1	2.6	-2.6	75.1
July	2.6	0.6	2.6	-2.9	73.5
August	2.9	1.9	2.6	-3.7	72.9
September	3.0	1.4	2.7	-3.7	72.8
October	2.6	1.0	2.6	-2.2	71.6
November	2.7	1.3	2.7	-2.2	72.1

## FRANCE

	Consumer prices	Producer prices	Wholesale prices	Unit labor costs	Real exchange rate
1985	100.0	100.0	100.0	100.0	100.0
1986	102.5	97.2	104.5	101.6	103.6
1987	105.9	97.8	107.8	103.0	104.8
1988	108.8	102.8	111.1	104.1	102.2
1989	112.6	108.4	116.4	105.2	99.8
1990	116.5	107.1	120.6	103.6	103.8
1991	120.2	106.8	125.8	113.4	102.3
1992	123.1	104.0	130.3	115.6	105.8
1993	125.6	107.1	133.7	118.1	108.5
4th qtr.1993	2.1	-2.2	n.a.	0.0	107.7
1st qtr.1994	1.7	-1.5	n.a.	107.4	4.0
2nd qtr.1994	1.7	-0.1	n.a.	107.7	4.0
3rd qtr.1994	1.6	1.9	n.a.	108.7	3.7
December 1993	2.1	n.a.	2.2	n.a.	108.6
January 1994	1.9	n.a.	2.1	n.a.	107.6
February	1.8	n.a.	2.1	n.a.	107.9
March	1.5	n.a.	2.1	n.a.	107.9
April	1.7	n.a.	2.1	n.a.	108.6
May	1.8	n.a.	2.1	n.a.	107.4
June	1.8	n.a.	2.4	n.a.	108.2
July	1.7	n.a.	2.4	n.a.	108.4
August	1.7	n.a.	2.4	n.a.	108.7
September	1.6	n.a.	2.4	n.a.	108.9
October	1.7	n.a.	2.4	n.a.	109.1
November	1.8	n.a.	2.4	n.a.	108.6

## JAPAN

	Consumer prices	Producer prices	Wholesale prices	Unit labor costs	Real exchange rate
1985	100.0	100.0	100.0	100.0	100.0
1986	100.8	95.3	101.4	103.4	118.4
1987	101.2	92.5	103.1	100.6	122.9
1988	102.2	92.3	107.8	98.2	131.0
1989	104.9	94.2	114.0	98.1	123.5
1990	108.2	95.7	120.1	98.3	108.3
1991	111.8	98.8	124.3	101.8	114.8
1992	115.9	95.9	125.6	111.0	115.3
1993	115.3	94.3	126.8	116.9	134.0
4th qtr.1993	1.2	-2.1	-0.1	4.8	137.8
1st qtr.1994	1.4	-2.2	2.9	3.7	137.8
2nd qtr.1994	0.8	-2.1	5.0	0.0	139.9
3rd qtr.1994	-0.1	-1.7	7.0	0.0	140.8
December 1993	1.3	-2.2	-1.1	3.4	135.9
January 1994	1.4	-2.1	4.5	3.4	134.5
February	1.4	-2.2	1.8	6.1	139.4
March	1.4	-2.2	2.4	2.8	139.4
April	0.8	-2.2	1.9	0.9	141.4
May	0.6	-2.0	1.0	0.0	139.2
June	0.5	-1.8	9.1	-0.9	138.4
July	-0.3	-1.8	-5.2	0.8	142.4
August	-0.1	-1.7	-1.5	0.8	142.4
September	0.1	-1.5	0.0	139.9	140.8
October	0.8	0.0	-1.5	0.0	139.9
November	1.1	0.0	-1.5	0.0	140.8

## ITALY

	Consumer prices	Producer prices	Wholesale prices	Unit labor costs	Real exchange rate
1985	100.0	100.0	100.0	100.0	100.0
1986	100.1	100.2	104.8	102.7	101.3
1987	111.0	103.2	111.6	105.5	102.0
1988	118.5	106.8	118.4	108.7	100.2
1989	124.2	113.1	126.6	112.3	108.8
1990	131.8	117.8	134.7	118.7	106.2
1991	140.3	121.7	147.9	131.2	105.5
1992	147.7	124.0	155.9	136.7	101.9
1993	153.9	128.7	161.3	139.3	97.3
4th qtr.1993	4.1	3.8	3.8	-1.5	85.7
1st qtr.1994	4.2	3.5	4.3	85.2	2.4
2nd qtr.1994	4.0	3.1	4.1	87.4	2.5
3rd qtr.1994	3.7	3.5	3.7	85.4	2.3
December 1993	4.0	3.7	3.7	n.a.	84.7
January 1994	4.2	3.5	4.0	n.a.	85.2
February	4.2	3.6	4.3	n.a.	85.5
March	4.2	3.2	4.5	n.a.	84.9
April	4.1	3.0	4.6	n.a.	87.5
May	4.0	3.2	4.6	n.a.	87.6
June	3.7	3.0	3.0	n.a.	88.8
July	3.6	3.2	3.1	n.a.	88.1
August	3.7	3.5	3.1	n.a.	88.1
September	3.9	3.8	3.8	n.a.	88.1
October	3.8	3.8	4.3	n.a.	84.7
November	4.3	3.8	4.3	n.a.	84.7

## GERMANY

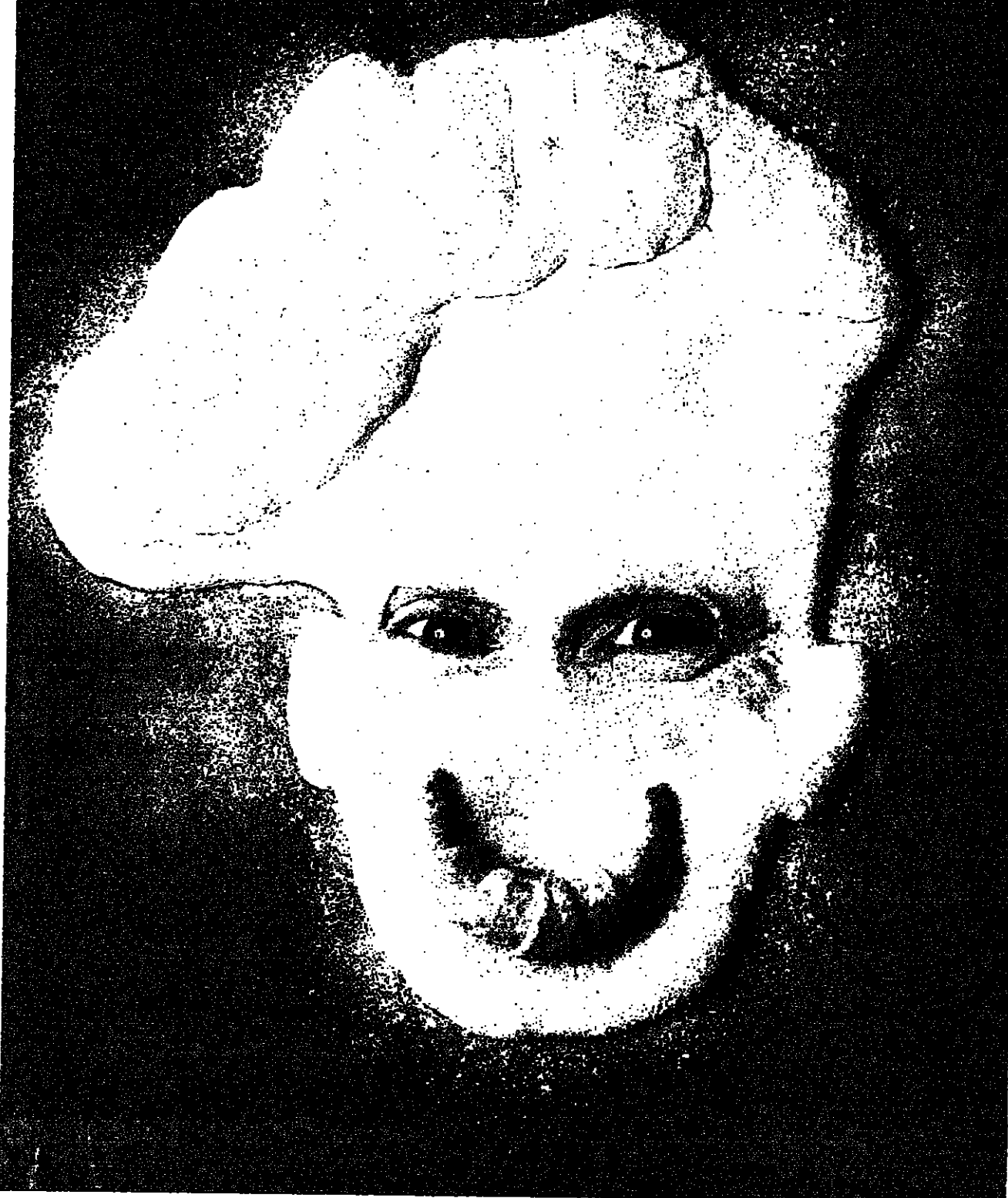
	Consumer prices	Producer prices	Wholesale prices	Unit labor costs	Real exchange rate
1985	100.0	100.0	100.0	100.0	100.0
1986	99.9	97.5	103.4	103.8	109.4
1987	100.1	95.0	107.7	107.1	110.3
1988	101.4	98.2	112.3	108.9	112.3
1989	104.2	99.3	117.3	108.0	117.3
1990	107.0	101.0	123.5	110.3	123.5
1991	109.7	103.4	131.2	115.0	131.2
1992	115.1	104.9	138.0	121.5	140.8
1993	118.9	104.9	146.7	125.3	140.8
4th qtr.1993	3.7	-0.2	n.a.	-1.7	109.4
1st qtr.1994	3.3	0.2	n.a.	-2.6	107.7
2nd qtr.1994	3.0	0.3	n.a.	-6.9	107.7
3rd qtr.1994	3.0	0.6	n.a.	108.7	108.7
December 1993	3.7	-0.1	n.a.	-2.9	109.4
January 1994	3.5	0.0	4.8	-0.6	108.7
February	3.4	0.2	4.8	-0.6	108.7
March	3.2	0.3	4.8	-0.6	108.7
April	3.1	0.1	2.0	-6.7	108.7
May	3.0	0.4	2.0	-6.7	108.7
June	3.0	0.4	2.0	-6.7	108.7
July	2.9	0.4	2.0	-6.7	108.7
August	3.0	0.7	2.0	-6.7	108.7
September	3.0	0.7	2.0	-6.7	108.7
October	2.8	1.0	2.0	-6.7	110.3
November	2.7	1.4	2.0	-6.7	110.3

## UNITED KINGDOM

	Consumer prices	Producer prices	Wholesale prices	Unit labor costs	Real exchange rate
1985	100.0	100.0	100.0	100.0	100.0
1986	103.4	101.4	107.7	107.1	110.3
1987	107.7	104.9	116.3	108.6	104.3
1988	113.0	108.7	128.2	108.5	106.9
1989	118.9	113.9	137.2	114.4	107.1
1990	121.8	113.9	144.1	114.4	107.1
1991	127.5	114.4	150.1	122.7	108.6
1992	131.3	115.0	156.9	128.2	110.3
1993	135.5	118.1	162.4	131.3	108.9
1994	137.7	121.5	167.3	135.5	108.9
4th qtr.1993	1.5	3.8	3.8	1.8	97.2
1st qtr.1994	2.4	3.3	4.8	1.9	97.2
2nd qtr.1994	2.6	2.2	4.4	-0.2	97.0
3rd qtr.1994	2.3	2.1	4.4	-1.5	98.9
December 1993	1.9	4.0	4.0	1.4	98.0
January 1994	2.5	3.7	4.8	1.7	98.9
February	2.4	3.4	4.4	1.7	98.6
March	2.3	2.8	5.3	2.3	98.9
April	2.6	2.2	4.7	0.4	97.0
May	2.5	2.1	4.3	0.8	96.9
June	2.3	1.9	4.2	-1.4	98.9
July	2.4	2.2	4.5	-1.4	98.9
August	2.2	2.3	4.8	-1.7	95.9
September	2.4	2.3	4.8	-2.0	96.9
October	2.4	2.3	4.8	-2.0	96.9
November	2.4	2.3	4.8	-2.0	96.9



BP, who bring billions of barrels from the back of beyond now bake biscuits in Berlin.



BP's special way of working has given rise to a new breed of petrol station. We went to Berlin to find out more...

We all have to eat. Our customers think of it as a convenience store with pumps outside. A lot of them walk here.

We started with eight in South Carolina, now they're all over the world. Whatever we learn from one is passed on to all. That's how we work.

Here, have a biscuit... it's fresh.

Not at all, for example we Germans like our coffee in ceramic mugs - in England people prefer paper cups. But everyone likes fresh bread.

No, this one's based on one in Munich. Go there - talk to Karl. We could not have done it without him...

**What's a baker doing in a petrol station Karl?**

Baking, of course. We offer fresh pastries on a three hour cycle - like they do in America.

We are making our filling stations more... how do you say?

**Filling?**

Precisely.

**What else do you sell here?**

Milk, sandwiches, coffee, pet food - here, have a doughnut.

**Err, thanks. It's a great idea, when did you come up with it?**

I made it this morning... it is fresh.

**No, not the doughnut, the bakery.**

Oh, that was not my idea, you must talk to Hans in Berlin, I am learning a lot from him.

For instance this store is based on the layout of one in Australia. He brought the design back, we could not have done it without him...

ALL TOGETHER BETTER.





## NEWS: UK

## Foreign secretary sings EU praises

By James Blitz  
at Westminster

Mr Douglas Hurd, foreign secretary, yesterday underlined the government's determination not to seek an early compromise with Conservative Euro-rebels. He delivered a powerful message of support for UK membership of the European Union.

Amid signs that pro-Euro-

pean cabinet ministers are planning a new campaign against the recent wave of Euroscepticism within the party, Mr Hurd issued a message to Conservative activists extolling the benefits of EU membership for the British economy.

In a "briefing note" to the leaders of Tory constituency associations, the foreign secretary emphasised his commit-

ment to "a flexible decentralised Europe," rejecting the federal version of the EU favoured in some countries.

But in all other respects, Mr Hurd's message abandoned the mild Euro-scepticism he has employed in recent months to try to appease Conservative MPs who oppose British membership of the EU.

"Our criticisms of the way it [the EU] often works, our

efforts to make it work better, should not obscure the overwhelming benefits our membership brings us," he wrote.

He added: "If we are to influence community laws to the advantage of British companies, we need to be inside, not outside, the EU."

Mr Hurd's message was the latest indication that ministers are not seeking an early compromise with nine backbench

Tory MPs who were removed from the party whip last month after refusing to support the government over the European Union finance bill.

Mr Norman Lamont, the former chancellor, showed his commitment to fight against EU integration yesterday by insisting that the government must rule out any risk that sterling will enter a single European currency.

## UK NEWS DIGEST

## Junk mail to accompany rail tickets

Ticket offices on the London Underground railway system are the latest outlet for junk mail, our Marketing Correspondent writes. Travellers can expect to be handed advertisers' promotional leaflets and money-off vouchers for such items as hamburgers and theatre tickets. London Underground said advertisers were being offered an audience of up to 1m people every day, "many of them young upmarket consumers who are high earners and high spenders".

The advertising is a joint venture with promotions company Aspen Specialist Media. Aspen's other projects include advertising-based television programmes which are shown to customers queuing in the 500 largest post offices.

London Underground, which will receive a fee for each promotion, said it was trying to maximise income from every source. It added that trials on the Central Line last year showed the scheme "had no perceptible effect on ticket office queues, while customers appreciated the offers".

## Change to union dues wins business support

Most British companies whose employees belong to trade unions support the check-off system under which they pay membership subscriptions directly from their employees' wages, says a survey of unionised companies by the Confederation of British Industry, the biggest UK employers' organisation.

Mr Robbie Gilbert, the CBI's employment affairs director, said yesterday: "Companies recognise that the check-off system is an effective and convenient arrangement for collecting union subscriptions. It is important both for maintaining good industrial relations and monitoring union membership."

The CBI asked 318 unionised companies their opinion of the requirement in a 1993 law which demands formal authorisation from employees every three years to allow employers to deduct union subscriptions from their pay. The survey found slightly more than 90 per cent of companies operate the check-off. Less than 1 per cent had abandoned the system as a result of the new legal requirements.

Robert Taylor, Employment Editor

## Writs against auditors

Price Waterhouse, administrators of Maxwell Communication Corporation, said two further writs had been issued against Coopers & Lybrand, the former auditors of the failed publishing empire of the late Robert Maxwell.

The writs allege negligence and cover the years to March 1990 and March 1991. Taken

with writs already issued, the administrators have alleged negligence from 1987-1991, although the writ covering 1987 has lapsed. No date has yet been set for court proceedings. Coopers will contest the allegations vigorously. *Jim Kelly, Accountancy Correspondent*

## Liquidations decline

The number of businesses in England and Wales going into liquidation fell last year to 17,186 from 22,033 in 1993, information service Austintel reports.

The biggest decline came in receiverships, which fell from 2,884 to 1,882. Compulsory liquidations fell 21 per cent to 6,361 and voluntary liquidations fell 20 per cent to 8,943. *Jim Kelly*

## Crowding in schools

The number of young children in classes of more than 30 pupils rose by 19 per cent through 1992 and 1993 and has reached a record of more than 1m, the centralist Liberal Democrat party said. It said latest official figures for schools in England for children aged between five and 11 showed that more than 100,000 young children were in classes of at least 36 pupils.

Mr Don Foster, the party's education spokesman in the House of Commons, said: "Class sizes are set to increase further as a direct result of government policy. Local education authorities are powerless to prevent the invariable rise in class sizes. Despite headline increases in education spending, the reality is that the money is not finding its way into the classroom." *PA News*

**EMPTY SCARE:** People greatly overestimate the likelihood of being a victim of crime according to a survey of more than 1,000 people for BBC radio. Those questioned estimated on average that 26 per cent of people would have been a victim of crime in the previous 12 months, whereas the actual figure was between 1 and 2 per cent.

**BETTING ON HEDGES:** Police have joined forces with garden centres in the north-west England county of Cheshire to encourage householders to plant thorny shrubs as a defence against burglars. Constable Mike Wellman, wildlife and environment officer with the Cheshire police, said plants could make a contribution although "I'm not suggesting that plants should replace modern security systems at the sharp end of technology".

**HARD DRIVING:** People whose cars are stolen are 15 per cent more at risk of suffering a repeat theft, says a report from West Yorkshire police and the criminology department of Manchester University. Some areas were notable for repeat thefts, which were often suffered by people who replaced the stolen car with a similar model.

**CRISP AND EVEN:** Harsh windy weather in northern Scotland produced excellent conditions for skiers yesterday. Officials at Nevis Range, which includes Scotland's highest mountains, said they expected one of their busiest days with more than 2,000 skiers on the slopes.

Weather, Page 12

## Trial of ex-finance chief to open today

By John Mason,  
Law Courts Correspondent

The trial of Mr Muhammed Naviede, former chairman of the collapsed Arrows trade finance group who faces charges of defrauding banks and deceiving creditors, starts today at the Central Criminal Court in London.

Mr Naviede faces eight charges including two of obtaining a total of \$4m by deception from a Dutch bank, two of obtaining credit facilities for \$4m by deception and one of fraudulent trading. The other charges include making false statements to Arrows' creditors and auditors.

The charges arise from the collapse of the Cheshire-based company, which was put into liquidation in August 1991 with debts of £125m.

The charges allege that in 1990 Mr Naviede dishonestly obtained from NMB Postbank, a Dutch bank, payments of £3m and £1m. It is alleged he falsely claimed that Arrows' business remained trade finance, that the money would be used for this business and that each transaction would be insured against loss.

It is alleged that Mr Naviede made similar false claims to obtain credit facilities for £4m from NMB and Girozentrale und Bank der Österreichischen Sparkassen Aktiengesellschaft, an Austrian bank.

Mr Naviede denies all the charges. The trial is expected to last up to six months.



Fire yesterday destroyed the debating chamber in the former Northern Ireland parliament building at Stormont (above), on the outskirts of Belfast, Stephen McGookin writes.

No one was hurt as up to 130 firefighters tackled the blaze. A fire brigade spokesman said there was "nothing to suggest" the blaze was malicious. Damage to the building, seen as a monument to a

generation of unionist political domination in the province, is estimated at hundreds of thousands of pounds.

The debating chamber was the location for separate talks over the past month between the British government and representatives of both Sinn Féin - the political wing of the IRA - and political groupings representing loyalist paramilitaries. The northern parliament set up under

the 1920 Government of Ireland Act moved to the Stormont buildings in 1932 and governed the six counties until it was prorogued in 1972. Stormont was the home of the failed Ulster Assembly, the short-lived power-sharing Executive in 1974, and was the venue for inter-party talks in 1991-92.

The British government was spending £2.5m refurbishing the buildings.

## Minister is challenged on prisoner's death

Mr Jack Straw, a member of the opposition Labour party's shadow cabinet, yesterday asked Mr Michael Howard, home secretary, to clarify orders given to prison officers who were responsible for Frederick West when he was found hanging in his prison cell on Sunday.

West was accused of murdering 12 young women whose remains were found under his home and near the cottage where he was born.

"I think you should clear up immediately exactly what level of surveillance was prescribed for West at the time of his death, who made the relevant

1941 Frederick West born one of six children of William and Mary Ann West, 20th north-west of Gloucester

1962 West marries Scottish waitress, two daughters born

1970 Wife disappears; West has affair with 16-year-old Rosemary, who gives birth to daughter 1972 Marries Rosemary

1984 Feb 26 Body of daughter Heather, missing since 1967, found under West's Gloucester home; West charged with murdering her March 1 Remains of two women found in West's garden

March 4 Probing machine discovers another body; five more bodies found under the house in the following weeks; search is extended to fields near West's childhood home

March 14 Rosemary West denies being involved in murders alleged against her husband

April 10 Body of West's first wife, missing for 24 years, found in field

May 4 Body of one of West's daughters - missing since 1975, when she was 12 - found in Gloucester

May 8 Mrs West accused of involvement in the murders with husband

June 7 Body of West's 16-year-old daughter found in field

Dec 13 West in brief court appearance; are told that preliminary hearings will start a month later

1995 Jan 1 West found hanging in prison cell on notice made from clothes

decisions and on whose recommendations," Mr Straw said. It was not clear yesterday whether West had still been under surveillance every 15

minutes as he had been when committed to prison last year. It was also not clear who might have authorised any change to the regime.

● A lawyer for West's wife, also facing murder charges, yesterday attacked coverage of the West case by mass-market newspapers.



## HE'S DESTROYING HIS OWN RAINFOREST TO STOP HIM, DO YOU SEND IN THE ARMY OR AN ANTHROPOLOGIST?

In the Amazon, some native peoples are felling their forest for cash. (In one case, for the price of fifteen kilometres of road and a car to run on it.)

Yet everyday the readers of papers and magazines like this one are inundated with appeals to save native peoples.

Do they really deserve our support?

The truth is, they are not the problem. They're the victims.

In the last century outsiders have bestowed some dubious gifts on them: like smallpox, tuberculosis, and measles. To the list can now be added greed and corruption.

Many governments have a vested interest in the destruction of the forests. Saddled with huge debts, logging provides a quick financial fix. So much better if the native peoples can be persuaded to help. Duped into selling land, some Indians become unwitting accomplices to the forests' disappearance.

The only army that can stop this is an army of concerned people. What can we do?

We're WWF - World Wide Fund For Nature.

Our conservation scientists and anthropologists are engaged in research work in the Peruvian Amazon that has shown that harvesting fruits, oils, rubber, medicinal plants, and forest products like zaitan can produce up to seven times

as much income as from intensive logging.

Another WWF survey found that fruits and latex from the forest were worth nine times more than timber.

It seems so simple. Yet only 0.1% of the tropics' productive forests are used in this way.

We need to lobby governments. We need to work with native peoples to develop conservation techniques.

We've already started a programme that proves, without interference, traditional agricultural methods can actually improve the soil.

In Peru, WWF co-operates with the Yanacocha people.

Here trees are only harvested if it encourages the growth of new saplings. WWF provides financial support and assistance on over 100 tropical forest projects like these.

Of course, we don't have a bottomless well of money to play with. If you can make a donation or legacy, we'd be grateful.

What is at stake is the future of the forests and their peoples.

On average, one Amazonian tribe has become extinct every year this century.

Enough is enough.

World Wide Fund For Nature  
(formerly World Wildlife Fund)  
International Secretariat, 1196 Gland, Switzerland.



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FINANCIAL TIMES  
Conferences

## INTERCONNECTION - THE EVOLVING UK PROGRAMME AND ITS INTERNATIONAL CONTEXT

## The London Hilton Hotel on Park Lane - 8 February 1995

The Financial Times and OFTEL have joined forces to arrange a conference on interconnection, focusing on the critical nuts and bolts of the competitive telecommunications regime as it goes into its second decade.

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Financial Times

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INTERCONNECTION, ACCOUNTING SEPARATION  
Mrs Ann Taylor  
Director of Competition  
OFTEL

## - LONGER TERM ISSUES: UNIVERSAL SERVICE

OBLIGATION, ACCESS DEFICIT CHARGES, RE-BALANCING, ALTERNATIVE COSTING AND CHARGING STRUCTURES  
Mr Alan Bell  
Economic Director  
OFTEL

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Mrs Pat Sellers  
Director of Licence Compliance  
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Mr Peter Walker  
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## INTERCONNECTION AND INFRASTRUCTURE COMPETITION - A EUROPEAN PERSPECTIVE

Mr Nicholas Argyris  
Director, Directorate A (Telecommunications and Postal Services)  
Directorate-General XIII  
European Commission

## COMPETITION IN INTERNATIONAL TELECOMMUNICATIONS - THE UK'S PERSPECTIVE AND POLICY

Mr William MacIntyre  
Head of Telecommunications Division  
Department of Trade and Industry

## INTERCONNECTION AND A GLOBAL INFORMATION INFRASTRUCTURE (GII)

Mr Scott B Harris  
Bureau Chief, International Bureau  
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## THE SWEDISH APPROACH TO INTERCONNECTION

Mr Jan Freese  
Director General  
The National Post and Telecom Agency

The sponsors reserve the right to alter the programme as may be necessary

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## INTERCONNECTION

London, 8 February 1995

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## MANAGEMENT: THE GROWING BUSINESS



## Handbook help for businesses

Companies doing their bit for that unusual British phenomenon - the export-led recovery - might consider refreshing their knowledge of their nearest markets with the CBI's latest European Business Handbook.

Among the nuggets in this 580-page book is a description of the market for public procurement contracts, one of the largest remaining bastions of national interest in Europe.

Both a threat and an opportunity for domestic companies, the handbook says almost two thirds of the £506bn public-sector purchases each year could be opened up to foreign suppliers and that only 5 per cent of this contract amount is now awarded across borders.

Realistic about the remaining shortcomings of the single market, the handbook has valuable sections on cross-border expansion and credit assessment and sources of marketing information.

The CBI European Business Handbook, 1995, £30. Available from Kogan Page, 120 Pentonville Road, London N1 3JN.

## Increase in buy-outs

The total number of management buy-outs in the UK in 1994 rose by 12 per cent to 537 transactions and the value to £2.4bn, according to estimates by the Centre for Management Buy-Out Research at Nottingham University.

The growth of management buy-outs provided the greatest stimulus to this increase, with volume rising by 48 per cent to 139 deals and the value by a similar amount to £970m.

Chris Ward, head of MBO services at Touche Ross, a sponsor of the CMBOR, said he expected MBO activity to increase and venture capitalists to become more active this year in acquiring businesses.

Buy-outs rose 5 per cent to 395 with combined value up 11 per cent to £2.4bn.

For some entrepreneurs, 1995 will provide the first opportunity to harvest the value of the companies they have painstakingly nurtured through the first half of the decade.

Pressure from backers, a need for extra resources to build the business, desire for a more affluent lifestyle and the likelihood of increased tax rates under an incoming Labour government may emphasise the attractions of a sale or flotation.

Deciding how and when to sell a business can be nerve-racking. It may be particularly difficult after last year when many newcomers to the stockmarket found it offered more thrills and spills than they had bargained for.

Overall, 1994 provided some exceptional opportunities for owners wanting to realise their capital. For example, management buy-outs, which account for an important proportion of private companies seeking an exit, saw the largest number of flotations and trade sales on record.

A record £900m was raised by stock market flotations for management buy-outs, according to the Centre for Management Buy-Out Research at the University of Nottingham. For the first year this decade, receiverships ceased to be the most common form of exit for buy-outs and buy-ins.

But not all new issues were successful. Many companies decided to postpone or abort their flotation in the face of a turbulent stockmarket, weak investor interest and the unwillingness of management to scale down the value of their company.

Last year's stock market turbulence may put some companies off the idea of going public, in the belief that a trade sale would be more profitable and easier to carry out. But most entrepreneurs wanting to take cash out of their business will want to consider all their options, which may include the sale of a minority stake, buy-outs and buy-ins, a trade sale or flotation.

For many companies, the choice is limited. Most private companies are too small or have an insufficiently distinguished track record and prospects to contemplate a flotation. Conversely, some companies may have difficulties in finding a trade buyer, particularly in sectors suffering from overcapacity.

But when company owners do have a choice between a float or a trade sale, personal ambitions often weigh heavily in their choice.

Many entrepreneurs, who wish to retain their independence, like the idea of a flotation if they wish to continue within the business. The systems and controls imposed by a large company may be hard for some former owners to stomach.

Opting for a quotation can also involve frustrations. Directors are

## The exit routes

	1994	1993	1992	1991	1990	1989	1988	1987	1986
Trade sales	35	42	54	89	52	34	48	71	93
Flotation	38	34	36	74	6	4	11	35	47
MBO/MBI	-	3	11	14	13	5	11	18	18
Receivership	7	6	11	33	83	124	116	76	53
Total	80	85	112	150	153	167	180	200	211

Source: CMBOR/Barclays De Crespigny Rose Corporate Finance

## Businesses for sale

Vanessa Houlder on the options for entrepreneurs seeking to sell their companies this year

usually able to sell just part of their stake in the business. Opportunities for careful tax planning are also limited.

Moreover, many entrepreneurs find the demands of their investors time-consuming and distracting. The requirement to bring in outside directors may also rankle. "The difference in culture between a public and private company is often underestimated," says Neil Austin of KPMG Peat Marwick, accountants.

But whatever the preference of a management team, pragmatism often prevails in the face of an uninviting stock market. When the market turned down last year, several companies which had planned a flotation eventually opted for a trade sale. Significantly, the number of trade sales of MBOs continued to rise in the second half of last year, while the number of floats decreased.

The reason for going ahead with a sale, after plans for a flotation have been dropped, usually stems from the desire to free up some of the money contained in the business. "Psychologically, once a management team has decided they want to go public and are frustrated from doing it, a

significant minority has already spent the money," says Andrew Joy, a director of CINven, the venture capital group.

But it is also possible that a trade sale will fetch more money than a flotation. Brian Lacombe, finance director of 3i, the venture capital group, and chairman of the British Venture Capital Association, believes that merger and acquisition activity will increase in 1995, as trade buyers become more confident.

## The vagaries of the stock market are unlikely to deter for long entrepreneurs wishing to sell their business

dent and cash-rich.

"Twelve to 18 months ago, the market was willing to pay higher prices than trade buyers were willing to pay. Now trade buyers may be willing to pay more than the market is willing to pay," he says. That said, the market for private

company transactions appears to have deteriorated since last summer. Figures prepared by BDO Stoy Hayward, the accountancy firm, and *Acquisitions Monthly* suggest that the average price of private deals dipped by 13 per cent in the third quarter of 1994.

This decline was blamed largely on the weak stock market, which makes it harder for small public companies to raise funds for acquisitions and makes vendors less willing to accept shares in place of cash.

Some venture capitalists believe that transactions will rise next year. "We expect the level of trade sales to continue to increase in 1995 and also anticipate a number of flotations of companies which had delayed flotation in 1994 due to volatile stock market conditions," says Lucinda Horler Webber, director of Barclays Development Capital.

However, there may be less pressure from backers to bring companies to the market this year. "There is no pressure from venture capitalists after a good exit year in 1994," says Joy. "Portfolios are beginning to thin out. It is a question of holding the management back."

Clearly, much depends on the state of the stock market. Geoff Douglas, an analyst at BZW, brokers, thinks that although smaller company shares offer good value, institutional weightings of smaller companies will not increase. "It would be surprising in 1995 if we saw the amount of money raised in 1994 in smaller companies," he says.

One factor blunting institutional demand for new issues is the poor performance of some of last year's new entrants.

A number of profit warnings from some recent new issues, including management buy-outs such as Aerostructure Hamble, MDIS, Nottingham Group and United Carriers, created concern that buy-outs were generally being floated too early and had a high likelihood of not meeting their forecasts, according to the Centre for Management Buy-Out Research.

"In 1994, a number of companies came to the market a touch prematurely," says Douglas. "They should have waited for a year."

One result of last year's new issue flops may be that investors scrutinise newcomers more rigorously. "In listing particulars, there will possibly be more emphasis on risk and the factors that affect the business are clearly spelt out," says Kevin Desmond of Price Waterhouse.

There may also be a residual suspicion of venture capital-backed new issues. "Venture capitalists, even more than family companies, are trying to time sales to their advantage," says Austin.

While selling at the top of the market is the ambition of most investors, the venture capital industry is anxious to play down the idea that it has exited from investments at the expense of investing institutions. "From 3i's perspective, we invariably retain a significant interest in companies post-flotation. The belief that the new issue route is necessarily an exit route is wrong," says Lacombe.

Moreover, he says, venture capital-backed new issues have tended, on average, to do better than the market as a whole. In the buy-out market, for example, this year's flotations had, by mid-December, outperformed the stock market by more than 6 per cent, according to the Centre for Management Buy-Out Research.

Until the memories of last year's new issue flops fade, the prospect of bringing a company to the market is likely to be far less fashionable than a year ago.

But the vagaries of the stock market are unlikely to deter for long entrepreneurs wishing to sell their business. As the economic recovery feeds through into greater profitability, entrepreneurs may find their prospects for a successful exit from a private business are more buoyant than for years.

## Loan scheme review

The small firms' loan guarantee scheme, which became the repository for banks' bad loans in the early 1990s, must be drastically changed if the government is serious about promoting investment and job creation by the UK's smallest businesses, says Michael Snyder, partner at accountants Kingston Smith.

There should be sharp reductions in the number of "ridiculous" restrictions and a broadening of the scheme's availability, Snyder says in response to the chancellor's call for a review of the loan guarantee scheme in last year's Budget.

"The government must become less cautious," Snyder says. "At the moment the main objective seems to be to avoid losses rather than to have a worthwhile impact on the small-business sector."

First launched in 1981, the scheme was last changed in 1993 when the government's guarantee limit was raised from 75 per cent to 85 per cent and the maximum loan from £100,000 to £250,000.

But the banks are expected to lead less than £240m under the scheme in fiscal year 1994/95, a figure that averages £16m for the 15 banks involved in the scheme.

Part of the problem is that banks have no incentive to promote the scheme, Snyder says. The government could increase the attractions to the banks if it were to make up to 50 per cent of the required loan amount available in the form of redeemable preference shares, he says.

This quasi-equity would rank behind the banks which would be able to secure their part of the loan. At the moment, banks cannot take a personal guarantee on the 15 per cent of the loan not guaranteed by the government.

This proposal could be resisted as it has greater implications for the public sector borrowing requirement than the current LGS. Under this scheme, the government would also effectively be providing the assets which would be pledged as security to the banks.

Richard Gourlay

## BUSINESS AND THE LAW

## A window on transparency

Vaclav Skolout and Jennie Mills explain the plans to fine-tune securities trading rules in Prague



Prague Stock Exchange: tackling the problems that have arisen

The completion of the privatisation of 85 per cent of the former state-owned companies in the Czech Republic by early this year, will switch the focus on to the developing capital markets. These will not only provide opportunities for foreign investment, but allow Czech companies to raise finance for restructuring and investment in technology.

Privatisation was achieved by a variety of means, including public auctions of retail outlets, hotels and small businesses, direct sales and public tenders. But fundamental to the privatisation process was voucher privatisation, under which Czech nationals were able to buy voucher booklets which entitled them to bid for shares in selected companies.

As a result, 6m Czechs became shareholders in the spring of 1994, and more will join them after completion of the second wave of privatisation this spring.

With so many individual shareholders, the government's initial priority was to provide a market for trading shares, rather than for companies to raise capital. The Prague Stock Exchange was established in July 1993 and commenced trading in spring 1993.

The exchange operates two markets. The first is the listed market, which comprises 40 securities. Of these, 10 are bonds and the balance are the shares of blue-chip Czech companies such as CEZ, the Czech electricity producer.

These securities have to meet the exchange's detailed listing requirements and comply with the strict reporting obligations. The second market is the "unquoted securities market", for which listing requirements are less onerous.

In anticipation of the end of voucher privatisation, the exchange is reorganising its market to provide for two levels of listed securities, which will meet one of two forms of listing and reporting requirements. It is expected that the highly liquid securities will trade on these markets. The remaining securities - those of less liquid or smaller companies - will trade on the so-called "free market", which is likely to shrink as companies become able to meet the listing and reporting requirements.

The legislation which set up the exchange also authorised the establishment of alternative market organisers. This enabled the establishment of

the RM-System - a type of over-the-counter market for individuals to trade their voucher privatisation shares.

The privatisation process inevitably spawned investment funds to assist inexperienced investors with the allocation of their voucher points. Czech investment funds take two forms familiar to sophisticated capital markets: the "share fund", akin to UK unit trusts, which can be open or closed-ended; and the classic investment fund which must be closed-ended. Their activities are regulated by legislation introduced in April 1992.

Eighty per cent of voucher holders opted to place their voucher points with the investment funds for the first wave of privatisation and only a marginally smaller number did so for the second wave. As a result, the funds play a significant role in the capital markets.

Voucher privatisation brought with it a number of practical difficulties. One was solved through the decision to issue shares in a dematerialised form, thus overcoming the nightmare of printing and

parency of the market.

Another problem has arisen because there are only two forms of register, making it difficult for individuals to entrust a broker with the management of their portfolios. Individuals must execute each transfer order or transfer the securities to the account maintained by the broker at the Centre. However, in doing so, they transfer title to the securities.

Many would like to see the introduction of a form of global nominee accounts at the Centre, and argue that the practice sometimes used at present, of applying the provisions of the Civil and Commercial Codes covering mandate contracts, does not resolve the situation. It also detracts from the transparency of the market, they say.

The Centre is overburdened with the numbers of transfers. This could be eased through the creation of global nominee accounts.

Critics of such a proposal point out that the state guarantees the actions of the Centre, affording protection to the owners of securities which would be diminished with the introduction of global nominee accounts. However, that concern could be overcome by ensuring that only brokers could maintain such global nominee accounts, as brokers must be specifically authorised by the Finance Ministry. Furthermore, while the Centre currently has strict reporting obligations to securities owners and issuers, these could generally be met by the global nominee account holders.

The issue of supervision is also under consideration. At the moment it is carried out by the Finance Ministry, but there is growing support for an independent watchdog, similar to the UK's Securities and Investments Board. Legislation in this area is expected this year.

While it has proved difficult to fine-tune the rules during the privatisation process, foreign and domestic investors can now look forward to changes in the securities laws to tackle these difficulties and to increase transparency in capital markets.

Vaclav Skolout is head of the legal department of the Prague Stock Exchange. Jennie Mills is a consultant with Norton Rose, the international law firm, and author of a *Business Law Guide to the Czech Republic*, published by CCH Europe, £55

## BUSINESS OPPORTUNITIES

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## LEGAL NOTICES

IN THE MATTER OF HARRISON INDUSTRIES PLC

AND IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was presented to His Majesty's High Court of Justice, Chancery Division on 7th December 1994 for the confirmation of the reduction of capital of the above named Company from £2,000 to £1,710.

AND NOTICE is further given that the said Petition is directed to be heard before Mr Registrar Buckley at the Royal Courts of Justice, Strand, London WC2A 2LL on Wednesday the 11th day of January 1995.

Any Creditor or Shareholder of the said Company desiring to oppose the making of an Order for the confirmation of the said reduction of capital should appear at the time of hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any person requiring the same by the undersigned Solicitors on payment of the Regulated Charge for that purpose.

Dated the 3rd day of January 1995

CLIFFORD CHANCE

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For further details please contact the Joint Administrative Receivers: Allan Griffiths or Scott Barnes, Grant Thornton, Grant Thornton House, Melton Street, London NW1 2EP. Tel: 0171 383 5100 Fax: 0171 383 4077

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## TECHNOLOGY

# Screening has far-reaching economic and ethical implications, warns Victoria Griffiths

## Genetic testing under the microscope

**V**icki Reis knows first-hand the dangers of gene screening in the US. A former school bus driver who re-located to a Californian farm with her husband several years ago, Reis was tested for cystic fibrosis.

The results showed that she was a potential carrier, but there was no evidence that she would develop the disease. Even so, Reis was later unable to obtain health insurance. "I was refused four times," she said.

Gene screening technology is racing ahead. Scientists have already identified a number of genes responsible for specific diseases and are likely to discover many more over the next few years. Testing methods are becoming cheaper and easier to use. Johns Hopkins University in Baltimore announced in October it was developing a urine test which would screen patients for a number of disease-related genes. A DNA test for cystic fibrosis which cost \$400 (£270) several years ago can now be had for \$135.

But understanding of the ethical and economic implications of the tests has failed to match scientific progress. The potential for discrimination based on gene testing is especially strong in the US, where health insurance groups have the right to refuse cover based on "pre-existing conditions". Pre-existing conditions are ailments or potential ailments which might boost the cost of a patient's medical care. A patient suffering from cancer, for instance, is unlikely to find health insurance. With the advent of gene testing, a person deemed likely to contract cancer in the future may face the same difficulty.

"Unless these issues are addressed, the growth of gene testing in the US will be held back," says Elliott Hillier, president of Integrated Genetics, one of the leading makers of DNA tests.

Many members of the US media have denounced gene tests as intrusive, but scientists say they can also save lives. "If you find you have a gene for colon or breast cancer, for example, you can do

something about it," says Phillip Kelly, executive director of the Shriver Centre for the Mentally Retarded. "You can go for more mammograms, adjust your diet, do more self-exams. Not all diseases can be prevented, though."

Genetic testing began some 30 years ago when doctors began to study chromosomes through a microscope. Significant genetic disorders such as Down's syndrome were clearly visible. One - phenylketonuria, a genetic disorder which can cause mental retardation - can be treated easily through diet.

Later, scientists developed ways to take a closer look. With today's DNA tests they can predict with a great deal of accuracy whether patients will develop specific diseases. If a patient tests positive

for Huntington's, for instance, the chances are virtually 100 per cent that unless the person dies prematurely of another cause, he or she will develop the disease.

Even if no preventive measures can be taken for a certain disease, a patient may want to have a test. The presence of a "carrier" gene, which can be passed on through the generations, may affect a person's decision to have children. Others may want to know their chances of premature death so that they can make financial and other provisions for their family.

The advisability of testing, however, becomes blurred when children are involved. "It's difficult to gauge the psychological impact for adults, and almost impossible for children," says Thomas Murray, director for the centre of biomedical ethics at Case Western University.

Another pressing concern is discrimination. "We've done

studies that show that people are already experiencing discrimination because of gene tests," says Jonathan Beckwith, a professor at Harvard Medical School and a member of the ethical group for the Human Genome Project.

"One case involved someone who couldn't get a job with the military because he was genetically marked. Another was not allowed to adopt a child, because of the possibility of an early death. Others are denied health insurance."

The possibility of discrimination has instilled caution in those seeking genetic tests in the US. Many test under a false name. Others, scientists fear, do not test at all, even for diseases which may be preventable.

Since genetic screening is still in its infancy, it is not yet a significant problem in US health care. Yet the rapid pace of research in the field necessitates a closer look at its implications. Politicians are already proposing laws regulating the use of and access to genetic tests, but sceptics say no amount of regulation will eradicate discrimination if the health system does not change.

"Many companies require urine tests for alcohol and drugs," Murray pointed out. "What's to stop them from doing a genetic screen at the same time?" Scientists fear that, as with other forms of discrimination, employers and insurance agents will merely find another pretext for refusing jobs and coverage.

The real solution, many believe, is an overhaul of the health system. "The problem is with the health system in the US, not with genetic screening," says David Tenenbaum, director of specialty services for Blue Cross Blue Shield, a health insurer. "The Clinton health bill had a lot of weaknesses but there was one element in the reform, namely the elimination of pre-existing conditions, which makes a lot of sense. People should not be excluded from insurance due to their health risks. Once that is changed, genetic testing can move ahead without these concerns."

**A**s advanced as home entertainment systems have become, 3D video remains a slightly out-of-reach dream. Now Sony and Sanyo have announced, within weeks of each other, new 3D video display systems that offer big advances over previous approaches.

However, when Sony begins marketing this year, the projected price will be about ¥3m (£20,000). The Sanyo system, which was developed in collaboration with Japan's public broadcasting system, NHK, could cost even more.

Although stereoscopic video systems have proved very difficult to develop, the basic principle behind all such systems is simple. Objects are seen in three dimensions because each eye sees the external world from a slightly different angle. The two images that result are processed by the brain to produce a single 3D image. All a 3D film or video system needs to do is to recreate and deliver those two separate images - one to the left eye, the other to the right.

In the early part of this century, three-dimensional still cameras and viewers were common. The cameras had two lenses and took two simultaneous photos which were mounted in a viewer resembling a pair of binoculars. But these cameras were commercially unsuccessful because they could not be shown to a number of people at the same time.

Three-dimensional motion pictures solved this problem. Polarised viewing glasses (which block out certain light waves) and polarised projection lenses allowed projection of polarised right- and left-eye views on the same big screen, then separated the images before they reached the eye of the beholder. Two projectors were used with one projection lens polarised vertically and the other horizontally.

Conventional TV receivers could not use the same system since there is no way to polarise images before they reach the screen of the set. One approach used in the US occasionally to broadcast 3D movies is to tint the left- and right-eye images with red and green filters and then use coloured filters in viewing glasses to see the three-dimensional effect. Depth is achieved at the expense of colour.

The systems recently demonstrated by Sony and Sanyo use alternative approaches. The Sanyo/NHK system eliminates viewing glasses completely. These are replaced with a double-layer, lenticular (or biconvex) viewing screen that forces each eye to see a different image. But the image the eye sees depends on its position. Move the eye and the image changes. To see the stereoscopic, full-motion video clearly, the viewer's head must be still.



Looking ahead: polarised plastic lenses are being replaced with glasses that use a hi-tech, liquid-crystal shutter

## All eyes on 3D video

Three-dimensional display systems are coming closer to home, explains Robert Patton

Sony's system allows the viewer to enjoy a full range of head movement, but depends on viewing glasses. Instead of polarised plastic lenses, these glasses use a high-tech, liquid-crystal shutter that forces the eyes to see alternate rather than simultaneous images. When the left-eye image is on screen the left-eye shutter in the viewing goggles is open and the right shutter is closed. When the right-eye image appears, the lens shutters reverse. This sounds awkward, but it is not. Each eye sees 60 frames of video per second and there is no sensation of flickering from the switching of the shutter.

The advantage of Sony's approach is that, since the images are not displayed at the same time, only one display device is needed. Previous systems used two projectors to produce left- and right-eye images on the same screen.

One other approach does away with viewing glasses. Last year, Victor Company of Japan, part of the Matsushita Electric Industrial Group, announced agreement with

a number of firms on a specification for W-VHS video recording. W-VHS VCR can record and play standard television broadcasts in 3D mode, high-definition broadcasts in HD mode, and simultaneous, two-channel broadcasts in its SD2 mode. The SD2 mode can be used for stereo image recording and playback.

A prototype W-VHS system is currently under test for medical training applications. Surgical procedures are being taped using the SD2 mode and played back on two separate monitors. The procedures can be watched by medical students on either of the two monitors. Researchers claim that, with practice, it is possible to experience the realism of stereoscopic picture and sound would be powerful selling tools in shops and showrooms that could create "virtual" inventories of costly merchandise without the very substantial cost of real inventory.

And, in the case of the Sanyo/NHK system which needs no glasses, outdoor advertising would have a powerful effect.

bring more eyes closer to the procedure, but two-dimensional video falls short of the mark.

When Sony's first systems become available this year, medical students will be able to view real surgery, not just in 3D, but with high-definition video as well. The Sony system includes a high-definition laser disk player that works with specialised 3D software and hardware to deliver the composite 3D video signal to a modified display. The disk player is standard but the display must present 120 frames per second - twice the usual number.

Other applications are being considered. Researchers believe the realism of stereoscopic picture and sound would be powerful selling tools in shops and showrooms that could create "virtual" inventories of costly merchandise without the very substantial cost of real inventory.

And, in the case of the Sanyo/NHK system which needs no glasses, outdoor advertising would have a powerful effect.

### CONFERENCES & EXHIBITIONS

#### JANUARY 11

##### Presentations for Professionals by Professionals

Sharpen your presenting skills in a West End theatre. Businessmen, designers, actors and stand-up comedians will show you how to galvanise audience attention; ensure impact and memorability; create selling styles, and humour. Learn how to produce unforgettable presentations. Contact: Executive Presentations. Tel: 0171 251 5953. Fax: 0171 6010166. LONDON

#### JANUARY 17

##### Latin American Heads of Mission

All British Ambassadors in Latin America to provide latest analysis on export and investment opportunities in this major growth market. Opportunities for individual meetings with Ambassadors, DFI Export Promoters and ECGD representatives. Contact: Sandra Aldred, CBI Conference. Tel: 0171 379 7400. 24 hr FAX ON-DEMAND: 0171 340 1248. LONDON

#### JANUARY 19

##### Countdown to the Environment Agency

CBI conference considers effects and powers on companies with establishment of single Agency combining key pollution control functions of HMIP, NRA and Waste Regulatory Authorities. Contact: Nicola Martin, CBI Conference. Tel: 0171 379 7400. 24 hr FAX ON-DEMAND: 0171 340 1248. LONDON

#### FEBRUARY 8

##### FT - Interconnection

The Evolving UK Programme and Its International Context. This conference, organised by UFTL and FT Conferences, focuses on the critical links and links of the UK to the rest of the world. It gives into its second decade and how UFTL pro-pose to ensure interconnection arrangements in the UK fully meet the needs of a multi-operator market. Enquiries: Financial Times. Tel: 0171 673 9000 Fax: 0171 673 1335. LONDON

#### FEBRUARY 20

##### FT - London Motor Conference

Block Exemption: Europe's New Order for Car Retailing. The conference will focus on block exemption, consider the changing relationship between vehicle manufacturer and distributor and address the question of competitiveness in the components sector. Enquiries: Financial Times. Tel: 0171 673 9000 Fax: 0171 673 1335. LONDON

#### FEBRUARY 20 - 21

##### Business Process Re-engineering (BPR)

Leading seminar series on Business Process Re-engineering. Enhanced 1995 programme includes new sections on self-managed teams and radical BPR. Coaching style of presentation. Based on 150 successful BPR projects. 60 organisations in the private & public sectors attended in 1994. Repeated March 30-31. Contact: Richard Parns, Vertical Systems International Ltd. Tel: 01455 250300 Fax: +44 1455 290621. LONDON

#### FEBRUARY 27-28

##### FT - Cable, Satellite and New Media

The forum will look at the convergence of telecommunications, computers and entertainment. It will also examine the alliances and mergers that corporations are entering up, the potential of new technologies and the increasing choice of programmes. Enquiries: Financial Times. Tel: 0171 673 9000 Fax: 0171 673 1335. LONDON

#### MARCH 2

##### Managing New Product Development for Business Turnaround

One day conference exploring how design management is fundamental to the manufacturing process. Organised by the Design Museum and sponsored by the DTL. Contact: Conference Secretariat, Northern Conference Bureau. Tel: 01625 502900 Fax: 01625 502900. Conference Centre MANCHESTER

#### MARCH 30

##### Banks, The City and Politics

The banks and the economy; industry, the press, the government. The Chartered Institute of Bankers' first annual conference is sponsored by AT&T and will be chaired by Sir McGregor. Speakers include Eddie George, Tim Farmer and Christopher Fildes. Contact: Gillian Wright, CIB. Tel: 0227 763000 Fax: 0227 763788. LONDON

#### INTERNATIONAL

##### JANUARY 30-31

##### Windows in Finance - Spain

Conference and exhibition covering the latest IT developments and innovations in Spanish retail banking. Keynote presentations from CECA (Spanish Confederation of Savings Banks) and Telefónica. Windows user case studies from Bancaja, El Monte, Barclays Bank España, Caja General de Ahorros de Granada and Northern Westminster Bank. Contact: Sandra Moreno. AIC Conferences Limited. Tel: 0440 171 827 9948 Fax: 0440 171 342 3320. MADRID

#### FEBRUARY 20-25

##### Banking into the 21st Century

This high profile conference will discuss the direction international bankers will take as we move towards the Millennium. Topics include: Credit cards and local currency. Western accounting standards, factoring, leasing, currency dealing and Banking Security issues. Contact: Michael Moran, Royal Corp. (UK) Ltd. Tel: 0181 332 6644 Fax: 0181 332 6124. SWITZERLAND

#### MAY 16-18

##### POWER-GEN Europe 95

Investment and financing in the Power Industry. Trends and Policies, Combustion and Operating Power Plant 150 selected conference presentations. Over 230 exhibiting companies. Delegates and exhibitors from over 31 countries, especially from Central, Eastern and Western Europe. Contact: Peter Wells. Tel: 31-30-650193 Fax: 31-30-650195. AMSTERDAM

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### Virtuality group appoints finance director

Virtuality Group, which designs and manufactures virtual reality computer games, has appointed Ray Ticer, a former finance executive with National Semiconductor and Apple Computer, as finance director. Ticer, 48, takes over today at the company, which was floated on the London Stock Exchange 14 months ago. His appointment comes at an important time for Virtuality, which recently announced a technology licensing agreement with Atari, America's largest computer games manufacturer.

He succeeds Mark Bernstein, who is resigning as a director but will continue to be involved with Virtuality on an

advisory basis. Ticer has more than 20 years of experience in financial and operational management, gained with National Semiconductor and Apple. He joined National Semiconductor in 1972, with positions as financial controller in Singapore and Brazil before becoming European accounting manager and, in 1982, Corporate Accounting Manager in the US. In 1984 he joined Apple as financial controller of manufacturing and assumed an operational role as logistics manager in 1987. From 1989 to 1991 he was financial controller of Latin America and since 1991 he has been a consultant to Apple. Paul Taylor

### Blue Circle America: new president joins from rival

Blue Circle, one of the world's biggest cement-makers, has poached Gary Gentles, 45, president of Lafarge's US cement operation, to be president of Blue Circle America. Gentles, who was educated in Canada and holds dual US and Canadian citizenship, began his career with Cement Canada Lafarge in Toronto. After a four-year period with Youngstown Steel Tank in Ohio, he rejoined Lafarge in 1977. During his 17 years with the group he has held several posts in the US and Canada and has been president of Plafres Lafarge in France. Gentles will report to David Lovett, who has overall responsibility for the US and Chile.

Lovett is taking on the additional responsibilities of Tony Jackson, who is in charge of Blue Circle's heavy building materials division in Africa. Jackson, who has been with Blue Circle, retired at the end of 1994 after 37 years with the group and 13 years as a main board director. But Jackson will continue to work as a consultant to Blue Circle in connection with its African operations and report to Lovett. Ian McKenzie, who joined the group in 1977 and is chief executive of Blue Circle Cement in the UK, takes over Jackson's role as chairman of the group environmental committee. William Hall

### Crombie steers Scots shipping company

The new chairman of CalMac, the government-owned shipping company which operates on the west coast of Scotland, is Graeme Crombie, who recently retired as managing director of Shell UK. Crombie, 54, will serve for three years and succeed Sandy Struthers who has held the non-executive post since 1990.

Crombie joined Shell in 1963 as a chemical trainee and managed parts of Shell Chemicals in North and Central America, as well as Europe, including the UK. He loves the west coast of Scotland and has a home and business interests on the Isle of Bute in the Firth of Clyde. CalMac's fleet of 32 ships provides the main ferry network along the west coast, operating to the Western Isles and in the Clyde estuary. In 1994 CalMac survived an attempt by the Treasury to involve the private sector in its operations. After studying a report by KPMG, Scottish Office ministers decided that covering CalMac's operating losses was still the most cost-effective way of supporting ferry services to the islands. They also realised that any sort of privatisation of CalMac would be politically unpopular. James Buxton

#### NON-EXECUTIVE APPOINTMENTS

■ Hugh Norton, a director of BP Exploration and BP Chemicals, at INCHCAPE.  
■ Anne Minto, deputy director general of the Engineering Employers' Federation, at NORTH BRITISH DISTILLERY; James Braxator is retiring.  
■ Ian Good, as chairman, and David Maxwell Scott at THE NORTH BRITISH DISTILLERY; James Braxator is retiring.  
■ Baroness Hooper, deputy speaker of the House of Lords, a governor of the Centre for Global Energy Studies and a director of the Medical Defence Union, at SMITHKLINE BEECHAM.  
■ Matt Ridley, former American editor of The Economist, at NORTHERN INVESTORS COMPANY.  
■ Robin Howe, formerly president of the European interests of the Munters Group in Stockholm, has been appointed md of NEWMAN TONES Architectural Products division and to the group operations board.  
■ Lord Kingsland, former MEP for Shropshire and Stafford, and Peter Dale, chief executive of Crossman Black, at THE COBA GROUP.  
■ Edward Zander, president of SunSoft Inc. at TRINZIC.  
■ John Webster, chairman of Second Consolidated Investment Trust and Fleming Geared Income and Assets Investment Trust and retired director of Sun Life Assurance Society, at VENTURI INVESTMENT TRUST.  
■ Samuel Pickstock, retired

director of Tarmac, Peter Quinn, former chairman of the Phoenix Timber Group, and David Thornham, former md of corporate and institutional banking division of Midland Bank, at COUNTRYSIDE PROPERTIES; Christopher Crook and David Doig have resigned.  
■ Maurice Paterson, former deputy md of Scottish Amicable Life Assurance Society, at REFUGEE GROUP; Patrick Smith has retired.  
■ Varkis Boghos, who retired recently as chairman and chief executive of St Paul (UK), part of the Minnesota-based insurance group, which owns Minet Holdings, as chairman of the holding company of LEES PRESTON FAIRY, the international reinsurance broker at Lloyd's of London.  
■ Dennis Crosby, formerly an executive director, at CAPITAL INDUSTRIES, until he retires next May.  
■ Anthony Martin, former chief executive of Celsis International, at TEPNEL LIFE SCIENCES.  
■ Roger Warren Evans, a barrister most recently with J. Sainsbury at ESTATES & AGENCY HOLDINGS.  
■ Sir Peter Parker, chairman of Mitsubishi Electric UK, at CLM INSURANCE FUND.  
■ Peter Springett at AAF INDUSTRIES.  
■ Elizabeth Vallance, a non-executive director of HMV Group and chairman of St George's Healthcare NHS trust, at NORWICH UNION. Married to Iain Vallance, chairman of BT, she is a former head of politics at Queen Mary and

Westfield College, University of London, where she is now a visiting professor.  
■ David Hubbard, chairman of Powell Duffryn and London and Manchester, at SLOUGH ESTATES.  
■ Michael Dawson, chairman of Tunstall Group, at EURO-COPY.  
■ John Green-Armytage has resigned from R.E.A. HOLDINGS and from ROWE EVANS INVESTMENTS.  
■ Bill Cran, chief executive of Birkby, as chairman at HEADWAY.  
■ John Emly, a director of Robert Fleming Holdings, at HEMINGWAY PROPERTIES; John Evans has retired.  
■ Peter Turnbull, ceo of Robson Rhodes and former group md of Lex Service, at BSG INTERNATIONAL.  
■ David Rogers, chief executive of Amstrad, at BETACOM; Ken Ashcroft has retired.  
■ Brian North, chairman of British Thornton and Games Workshop, at BRUNCLIFFE AGGREGATES.  
■ Sir Michael Butler and Jeremy Lever have retired from WELLCOME.  
■ Geoff Turlon, former director of Digital Equipment, at ADELPHI GROUP.  
■ Brian Thompson, a former past president of the Institute of Chartered Secretaries and Administrators, at SKILL-CHANGE SYSTEMS.  
■ Richard Thornton at THORNTON PAN EUROPEAN INVESTMENT TRUST.  
■ David Gadsby as deputy chairman at A&C BLACK as from April 27 when he retires as joint md.

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# Sculptural Graces and Venetian glories

William Packer looks back at 12 months of memorable happenings in the world of art

The visual arts last year were full of treats and disappointments, surprises and frustrations. What else would we expect? In any age, there will be more bad art produced than good, and the public taste will shift and change even in relation to work that has long been checked and sifted through the sieve of time. How else do we explain the inconsistencies and reversals in the saga of Canova's "Three Graces", the final twist and resolution of which was for me one of the unqualified good and right things of the year?

For here was a beautiful work, commissioned by an Englishman, a Duke of Bedford, directly from one of the world's great sculptors. Yet feeling on the issue often ran so high against it that one might have thought the artist the most inept and inconsiderate, and his work hideous. The truth is that, just as the Pre-Raphaelites and the High Victorians were all but invisible and discounted a bare generation ago, so is neo-classicism – and neo-classical sculpture in particular still presents great difficulty even to the most cultivated taste. The political decision to keep His Grace's "Graces" here was as brave as it was correct.

The Royal Academy's magnificent autumn offering, *The Glory of Venice*, despite its faults and lacunae – and there were a few – was for me as high a spot as one could wish for in any year. Yet some of my critical colleagues seemed almost to suggest that the best course was to steer well clear of such decadent, trivial and dubious stuff. Piazzetta decadent, Tiepolo trivial, Canaletto and Bellotto aesthetically incorrect? The mere fact that the old Venice, doomed as she was by the 18th century, could still produce such marvels is remarkable enough to justify any such exhibition. The treats we actually got were clearly more than we deserved.

Most of our principal public institutions came up with something special in 1994 – some quite modest, but special nonetheless. Last January arrived with the John Minton retrospective at the Royal College of Art, and at the Royal Academy a definitive selection from Dr Alexander's long-hidden cache of drawings by Medardo Rosso, the Italian symbolist and expressionist sculptor, at the Whitechapel, the small paintings of Goya, at the RA and, at the Tate, a ground-breaking, extraordinary study of the creative relationship between Picasso's painting and sculpture.

Gainsborough and Reynolds in the Royal Collection were compared at the Queen's Gallery, Salvador Dali as a young man most usefully studied at the Hayward, and Rex



'St James of Compostela' by Giovanni Battista Tiepolo in the Venice exhibition at the Royal Academy; and Bonnard's 'Standing Nude' at the Hayward

Whistler given an appropriate commemoration, 50 years on from his death in action in Normandy, at the Army Museum. The Tate gave Kitaj the full retrospective treatment in midsummer, war and all – which was the proper thing to do although it provoked controversy. Sandra Blow, at the RA, and Maggi Ham-

ling, at the Barbican, each had strong solo shows.

The Hayward's summer offering of Bonnard at work in his last years at his house, le Bosquet, at Cannes, was materially the most beautiful and, in size and presentation, the most perfectly judged show of the year. Franz Kline at Whitechapel

was a timely reappraisal of an important American abstract impressionist; Camden Art Centre's celebration of Patrick Heron's recent work a just tribute to an equivalent British contemporary.

With the fine and long-overdue retrospective of James Whistler at the Tate: *A Bitter Truth*, Richard



Cork's study of European Art in its response to the awful stimulus of the first world war; and *Young Michelangelo* at the National Gallery, the year hardly faded with the leaves in autumn. And there has been plenty to take us out of London.

The semi-permanent installation

of Henry Moore at the Yorkshire Sculpture Park is an important development, and the Park also helped to celebrate appropriately the 70th birthdays of our sculptor knights, Anthony Caro and Eduardo Paolozzi. The Barbara Hepworth retrospective at the Liverpool Tate was outstanding, and I very

much admired the paintings of Marie-Louise Moteszky, now in her 90s, at the Manchester City Art Gallery. The admirable Tate at St Ives has more than tripled its projected attendance.

In the private galleries, Maurice Cockrill and Carol Weight were shown at Bernard Jacobson, Roger Ackling and Alan Green at Annely Juda, Albert Irvin at Gimpel Fils, David Hepher and John Bellamy together at Flowers East, Ellsworth Kelly at Anthony d'Ottavio, Terry Frost and The Kitchen Sink Painters at the Mayor, John Ward at Hazlitt Gooden & Fox, Balthus at Lefevre, Euan Uglow, Myles Murphy and Anthony Eyton together at Browse & Darby, were all in their different ways memorable.

Abroad, Paris gave us *The Origins of Impressionism* and *La Beauté Exacte*, a study of Dutch painting from Van Gogh to Mondrian, in the spring, and Poussin in the autumn. There was also a ravishing century show of Monet's Rouen Cathedral facades, at Rouen; and there was the extraordinary, amazing show of Renaissance architectural models at the Palazzo Grassi in Venice.

So you can see that, overall, I am not complaining. I have never accepted the common grouse that none of these great foreign exhibitions ever come to London, that London is a backwater, and all that. We have plenty of extremely good things at home, and an excuse to go to Paris is just that: an excuse to go to Paris.

There were, of course, low points. The Hayward's *Unbound*: possibilities in painting was, to say the least, a missed opportunity, narrow, affected and uncritical in its approach when there is so much good painting going on. Damien Hirst's *Some Went Mad, Some Ran Away*... at the Serpentine was disappointing too, if only as an anti-climax, for I had hoped to be shocked just a bit.

*The Romantic Spirit in German Art 1790-1890*, at Edinburgh and the Hayward, was simply misconceived. The RA's *Lessons in Life* was a betrayal of all that the study of the life figure once stood for, and still should. The new Jerwood Prize for painting is to be welcomed but, in the event, proved to be another missed opportunity, at least at this first attempt. We shall see.

As for opportunities actually taken for once, the Tate's proposed redevelopment of the Bankside Power Station is entirely to be welcomed. The arguments on paper were convincing enough, but to visit the site itself is to be utterly persuaded. That the project will give us a new museum of modern art of a scope commensurate with London's standing as one of the world's great capitals, is very good news indeed.

## The best of the blue times

Jazz musicians have had a tough year but proved enterprising, writes Garry Booth

Jazz musicians are used to lean times. The popularity of their music ebbs and flows, clubs open and close, record deals come and go, funding dries up. And 1994 was, well, kind of blue-like that.

But they are an enterprising breed and usually have something to fall back on in hard times. In Charlie Parker's case it was an acrylic alto sax. No self-respecting pawnbroker would ever have taken a plastic instrument as security for a loan so Parker knew he would always have something to play, in spite of himself. At the end of last year it went under the hammer at Christie's for \$93,500.

But the alto sax King played that most expensive horn ever at the sale. There is a man who has seen favours come and go but trades a steady path. His peerless improvisation contributed to the prolonged success of young pianist Julian Joseph during the summer. Three impressive nights at the Barbican and several

more at the Wigmore Hall in a variety of settings from orchestral to small group, showed the young Londoner to have properly arrived in 1994.

But it was the clubs, which often suffer worst in hard times, and not the big halls, which provided the best nights out for this critic in 1994. Top of the heap was singer Cassandra Wilson whose honeyed contralto mesmerised the usually jazz-less Jazz Café. Her own songs, and others taken from sources diverse as Robert Johnson, Joni Mitchell and Van Morrison, are arranged as dream sequences and seemingly delivered through the ether. (Buy the album *Blue Light 'Til Dawn*, Blue Note 0777 81387 2.)

In sharp (and I mean sharp) contrast, playing the sort of music which connects directly to the tradition by way of Sonny Rollins, stylish tenor player Joshua Redman blew the house down at Ronnie Scott's for a solid week. He is the son of Texan tenorist Dewey Redman, grandson of arranger Don Redman and it is said that he almost opted for a career in law rather than jazz after university. If his summing up was as aggressively persuasive as his cadenzas, he could make more than a top lawyer.

South African trumpeter Hugh Masekela kept Ronnie's busy later in the summer with his idiosyncratically infectious, funky Afro-jazz. An open air reunion match – it

never quite came to blows – with ex-wife Miriam Makeba caused gridlock around Highbury Fields a couple of weekends later.

Jimmy Smith parked his B3 at Dingwall's, the dolted up North London club which cannot make up its mind if it wants to be a music venue or not, and showed that in the right hands the old technology can out-swing the new. Such is the appetite for the old rock's greasy organ sound among the dance set, he came back to fill the Hammersmith Palais in the autumn.

My favourite festivals were those which contrived to put challenging jazz on in convivial settings: at the London Jazz

Festival we had a lazy day of strange but beautiful extemporisation in Sadler's Wells culminating in the exquisite meanderings of Carla Bley (piano), Steve Swallow (bass guitar) and Andy Sheppard (saxophones).

At Glasgow a small congregation in the Ramsburn Kirk were wrenched to gently by a duet of Englishmen: Tony Coe (saxophones) and John Horler (piano). Bountiful Brecon almost blew it by allowing the BBC to wreck its Market Hall shows but compensated by shoe-horning Trevor Watts' *Moire Music Drum Orchestra* into the town's splendidly shabby little Guildhall.

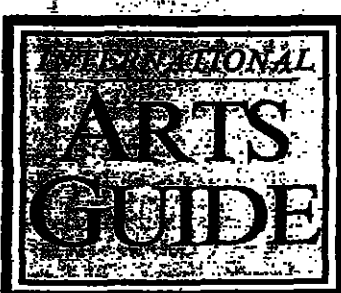
Of the many discs that landed on the

welcome-mat this year, Charlie Haden's *Always Say Goodbye* (Verve 521 501) stood out for originality as well as musicality. Using sophisticated dubbing techniques the bassist's classy quartet is joined by the ghosts of Coleman Hawkins, Duke Ellington and Chet Baker.

Vincent Herring's *Folklore* (Limelight 522 430) and David Sanchez' debut *The Departure* (Columbia 476507) demonstrated that 40 years on from the death of Bird, bebop is safe in the hands of young horn-players. For worldbeat, rhythm and reads Trevor Watts' hypnotic drum orchestra on *A Wider Embrace* (SCM 1448 521 351) is hard to top.

For the New Year's knees-up Jazz Jamaica's *Skarman* (Ska CD001) is in a high stepping league of its own. Of the re-releases, the most inspired was Rhino's *Beauty Is A Rare Thing* (R2 71410), the complete Atlantic recordings of Ornette Coleman.

Perhaps it wasn't such a bad year, after all.



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Het Concertgebouw Tel: (020) 671 804

● European Baroque Orchestra: Willem Kuijken conducts Telemann, Muffat and Bach at 8.15 pm; Jan 8

● Royal Concertgebouw Orchestra: Charles Dutoit conducts Berlioz, Laik, Stravinsky and Ravel at 8.15 pm; Jan 4, 5, 8

GALLERIES  
Van Gogh Museum Tel: (020) 570 5200

● Odilon Redon: retrospective of the French artist's work with over 150 paintings, etchings and lithographs to Jan 14

OPERA/BALLET  
Het Muziektheater Tel: (020) 551 8922

● L'italiana in Algeri by Rossini. Produced by Dario Fo, conducted by Alberto Zedda at 8 pm; Jan 13, 15 (1.30 pm)

BERLIN

OPERA/BALLET  
Deutsche Oper Tel: (030) 3 41 92 49

● Ballet Evening: premiere of works by Debussy, Poulenc and Stravinsky. Conducted by Sebastian Lang-Lessing, choreography by Nacho Duato. Glen Tetley and Harris Mandelstam at 7 pm; Jan 14 (6 pm)

● Der Rosenkavalier: by Strauss. Conductor Jiri Kouf, production by Götze Friedrich at 6 pm; Jan 8, 15

● Zar und Zimmermann: by Lortzing. Conducted by Hans Hilsdorf, produced by Winfried Bauerfeld at 7 pm; Jan 10, 13 (8 pm)

Staatstheater Unter den Linden Tel: (030) 2 00 4762

● Die Zauberflöte: by Mozart. Conductor Daniel Barenboim, production by August Everding at 7 pm; Jan 4, 7

BRUSSELS

CONCERTS  
Philharmonique de Bruxelles Tel: (02) 507 84 34

● Abdel-Rahman El-Bachir: pianist plays Chopin at 8 pm; Jan 11

● Belgian National Orchestra: with soprano Zuzana Miskova and baritone Andras Molnar, and conducted by Yuri Simonov plays Wagner at 8 pm; Jan 12

● Monnaie Symphony Orchestra: with the Monnaie Choir conducted by Antonio Pappano plays Brahms at 8 pm; Jan 8

LONDON

CONCERTS  
Barbican Tel: (071) 638 8891

● London Symphony Orchestra: conducted by Ivan Fischer plays Dvořák at 7.30 pm; Jan 12

● Royal Philharmonic Orchestra: conducted by Bramwell Tovey plays Mendelssohn, Handel, Bruch and

Beethoven at 8 pm; Jan 7

Queen Elizabeth Hall Tel: (071) 928 8800

● Handel: Messiah: James Gaddam conducts the London Orpheus Orchestra and the London Orpheus Choir at 7.30 pm; Jan 15

● Orchestra of the 18th Century: with conductor Frans Bruggen and soprano Cyndia Sieden plays Haydn, Mozart and Beethoven at 7.45 pm; Jan 12

GALLERIES  
Hayward Tel: (071) 281 0127

● The Romantic Spirit in Romantic Art 1790-1990: examines work of early Romantic painters. Includes section on German Expressionists; to Jan 8

Tate Tel: (071) 887 8000

● James McNeill Whistler: major survey of the Victorian painter and designer; to Jan 8

OPERA/BALLET  
English National Opera Tel: (071) 632 8300

● Figaro's Wedding: in house debut for conductor Derrick Inouye at 7 pm; Jan 11, 14

Royal Opera House Tel: (071) 340 4000

● Cinderella: music by Prokofiev. Created by Fredrick Ashton in 1948, this was the first full-length ballet by an English choreographer at 7.30 pm; Jan 3, 14

● Othello: by Verdi. Conductor Carlo Rizzi, director Elijah Moshinsky. In Italian with English surtitles at 7.30 pm; Jan 13

● Swan Lake: by Tchaikovsky. Choreographed by Marius Petipa and Lav Ivanov, production by Anthony Dowell at 7.30 pm; Jan 5

● The Sleeping Beauty: a new production of Tchaikovsky's ballet. Produced by Anthony Dowell, set

designed by Maria Bjornson at 7.30 pm; Jan 4 (2 pm)

THEATRE  
National, Lyttelton Tel: (071) 928 2252

● Out of a House Walked a Man: by Danil Kharms. A Royal National Theatre and Theatre de Complicité co-production of a collection of musical scenes by the Russian absurdist writer at 7.30 pm; Jan 7 (2.15 pm)

● The Children's Hour: by Lillian Hellman, directed by Howard Davies at 7.30 pm; Jan 9, 10 (2.15 pm), 11

Queen Elizabeth Hall Tel: (071) 928 8800

● Cinderella: by Rossini. The Music Theatre London present this new translation by conductor and musical arranger Tony Britten, and director Nicholas Broadhurst at 7.15 pm; to Jan 3 (Not Sun)

NEW YORK

GALLERIES  
Brooklyn Museum Tel: (718) 638 5000

● Indian Miniature Paintings: 80 jewel-like paintings from the 15th -19th century; to Jan 8 (Not Mon)

Metropolitan  
● Ann Hamilton: exhibition reveals the artist's interest in the relationship between sight and touch; to Jan 3

● Origins of Impressionism: 175 paintings by Parisian artists of the 1880's; to Jan 8 (Not Mon)

● Willem de Kooning's Paintings: to Jan 8 (Not Mon)

Museum of Modern Art Tel: (212) 708 9400

● Cy Twombly: Comprehensive retrospective of the contemporary American artist; to Jan 10

OPERA/BALLET

Lincoln Center Tel: (212) 721 6500

● Heather Watts Final Performance: New York City Ballet principals, conducted by Edoardo Guller at 8 pm; Jan 9 (Not Mon)

OPERA/BALLET  
Châtelet Tel: (1) 40 28 28 40

● Christina Hoyos: Flamenco choreographed by Hoyos, Marin and Galia, music by Paco Arigas at 8.30 pm; to Jan 7

WASHINGTON

CONCERTS  
Kennedy Center Tel: (202) 467 4600

● Yo-Yo Ma: the cellist along with pianist Emanuel Ax, violinist Pamela Frank, clarinetist Paul Meyer and flutist Eugenia Zukerman plays Brahms and Schoenberg at 8.30 pm; Jan 11

GALLERIES  
National Gallery Tel: (202) 737 4215

● Roy Lichtenstein: A survey spanning four decades of the American Pop artist; to Jan 8

OPERA/BALLET  
Washington Opera Tel: (202) 416 7800

● Semele: by Handel. Conductor Martin Pearlman. Roman Terleckyj directs a Zack Brown production at 8 pm; Jan 7 (7 pm), 9 (7 pm), 13

● The Bartered Bride: by Smetana. Conducted by Heinz Fricke. In English at 8 pm; Jan 8 (2 pm)

Director Michael Kahn, conductor Christopher Keene at 8 pm; Jan 14 (7 pm)

THEATRE  
Arena Stage Kreger Theater Tel: (202) 554 8066

● Misalliance: by Bernard Shaw, directed by Kyle Donnelly; to Jan 8

Musée d'Orsay Tel: (1) 45 49 11 11

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## FINANCIAL TIMES

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## Europe looks south

Europe's biggest challenge since 1989 has been, and remains, the healing of the rift between its eastern and western halves. Second only to that is the challenge of relations with its southern neighbours.

EU members with Mediterranean coastlines have frequently complained that the post-1989 *Drang nach Osten* tends to leave them on the periphery of the Union, and to neglect the serious external problems on that periphery. For the next 18 months, three of those members - France, Spain and Italy - will in turn occupy the presidency. Now if ever is their chance to give the EU a southern strategy.

There can be no denying the seriousness of the economic and political crisis which the Arab world - and especially north Africa - is undergoing. Last week's hijacking drew attention to the fact, hitherto largely ignored in Europe, that Algeria, the largest and richest state of the Maghreb, is in the throes of a civil war hardly less barbaric than those ravaging former Yugoslavia and parts of the former Soviet Union. Nor is the background as dissimilar as it might seem. In one case ethnic hatred, in the other religious fanaticism, has run riot among the ruins of a corrupt one-party state which woefully mismanaged the economy.

## Traditional values

In the Arab world as in eastern Europe there is a strong appetite for democracy, after decades of undemocratic rule, yet a risk that democracy could aggravate rather than alleviate economic problems. There is a large and growing surplus labour force, much of which is eager to emigrate to western Europe. And there is a revival of traditional, especially religious, values. But since the religious and cultural traditions are Islamic rather than Christian, this last development tends to widen, not bridge, the gap with Europe.

The most obvious difference is that the north African countries, not being European, are not regarded even as long-term candidates for EU membership. Their relationship with the EU, as third-world states adjoining a major economic power, is more comparable with that of Mexico with the US.

## A new year's debt resolution

Will 1995 herald the return of the first-world debt crisis? The twin risks of rising country debt and long-term real interest rates means that the question cannot be dismissed out of hand. The developing world has come a long way in recent years, yet - as events in Mexico have shown - it is still the more likely venue for a nail-biting collapse in investor confidence. But if politically enfeebled and indebted developed countries are able to maintain the markets' trust in 1995, the most likely reason will be because the threat of a real crisis has forced them to mend their ways.

In its latest Economic Outlook, the OECD calculates that the average government deficit among OECD countries will be below 3 per cent of GDP in 1995, down from its 1993 peak of 4.4 per cent. This is not just the automatic effect of worldwide recovery.

The average "structural" deficit should also fall to 2.3 per cent of GDP in 1995, compared with 3.5 per cent in 1992. At first glance, this would leave OECD budgets much as they were in 1990. The crucial difference, however, is that the average level of gross government debt was then the equivalent of a mere 45.5 per cent of GDP. In 1994, the figure was closer to 71 per cent.

Years of a "global capital shortage" may be exaggerated. But if the stock of worldwide investment funds is being overstretched, it has more to do with the demands of rich country governments than of fast-developing ones. The switch by governments from net saving to net borrowing has accounted for more than half of the fall in industrial country savings over the past 15 years.

## Pious demands

The desire to use the world's financial resources more responsibly has something in common with similarly pious demands about the environment. However, governments do not wish to impose big sacrifices on the electorate in pursuit of a somewhat uncertain benefit, which is unlikely to be felt by those voters who pay the cost. When there is, however, the calculation changes. This is because investors, unlike environmental-

In both cultural and economic terms, the Mediterranean is wider than the Rio Grande. The EU's per capita GDP is 19 times that of the Mediterranean Arab countries. Even if output from the southern states were to double between now and 2010, their ever increasing population would ensure that the gap continues to widen.

## Economic migrants

But this very fact obliges their EU neighbours to take an interest. If economic growth does not feed the extra mouths by absorbing the extra bodies into the local labour market, they will move northward either as economic migrants or as refugees from the political mayhem produced by greater and greater social stress.

There can be little hope of preventing this. But the EU's economic power can affect the scale of the problem in two ways: by carefully targeted financial assistance, and by providing a market for Arab products, so making local industry and agriculture more profitable and helping create local jobs. These two instruments are by no means mutually exclusive; but of the two, market access has much the better track record, if only because the careful targeting of aid is so much easier said than done.

Unfortunately, the southern EU states which are so acutely seized of the urgency of the problem are also the ones whose workers would face direct competition if the EU market were fully opened to the products which north Africans can most easily and profitably produce: textiles and, above all, Mediterranean agricultural products.

Those states also stand to lose if a fixed level of spending has to be shared among a larger number of recipients, whether to south or east. By contrast, they do not bear the main burden of any increase in EU expenditure. Consequently their governments tend to favour aid over market access, and increased spending over redistribution of current spending.

But their chances of winning support for that preference from their northern partners are small. If the three Mediterranean presidencies are indeed to forge a southern strategy of any consequence, they will have to grasp the nettle of market access.

## Vulnerable

As the OECD survey points out, these countries are particularly vulnerable to rising interest rates. Partly this is the automatic result of their heavy levels of debt. Sweden and Canada will have debt/GDP ratios close to or exceeding 100 per cent in 1995, while Italy's will top 125 per cent.

Low average debt maturity and a high share of floating debt make matters worse. Indeed, if real interest rates were simply to remain at their current level, the OECD calculates that all three nations would have to tighten fiscal policy by roughly another 1 per cent of GDP to maintain their current deficit-reducing plans. Add to this the possible slowing of economic growth due to higher interest rates, and in the OECD's words, "the risk of serious debt spiral in several countries becomes clear".

Lower growth and continued high interest rates cast doubt on budget plans already agreed in Sweden, Canada and elsewhere. Yet the more immediate concern is about those countries where the ability to stick to even existing plans is in question: above all, Italy, where the collapse of the Berlusconi coalition has further muddled the prospects for concerted budgetary action.

Ironically, the world's bond investors have Italy to thank for the development of their business: it was merchants in the medieval republics of Northern Italy who established the world's first credit markets. Then, as now, credit depended on the belief that the promises would be honoured. A high priority for the new Italian government - of whatever complexion - will be to persuade international investors that Italy's IOUs still meet that test.

Twice this century, the US has seriously flirted with isolationism, on both occasions after being on the winning side in war and after the Republican party had assumed control of Congress.

The romance was largely consummated in the interwar years, starting with non-participation in the League of Nations, moving on to ferocious tariffs on imported goods, and only definitively ending with Pearl Harbour. From 1946 to 1948, a similar option existed prior to the Berlin airlift and the assertion of internationalism by President Harry Truman in the face of the menace of the Soviet Union.

The historical comparisons need to be made today - and not simply because the US "won" the cold war and mostly rightwing Republicans are back in the saddle on Capitol Hill. Two years ago, a Democratic administration came to power committed to domestic priorities but was inexorably drawn into a series of external entanglements which have soured both politicians and public alike on the viability of the present framework in which international relations are conducted.

Serious caveats to the isolationism hypothesis must also be made. Whatever pitfalls it may have encountered, President Bill Clinton's administration is not about to fold its foreign tent and it is still charged with the principal responsibility for the exercise of foreign policy. After the last two world wars, the US economy was remarkably self-sufficient, but it is now far more inextricably embedded in global markets. Nor can it be assumed that the new Republican hierarchy is entirely dominated by the "American firsters" of 50 and 70 years ago and so vocal in the new media today.

Nevertheless, it does now appear that the Gulf war of 1991, fought in part to protect US oil supplies, will represent the high watermark of the classic assertion of US power for the foreseeable future - in the absence of catalytic developments such as a direct assault on Israel or a new Russian attempt to suborn eastern Europe. Mr Clinton repeatedly says - as did President George Bush before him - that the US cannot and will not serve as the only global policeman. But that raises valid questions of the extent to which the US will play its role in keeping the world a safer place.

There is no point in denying that the isolationist strain in US politics is stronger now than for many years. It is alive on the left of the Democratic party, which wants resources devoted to domestic problems, as well as on the right of the Republican party. It is seen at its most virulent in the libertarian and populist media, particularly the talk shows, the political influence of which was seen in last November's

## Global policeman called home

Jurek Martin asks whether the US will continue to play its role in keeping the world a safer place



Clinton (centre): fighting the isolationist strain of Jesse Helms (right) and Robert Dole's more muscular approach

midterm elections. The failure of these combined forces to stop ratification of the Uruguay Round trade treaty will not necessarily discourage them.

Xenophobia is also on the rise. This was manifest in the successful California referendum denying social services to illegal immigrants and will surface again this year with legislation excluding even legal foreign residents from social benefits. Some prominent Republicans - men like Jack Kemp and Bill Bennett - have joined the Democratic administration in fighting this "nativist" trend. However, the vigour of the arguments of these former members of the Bush cabinet demonstrates how seriously they take the threat.

The biggest apparent menace to a continued and deep US involvement in external affairs comes in the person of Senator Jesse Helms of North Carolina, next chairman of the Senate foreign relations committee. It is too easy to dismiss him as a rightwing curmudgeon, usually navigating with care. Mr Helms has a serious platform from which

to pursue his perennial crusades - against multinationalism (the UN, World Bank, International Monetary Fund, etc), foreign aid in general, anything Russian or Chinese, and any government - particularly on the left - that dares to dissent from US policy. The world may have changed, but there is little evidence he has.

Congressional seniority provides an offsetting force: the dwindling hand of Republican moderates is now also in leadership positions on Capitol Hill. Senator Richard Lugar of Indiana, for example, is certain to oppose any attempt to eviscerate the programme providing funds for the denuclearisation of the former Soviet Union that bears his name and that of Senator Sam Nunn, the Democrat from Georgia.

But it is reasonable to expect that US funding for a range of international endeavours - UN peacekeeping, the international financial and development agencies and foreign aid - will come under Republican attack. Already Senator Mitch McConnell from Kentucky, who will chair the all-important appropri-

ations committee, has proposed a 20 per cent cut in foreign aid (except for Israel and perhaps Egypt but including a total severance of assistance to Africa). There are plenty of Democrats who think Mr McConnell is right.

Even some of the pillars of the postwar security network, including Nato, can expect tougher scrutiny. While Europe agonises over the degree to which Russian policies from Bosnia to Chechnya can be subject to official criticism, fewer qualms are expressed by the likes of Senator Robert Dole, the incoming majority leader, and Mr Zbigniew Brzezinski, President Jimmy Carter's national security adviser who is now an influential force in conservative foreign-policy thinking.

Both argue that Nato must expand rapidly to the east, regardless of Russian sensibilities, or die. Indeed, the progressive conservative disillusionment with the new Russia, exacerbated by Chechnya, puts even greater pressure on the Clinton administration's policies of co-operation and collaboration. Western Europe, in particular,

should be aware, if it is not already, of the more muscular, "take-it-or-leave-it" US leadership role advocated by Mr Dole, whose patience with Euro-prevarication over Bosnia has worn thin. If there is no peace on the ground, he will again insist on a unilateral US end to the arms embargo and the administration may not be strong enough to stop him. But there will be no US cavalry charging over the hill in the manner of old to change the course of the Balkan battle. And if Europe and the US bicker constantly, then demands for a folding of the US military umbrella are certain to surface.

Nor can the world expect, even if the current administration were secure enough to follow its inclinations, many repetitions of the sort of humanitarian intervention attempted disastrously in Somalia and belatedly in Rwanda.

Even hemispheric adventures such as Haiti now get a jaundiced reception, and Congress may demand a US withdrawal from the Caribbean island before the Pentagon considers its mission accomplished. The only clear regional exception would appear to be Cuba, should events take an ugly turn in President Fidel Castro's waning tenure.

Paradoxically, the old Republican preference for rattling sabres over negotiating quietly is still alive. This was seen at Christmas in the confrontation with North Korea over the downed US helicopter pilot, with Senator Dole far from alone in demanding that the US threaten to tear up last autumn's nuclear non-proliferation agreement with Pyongyang. China can also expect more vigorous criticism of its trade and human rights policies from Republicans in Congress.

But the appetite for conflict and confrontation may be more apparent than real. Back in the 1976 campaign, it was none other than Senator Dole, running for vice-president, who spoke disparagingly of this century's "Democratic wars", and neither he nor any other candidate is likely to declare Republican ones in the upcoming campaign for the White House.

That, of course, is the other rub. Looking inwards at its own problems, though with different solutions on offer from a Republican majority, the country may indeed display less interest in and tolerance about the outside world.

This leaves an opening for President Clinton to keep the foreign flag flying, no mean irony since he won election in the first place by running against a "foreign policy" president. But history also shows that Harry Truman, who began with dubious internationalist credentials, was able to turn irony to his advantage.

Kerin Hope on a project to computerise details of Greece's archaeological sites and artefacts

## High-tech classic



The power of computers

Stacks of blue files filled with computer print-outs rise shoulder-high in the dingy office of Pantos Pantos, the man in charge of introducing information technology to Greek archaeologists. With funding from the European Union, Mr Pantos is launching a computerised archive to include about 400,000 ancient sites and monuments in Greece and several million artefacts unearthed during a century of scientific digging.

"It's a simple database, but it's a start," says Mr Pantos. "But it's taken us almost two years to log about 22,000 monuments registered only since the 1920s."

"We've been very slow at the culture ministry about getting going on databases, and not just because the state archaeological service is slow of cash," he adds. "Archaeologists are suspicious of computers."

Mr Pantos accepts that his dream of a workstation at every museum, where finds would be logged in the nationwide catalogue of artefacts

when they arrive from an excavation, will take time to achieve.

This is not just because archaeologists are inhibited about becoming involved with technology. In a field where professional jealousy runs high, important new finds may be hidden from rivals until an excavator publishes his dig report - a process that can take years.

Professor Sandy MacGillivray of Columbia University says: "You won't see much about Greek archaeology on the Internet, for example, because people don't like making details of what they've excavated available to others."

There is little enthusiasm among senior archaeologists for a database full of new material that would be easily accessible to hundreds of researchers. But this attitude provokes impatience among younger archaeologists. They spend a lot of their time staging rescue digs of limited duration for ruins unearthed on construction sites.

"There's not much opportunity

these days for leisurely digging of sites you choose for yourself," says one recent entrant into archaeological service. "Good databases and computer networking with colleagues would help us analyse results faster and make rescue digging more worthwhile."

Looking after Greece's huge cultural heritage is the responsibility of some 300 poorly paid archaeologists attached to the culture ministry. Foreign archaeological missions in Greece are allowed to run summer digs at more than 30 sites and also to carry out surveys.

Foreigners working on such digs say they find computers indispensable, both for recording finds and for statistical analysis. They would like laptop models to be designed to withstand the heat and dust of an excavation trench, and complain there is no software yet available to speed up routine jobs such as drawing pottery fragments.

"Virtually every new excavation starts up with a system for classify-

ing finds. It would be hard to get funding if you didn't include a computer in the proposal," says Professor Susan Rotroff of Hunter College, New York.

The biggest US dig in Greece, at ancient Corinth, includes a project to create a computer-generated map of the site that combines the hundreds of plans produced by more than 90 years of digging.

On the ground, the ruins at Corinth form a confusing layer-cake of walls and streets constructed at different periods in the city's long history. Because US archaeologists dig here as part of their training, the maze of excavations now extends over several square kilometres.

On a computer screen, the site becomes easier to understand. One reason is that the surveyors are making their digital map using information from as many sources as possible - from satellite pictures to Renaissance travellers' drawings.

Professor David Romano of the University Museum, Philadelphia,

who runs the project, says he can now look at the ancient landscape through the eyes of a Roman surveyor in the first century AD.

The ancient surveyor saw a grid pattern of streets and houses partly enclosed by a ruined Greek city wall. Outside the Roman colony, paved highways cut through narrow fields, leading to Corinth harbour and the nearby city of Sikyon.

"If you move from the computer picture to the landscape, you can still walk on sections of ancient highway and find modern fields which have kept the same dimensions since Roman times," Prof Romano says.

Unlike the pottery experts, archaeological surveyors have the advantage of being able to use commercial software produced for architects and civil engineers. In the longer run, the Corinth project will make possible computer-based surveys of ancient sites.

These should be as useful to Greek public works planners as to archaeologists. But as Mr Pantos puts it: "We must first get used to the idea that information about the past should be shared."

## Whipper-in, or out?

Britain's foreign secretary Douglas Hurd is not the only member of John Major's team contemplating quitting in 1995. Young Richard Ryder, one of the longest-serving members of the prime minister's inner court, is thinking not only of stepping down as chief whip but giving up as a member of Parliament after the next election.

The *déjà vu* of the Tory European, after his recent expulsion of nine of their number from the parliamentary party, Ryder is one of a dying breed on the Tory benches at Westminster: an MP who can imagine life without a ministerial car and a politician who remains convinced that there is life after politics.

He has not yet made up his mind about quitting his Mid-Norfolk constituency, but friends do not expect him to stay on as chief whip until an election which might not take place before mid-1997. The obvious moment for a switch would be next summer's expected reshuffle - the most likely point also for Hurd's departure.

Tactically but extremely tough, Ryder was one of the Treasury mafia who catapulted Major into the leadership in November 1990. Since then, he has spent the best part of 15 of hours a day trying to hold the Tory party together from his

spartan office behind the members lobby of the House of Commons. He shuns the political limelight, but in a fractious cabinet remains one of Major's trusted confidants.

Major would be happy for him to stay on as chief whip - or to offer him a Whitehall department. But Ryder, still only 45, has no ambitions beyond his present role as the party's fixer-in-chief and is beginning to hanker for a return to the real world after nearly two decades in politics.

## Inhospitable

There may be peace in Belfast but it doesn't extend to all quarters. The Northern Ireland Tourist Board took some local flak over the holiday period for being shut on Boxing Day and the next two days, during what turned out to be local traders' busiest week of the year.

One of the most irate was the head of the Hospitality Association of Northern Ireland, Neville Chamberlain - who was in no mood for appeasement.

## Sober facts

Small comfort for international revellers. London may be one of the world's most expensive spots for a night out, but it is the cheapest place in Europe to sober up.

Based on a party pack of a bottle of wine, vodka, scotch, half a dozen beers and a carton of cigarettes,



Tokyo (\$116.6) emerges as the world's most expensive party town, followed by Hong Kong (\$99.9) with London coming in just 12 cents behind. Cheapest venue is Madrid (\$44.1), followed by Rome (\$48.4) and Chicago (\$55.8). Rio de Janeiro would have topped the party-goer's list except for the fact that the price of vodka (\$36.7) is three times the New York price.

When it comes to the morning after, data supplied by US management consultants Runzheimer International tell a different story. A recovery pack of aspirin and Alka Seltzer in Rio de Janeiro (\$10.70) costs less than a third of the price in Tokyo and less than half what it costs in Rome.

The good news for London is that its beer may be more than twice as dear as Frankfurt's, but its Alka Seltzer is less than half the price.

## Dear diary

Get out your diaries for the British-American chamber of commerce's upcoming events of the first few months of 1995. The next, on January 16 at the New York outpost, is a seminar and reception on "Shareholders vs Entrenched Management: A Transatlantic Perspective" starring Sir Adrian Cadbury. Not to be outdone, the London branch on March 22 promises Maurice Saatchi, still billed as "chairman and CEO, Saatchi & Saatchi". No word yet on what he might talk about, though "How to cope with short-term unemployment" immediately springs to mind.

## Merc merchant

Travelling to Vilnius, Lithuania's capital? Be sure to look up the local Mercedes dealer, who is offering for sale - to a "person of impeccable reputation", of course - the car Pope John Paul II once used on a visit. For DM480,000 the vehicle, with just 2,500km on the clock, can be yours; "full discretion" guaranteed.

The 600 SEL model, a new version of which currently retails for DM182,000 in Germany, was

originally destined for Algirdas Brauskas, Lithuania's president. But Brauskas has displayed an asceticism rarely found in members of the political class: he is sticking to his Audi on the grounds that Lithuania cannot afford such extravagance.

Where will the vehicle end up? Some of the Roman Catholic Church's wealthier members will no doubt be tempted - as will Russian mafiosi, probably interested more in the car's armour plating than its spiritual connections.

## Wanted men

So now we know why Morgan Stanley was not too upset when it terminated its planned takeover of S.G. Warburg just before Christmas. Global Finance magazine has just published a list of the 50 "most wanted people in finance". Four work for Morgan Stanley and none for S.G. Warburg. The only UK house which comes close to matching Morgan is BZW, which employs three names on the most wanted list.

Come to think of it, Morgan Stanley and BZW would not be too bad a fit.

## Now you don't

Final cracker joke. How do you get rid of warms? Remove the R and make it vanish.







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# FINANCIAL TIMES COMPANIES & MARKETS

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## IN BRIEF

## ICL may enter Bull alliances

ICL, the UK-based computing group, may develop specific alliances with Groupe Bull but it does not want to take a stake in its French counterpart as part of its privatisation, according to Mr Peter Bonfield, chairman. He did sound a positive note about prospects for the French group. "Bull has good products, able people and a good position in certain markets and I believe that the group is more advanced along the path to recovery than one might think," he said. Page 17

**Banesto deal lifts Portuguese barriers**  
The sale by Banco Español de Crédito (Banesto) of its 50 per cent holding in Banco Totta e Agorés (BTA), the third-largest Portuguese bank, has removed a stumbling block in the banking relationship between the two neighbouring countries. Now Argentina, the Spanish banking group, says the path is clear for its "friendly entry" into Portugal. Page 14

**Setia prepares for sell-off**  
Setia, France's state-owned tobacco company, held its first-ever briefing of financial analysts just before Christmas, with a 1994 profit projection before the year had even ended - a strong hint privatisation of Setia is at the forefront of the government's mind. Page 14

**Happy giants call a truce**  
Procter & Gamble of the US and Mölnlycke, a subsidiary of the Swedish forestry group SCA, yesterday reached a truce in their fierce battle for the European disposable nappy market. The two companies agreed to drop all claims of patent infringement pending between them and give each other licence to use each other's nappy patents without charge. Page 14

**Poland names next bank sale**  
Poland's finance ministry has decided that Bank Główny, one of the smaller of the nine banks lifted off from the National Bank of Poland five years ago, is the next to be privatised. The sale is expected to take place towards the end of the year. Page 16

**Japanese bonds deviate from likely path**  
Japan's government bond market did not perform according to plan last year with yields rising in spite of the weakness of the country's economic recovery. This deviation in the expected relationship between the bond market and broader economic indicators is explained by the increased risk aversion of Japanese institutional investors, says Salomon Brothers in Tokyo. Page 16

**Record raised in new issues**  
More than £10bn (\$15.6bn) was raised in the UK new issue market last year - the highest yearly total ever, according to KPMG Peat Marwick, the accountants for the year. "The merchant banks are still trying to make it as new issues said I think the first two quarters could be quite busy," said one analyst. Page 17

**IMI sees changes**  
IMI, the UK engineering group, has been through many changes since 1978 when the former Imperial Metal Industries was floated by ICL. "In 1978, we were very heavily dependent on the UK market," says Gary Allen, chief executive. Now his aim is to create a cohesive group of "clearly defined, global businesses with technical and market leadership." Page 17

**Nairobi edges open to foreign investors**  
Foreign investors are allowed back into the Nairobi stock exchange, for the first time in 30 years. However, they are not expected to rush into the market until foreign exchange controls are scrapped and rules governing trade in foreign securities are clarified. The Nairobi bourse - the fourth largest in Africa - has soared since the government said foreign investment would be allowed. Back Page

## Launch today for fledgling index

The FT-SE Actuaries Fledgling Index is launched today, charting the performance of around 300 companies too small to be included in the FT-SE All Share Index.

It offers investors the opportunity to track the performance of companies accounting for only 1.3 per cent of UK stock market capitalisation. These companies have substantially outperformed larger stocks over the last two decades.

The new index includes companies from the Unlisted Securities Market, in addition to those with full listings. However, it will exclude particularly illiquid stocks which might distort the overall performance of the index.

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# Midland overhauls sales force strategy

By John Gapper, Banking Editor

## Life and pensions staff to be retrained and integrated with branch network to meet toughening regulations

Midland Bank, the UK subsidiary of HSBC Holdings, is to integrate its 850-strong life insurance and pensions sales force into its branch network and retrain staff to meet tougher regulatory requirements.

The bank has just told staff that it intends to break the division between its branches and its sales force in an effort to meet regulatory requirements including rules on the disclosure of commission introduced this week.

There is expected to be a small reduction in staff numbers, but the bank is appointing sales managers in each of its

206 areas who will be responsible for ensuring that its sales force complies with the new regulations.

Mr Keith Whitson, Midland chief executive, said the bank was re-training its sales force to meet "increasingly onerous" regulations. It also hoped to increase sales by persuading branch and sales staff to work more closely together.

The bank's move follows disruption in other financial services companies caused by regulation. Halifax Building

Society withdrew its 600-strong sales force in October after discovering failures to meet requirements.

Midland has already introduced a new payment structure for employees selling financial products which gives them a higher proportion of salary compared with commission. An average employee now receives 90 per cent of payment in salary. Mr Whitson said that Midland wanted to "make sure that someone in a small branch has an additional string to his bow and not someone who is compet-

ing with him" by integrating the sales force into the branch network.

The sales force has until now been managed separately in a division based in Southampton. There will continue to be some functional management of the sales force, but members of it will now report primarily to regional divisions.

In addition to the fully-trained sales force, which will be able to sell the whole range of regulated products, the bank is training about 1,250 staff to sell endowment mortgages.

Ms Bernadette Fisher, a negotiating officer for the Banking, Insurance and Finance Union, said the change could be welcomed by staff who would no longer have to sit regulators' exams, which many had found "quite a strain".

Midland has applied to join the new Personal Investment Authority, the self-regulatory body for retail financial services which will administer the new regulatory framework, but has not yet received formal approval.

The new commission disclosure requirements for life products are expected to benefit banks and building societies which have branch networks and do not have to meet all distribution costs solely from sales commission.

## Alison Smith reports on the impact of a new regime of disclosure for the financial services sector

# Rules to update 'caveat emptor'

As thousands of sales agents and independent advisers in the UK financial services sector return to work today, it will not be just a New Year's resolution that will make them more open with their customers.

Instead, new regulations mean they must tell potential investors more about what they sell.

Such a change sounds innocuous, but life insurers are in no doubt of its significance. The importance of the new regime is heightened, coming just as the life sector is reeling from a troubled year in 1994.

Last year, sales were hit by factors such as public concern about standards of selling because of the personal pensions debacle, and the continuing lack of consumer confidence. This in turn damaged investor confidence, contributing to a fall in the shares of Prudential, one of the largest life insurers from a year high of 345p to 316p at the year-end.

But life insurance executives admit that worse may be to come. "Commission disclosure and charges disclosure are going to have a significant commercial impact," said Mr David Prosser, chief executive of Legal & General, one of the UK's largest life insurers.

The reason why disclosure is significant is that customers buying life insurance knew very little about how much of the premiums they paid went to the life company and so were not invested.

The lack of hard information combined with the ending in 1989

of an industry-wide agreement setting maximum commissions, enabled life companies to pass on rising costs to consumers without driving customers away. This meant there was little effective competition.

From today that changes. Every sales agent and adviser must now give the customer a short, stand-alone paper stating the aims and risks of the policy; how much money the customer might get back if a long-term policy is given up early; and the cost to the customer of the advice.

In most cases, the cash value of the commission - not previously identified - will come as the greatest shock. Commissions paid to sales agents and independent advisers in 1992 are estimated as £2.5bn (\$3.9bn), or half the total costs of winning new business.

The disclosure rules have already contributed to changes in how and what life companies sell. The emphasis on surrender val-

uues whom it sells most of its policies, but financing the initial costs itself and deducting the total out of premiums paid over the length of the policy.

Other companies are switching to a flexible commission structure, in which the adviser and the customer agree between them how commission will be taken from the premiums. The new requirements have also been a factor in leading several companies to update the policies they sell, to make them simpler for the customer and more flexible.

"People are using the opportunity to modernise their products," said Mr Philip Scott, life and pensions general manager at Norwich Union. Despite policy improvements, life insurers do not doubt that some potential customers will be deterred by what they see.

"Because people will think that the charges are too high, they may just spend the money on something else instead," said

## In most cases, the cash value of the commission - not previously identified - will come as the greatest shock

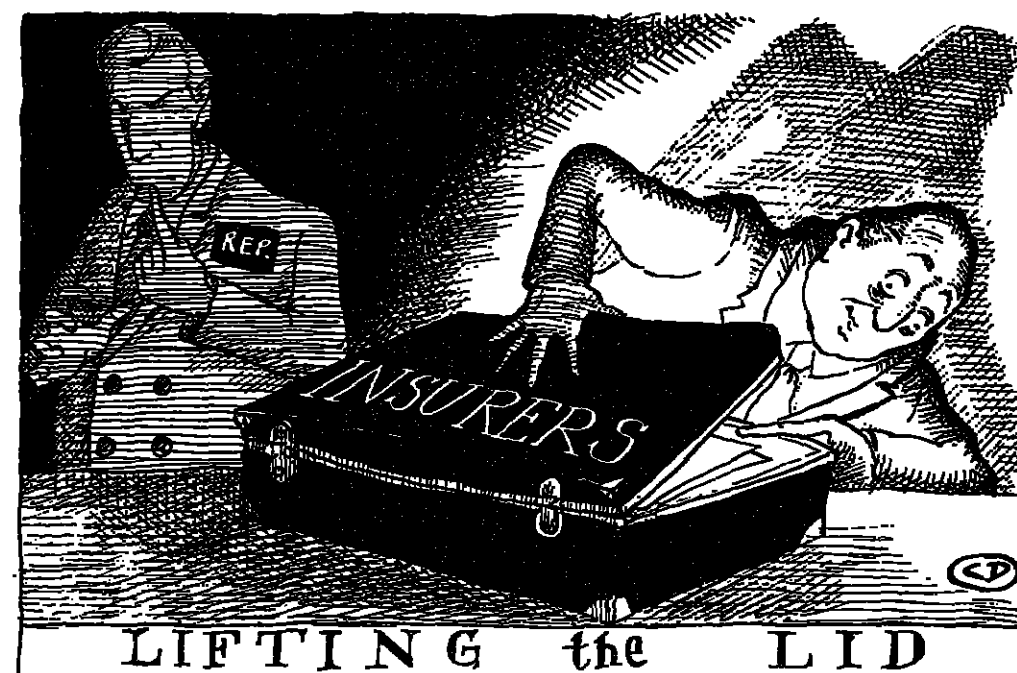
Mr John Hylands, Standard's head of marketing. "Our fear is that reaction will be simply not to buy."

Research for City regulators by National Economic Research Associates, an economic consultancy, suggests the fear is justified. It forecast that the disclosure regime would reduce sales by about 10 per cent against what they would otherwise have been.

out taking account of any reduced sales.

Against this bleak background for companies, the statement from Mr Anthony Nelson, treasury minister, that "the industry should have little to fear from greater disclosure" would be greeted with a hollow laugh in some parts of the sector.

A study last year by actuaries Bacon & Woodrow suggested that



Within this smaller market, companies' profitability is likely to be squeezed as they lower their margins and cut costs to compete. The NERA research said the charges could be cut by about £800m a year, including reductions in commission of about 20 per cent by 1997, with-

40 per cent of UK life companies had expense ratios which would make them vulnerable in a price war.

Conversely, however, if a disclosure does hasten the demise of less competitive insurers, it will leave more capacity in the market for those who survive. When the market does expand - in areas such as pensions and health care policies - they should reap added rewards from having become more efficient.

Particular classes of insurers which should be well-placed are the lower-cost providers including some banks and building societies selling through branch networks. Although they are incurring extra costs from a tougher regulatory regime, their distribution overhead is spread over a wider variety of products.

But there is already evidence of stiffening competition to provide low-cost products. Virgin, the air-

line and leisure group, and Marks & Spencer, the retailer, both plan to sell life and equity products. Virgin is setting up a joint venture with Norwich Union, the insurer, to sell products by telephone.

It may also be easier for independent advisers who select policies from across the market than for sales agents selling products from only one company to demonstrate they are providing a service to warrant the cost.

But the impact of the regime will depend on how ready investors are to use the new information available to them to compare prices.

The extent of changes in customer behaviour will not be apparent immediately, and perhaps not for some months. What is already plain, however, is that the effect of introducing greater openness will last far longer than many good resolutions made at the start of 1995.

## Daimler-Benz confirms talks on exploring multimedia ventures

By Judy Dempsey in Berlin

Daimler-Benz, the German automotive and aerospace group, is holding "exploratory" talks with the country's largest media conglomerates in a bid to establish multimedia ventures.

Daimler officials yesterday confirmed that Mr Ezzard Reuter, the group's chairman, and Mr Jürgen Schrepp, who takes over as chairman in May, held talks just before the new year with the Bertelsmann, Leo Kirch and Burda German media groups.

Last month, the European Commission blocked Bertelsmann, the Kirch group, and Deutsche Telekom, the state-owned telecommunications network,

from establishing Media Service, a cable and pay-television joint venture on the grounds that it would stifle competition.

Bertelsmann owns Premiere, the first pay-TV service in Germany. The Kirch group has extensive interests in the Axel Springer publishing group and is a leading shareholder in the Sat-1 television channel.

Daimler said yesterday: "We are exploring opportunities in the multimedia sector. But we are not just focusing on these three groups. We are exploring all sorts of business activities." As yet, the group "does not have a timetable. And we have to define the nature of this business."

In the January issue of "High Tech Report", Daimler's house

magazine, Mr Manfred Gents, chairman of Debit, the group's services division, said a range of products in the telecommunications sectors was coming on to the market. However, he said Daimler had not yet defined its strategy for establishing multimedia ventures.

Debit is already active in financial, mobile communication and software services and is likely to play a role in the multimedia sector. Last year it lifted sales 17 per cent to DM7.9bn (\$5bn). Systemhaus, part of the Debit group which specialises in software projects, information systems, and computer-communication services, is experimenting in tele-shopping which is still undeveloped in Germany.

## Saatchi hints at decision delay

By Diane Summers, Marketing Correspondent

Executives at Saatchi & Saatchi, the advertising group, were last night playing down the importance of today's deadline given to Mr Maurice Saatchi, the group's deposed chairman, to decide on his future with the company.

Mr Saatchi, who was thought to be returning from holiday yesterday, has to choose whether to accept the largely honorary title of president of the holding company and chairman of the subsidiary, Saatchi & Saatchi Advertising Worldwide, or sever all links with the company he co-founded with his brother Charles in 1970.

According to one official, today is "not a sword of Damocles day", with an announcement on Mr Saatchi's decision more likely in 10 days to two weeks' time. Another said that "just as on closing a deal, it's very difficult to give a time and make sure it is

stuck to. Experience says these things never happen on their first deadline."

Mr David Herro of Harris Associates, the Chicago fund managers which led the revolt against Mr Saatchi, has been pressing for a speedy resolution of the situation. Mr Saatchi's friends, as well as Mr Herro, have said they would be surprised if Mr Saatchi stayed with the group under the terms offered by the board.

The boardroom coup shortly before Christmas followed a row over an options package proposed for Mr Saatchi. There was also disagreement on other issues, including the name of the company. The board has since decided to drop the Saatchi name from the holding company - a new name has yet to be decided - while retaining it for the advertising network subsidiary.

Several of the company's largest advertisers will be watching Mr Saatchi's decision closely.



Maurice Saatchi: deadline

Mars, the privately-owned confectionery and pet foods group, which has had a close association with Mr Saatchi, has already announced a review of its \$1bn worldwide account.

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## INTERNATIONAL COMPANIES AND FINANCE

## Mölnlycke and Procter resolve patents quarrel

By Hugh Carnegie  
in Stockholm

Procter & Gamble of the US and Mölnlycke, a subsidiary of the Swedish forestry group SCA, yesterday took time out from their fierce battle in the European disposable nappy market to make peace on a series of legal disputes over nappy product patents.

The two companies agreed to drop all claims of patent infringement pending between them, and give each other licences to use each other's nappy patents without charge. Procter & Gamble also agreed to pay an undisclosed sum to Mölnlycke, described in a statement by the Swedish company as "a minor amount".

In recent years, the two companies have been the leading producers of disposable baby nappies in Europe. P&G makes the Pampers brand, while Mölnlycke leads the market in France, the Netherlands and the Nordic countries with its Peaudeuce and Libero brands. It is also Europe's top producer of own-label nappies for retailers.

They became embroiled in a number of legal disputes in several countries over patents covering the design and struc-

ture of nappies. In one case, in the Netherlands, P&G sued Mölnlycke, accusing it of infringing a P&G patent covering leg elastic. In another case, in the UK, Mölnlycke sued P&G, accusing it of breaching a Mölnlycke patent covering the so-called "tape landing zone" - the part of the nappy where the sticky tape fastener adheres.

Mr Bo Feltnar, chief executive of Mölnlycke, said the patent disputes had become expensive for both companies. Legal fees had been costly, and personnel had been diverted to fight the cases. "It was consuming a lot of resources," he said, although he declined to estimate the financial cost.

The settlement was clearly a relief to Mölnlycke, which is already facing a tough struggle to remain competitive against much bigger rivals such as P&G and Kimberly Clark of the US, which for the past year has also been attempting to build market share for its nappies in Europe.

The competition has hit prices and pushed up marketing costs sharply, leading Mölnlycke last month to announce a SKr1.3bn (\$174.9m) restructuring programme in its nappy-making operations.

## Chairman steps down at GEC-Alsthom

By John Riddling in Paris

Mr Jean-Pierre Desgeorges is to step down as chairman of the management board of Anglo-French engineering and transport group GEC-Alsthom. He will be replaced by Mr Pierre Bilger, current chief executive.

The company said yesterday that the departure of Mr Desgeorges, 64, had been anticipated and that he had played a representative role at the company since spring 1991. Mr Bilger has been in charge of the day-to-day running of the group.

GEC-Alsthom said the move was not related to the strikes which shook its French plants last year.

Mr Bilger is regarded as one of the key managers at Alcatel Alsthom, which jointly owns GEC-Alsthom with GEC of the UK.

As well as Mr Bilger, the board now comprises: Mr James Brian Cronin, managing director; Mr Kelvin Bray, managing director of the power generating division; and two new members, Mr Claude Darmon, managing director of the transport division and Mr Robert Mahler, managing director at power transmission and distribution.

## Consortium's bid prospectus for Rolo cleared

Consob, Italy's stock market regulatory authority, has approved the prospectus for a consortium of Italian banks for fellow bank Credito Romagnolo (Rolo), AP-DIT reports from Milan.

The consortium is led by Milan-based savings bank Cassa di Risparmio delle Provincie Lombarde (Cariplo), and includes Istituto Mobiliare Italiano (Imi) and Cassa di Risparmio di Bologna (Carisbo). The bid is a counter offer to one made by Credito Italiano in December, which has already received Consob's approval.

## Spain and Portugal settle banking dispute

By Tom Burns in Madrid

The sale by Banco Español de Crédito (Banesto) of its 50 per cent holding in Banco Totta e Acores (BTA), the third-largest Portuguese bank, has removed a stumbling block in the banking relationship between the two neighbouring countries.

The first beneficiaries of the improved climate are likely to be two government-controlled institutions, Spain's Argentinaria banking corporation and Caixa Geral de Depósitos, Portugal's leading financial group. Their preliminary agreement to foster cross-border expansion has been held up for the past three months by the Banesto-BTA dispute.

The Portuguese were angry that Banesto, when controlled by former chairman Mr Mario Conde, had circumvented regulations on foreign control of BTA by buying up a 95 per cent indirect stake on top of a 25 per cent direct holding.

Relations between the financial

authorities of the two countries remained cool as Madrid accused Lisbon of breaking the European Union's single market rules by discriminating against an inward investment by a fellow EU member.

Relieved that that dispute is now over, Argentinaria said yesterday that the path was now clear for its "friendly entry" into Portugal. The Spanish banking group said in September last year it intended to sell a 60-per-cent subsidiary called Banco Simeón to Caixa Geral de Depósitos in return for some 30 offices in Portugal.

The solution to the row came with Banesto's sale of both its direct and indirect holdings in BTA to Mr António Champalimaud, a veteran businessman who rebuilt his fortune in Brazil after his industrial and financial empire was nationalised in Portugal's 1974 revolution. Now once more Portugal's richest individual, Mr Champalimaud has reportedly received assurances that he will not be called on to make an offer for 100 per cent of BTA.

Banesto, part of Banco Santander, Spain's biggest banking group, was understood to have had little option but to cut its losses and sell out of BTA because of the opposition by the Lisbon authorities to its continued presence in the bank. The sale price of BTA's 50 per cent stake, approximately twice book value, was below what analysts estimated the investment was worth, and was described as "reasonable" by Banesto.

The indirect holding in BTA was especially embarrassing for Banesto's new owners because it was controlled by two Portuguese lawyers who are associates of Mr Conde's personal lawyer in Madrid. Mr Conde, who has been forced to sell his own equity in Banesto, is currently being held on remand accused of defrauding his shareholders.

The long shadow cast by the Banesto-BTA row is believed in Madrid to have been an important reason behind the Portuguese government's decision last year to veto a bid by Banco Comercial Português (BCP) for Banco Português

do Atlantico, the second-largest Portuguese bank. Fueling the Lisbon government's disapproval of the takeover was the 20 per cent shareholding in BCP owned by Banco Central Hispano, the big Spanish banking group.

Under its agreement with Argentinaria, Caixa Geral de Depósitos, which already owns Banco de Extremadura, based in the western Spanish region of Extremadura, will substantially build up its penetration in the Spanish areas adjoining Portugal. Simeón, which has a market value of some Pta20bn (\$151.9m), has a strong presence in Galicia, north-west Spain, with 50 branches.

Argentinaria, which like Caixa Geral de Depósitos has a strong position in the mortgage market, wants in return to build up its presence in Portugal, where it runs its branches through its Banco Exterior unit. A new climate in cross-border banking is essential to Argentinaria's strategy, as it wants to establish itself in competitive, prime sites in Portugal.

## Smoke clears around Seita sell-off package

David Buchan previews the privatisation of the French state tobacco group

Just before Christmas, Seita, France's state-owned tobacco company, held its first-ever briefing of financial analysts. "I have nothing to say about privatisation," but I can't prevent you having that in the back of your mind," Mr Jean-Dominique Comolli, Seita president, wryly told the analysts.

In fact, any word about early privatisation would have been redundant.

That a Seita sale is in the forefront of the government's mind was immediately obvious when the company rushed out a 1994 profit projection before the year had even ended. In the same week, the French parliament passed privatisation legislation for Seita.

The 1994 figures, generally, should make good reading in the privatisation prospectus. The group estimates its net profit for 1994 at FF870m (\$125.5m), up 14 per cent from FF765m in 1993. Operating profit virtually doubled over the same period, from FF383m to FF710.5m.

This was partly attributed to increased efficiency in manufacturing, which has been steadily rationalised and concentrated on six factories employing 2,380 people, com-

pared with the 10 factories employing 4,700 in 1981.

However, far more important to 1994 profits were the two increases in cigarette prices: 13 per cent in January and 7 per cent in November.

However, this increase was nearly stubbed out by miscalculations by Seita's treasury department.

In the first nine months of 1994, Seita recorded a potential total loss of FF380m by betting the wrong way on the dollar, which it uses to buy tobacco, and by switching nearly FF30m of the company's portfolio into bonds whose prices fell.

The company was duly rueful about this, and promised that by the start of this year it would have in place a better reporting system to track financial investments.

However, the final quarter of the year proved to be better. With the addition of a potential FF220m capital gain on other investments, the company managed to report that its financial operation for 1994 was FF50m in the black, although well down on its FF340m surplus of 1993.

The fact is, however, that Seita should never make a loss on its financial operations,

because it has the unique advantage of being able to play short-term with a large portion of French tobacco tax revenue.

This advantage derives from its position as distributor of virtually all - 98 per cent - of the cigarettes to France's 38,000 tobacconists.

Over the course of a year it collects from tobacconists around FF64bn in tax which only has to be handed over to the state after 50 days.

For this privilege, the state obliges Seita to give tobacconists a lesser amount of credit on stock and deliveries, which amounts to about FF3.9bn.

Therefore, Seita has over a full year a balance of some FF2.5bn in tax money, which it can use short-term on the money markets.

It is therefore no surprise that Seita is keen to keep its hold on French tobacco distribution. Up until 1976, it had a legal monopoly on distribution in France.

Since then, Seita's rivals, chiefly Philip Morris (with 28 per cent of the market), Rothmans and Reynolds (each with 11-12 per cent of the market), have been free to distribute

their own brands. However, they have declined to do so, for two reasons.

First, Seita has worked hard to make its distribution as efficient - for instance, taking all orders from tobacconists by computer or Minitel - and therefore as cheap as possible. Second, it has so far maintained a strict neutrality. It has not tried to abuse its de facto monopoly in distribution by pushing its own products on to tobacconists to the detriment of its commercial rivals.

This neutrality could be impaired if privatisation were to provide another tobacco manufacturer the opportunity to take a stake in Seita.

This is why the government has decided to exclude foreign tobacco makers from the *royau dur* of institutional investors to which it plans to give some 35 per cent of the shares.

The state is to keep 10 per cent and, after reserving some 7-8 per cent on preferential terms for Seita's employees and its tobacconist clients, will put the remainder on the open market.

Seita's declining market share is partly testimony to its neutrality in distribution.

Over the past 10 years, its share has fallen from 62 per cent to 45 per cent, while that of its great rival, Philip Morris, has risen from 14 per cent to 28 per cent.

The reason for this shift is, of course, growing public distaste for the dark tobacco which used to be the hallmark of Seita's Gauloises and Gitanes brands, and increasing smoker preference for lighter, blond tobacco. In this latter segment of the French market, Philip Morris now has a 41 per cent share, leading Seita with 23 per cent.

Seita, however, has moved its brands with the times, creating such variants as Gauloises Blondes and Gitanes Blondes, which are doing well abroad.

With sales volumes, although not values, stagnant or falling slightly on the French market, the group is banking on growth abroad, where it sells 22 per cent of its output.

Its biggest market is Europe, and within that region Germany. A Seita executive claims: "We find an increasing number of Germans who identify with the French *esprit de vivre* linked with our brands."

## GWR suffers setback in plans for Poland

By Christopher Bobinski  
in Warsaw

GWR, the UK-based commercial radio group, has suffered a setback in its plans to expand into central Europe, with the refusal by Poland's broadcast media licensing authority to license Inforadio, a 24-hour talk and news station.

GWR, which was supported in the venture by the BBC, holds a 33 per cent stake in the planned station, which would have been the first of its kind in the country.

GWR, which has a 17 per cent share in Classic FM, the

successful classical music station, is being forced to invest abroad because it already has the maximum number of licences allowed in the UK.

GWR's partners in Inforadio, which include local newspapers, have said that they would appeal against the council's decision.

The decision was taken, according to the council, because the legal status of the state-controlled Polish Press Agency (PAP), one of the shareholders, was unclear.

The council is expected soon to announce a new licensing round for radio frequencies.

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Secured Floating Rate Notes due 1993 to 1995  
For the period from January 3rd, 1995 to July 3rd, 1995 the Notes will carry an interest rate of 9% per annum with the following interest amounts:

Interest Payment Periods	Interest amount per USD	1,000	10,000	100,000
January 3rd, 1995 - February 1st, 1995	2.22	22.15	221.53	
February 1st, 1995 - March 1st, 1995	1.94	19.44	194.44	
March 1st, 1995 - April 1st, 1995	2.05	20.53	205.25	
April 1st, 1995 - May 1st, 1995	1.61	16.11	161.11	
May 1st, 1995 - June 1st, 1995	1.46	14.58	145.83	
June 1st, 1995 - July 3rd, 1995	1.33	13.32	133.33	

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Floating Rate Bonds due 2003

Series A-1

U.S. \$15,628,000

Floating Rate Bonds due 1997

Series A-2

U.S. \$23,247,000

Floating Rate Bonds due 1996

Series B-1

U.S. \$19,242,000

Floating Rate Bonds due 1995

Series B-2

U.S. \$12,194,000

Floating Rate Bonds due 1994

Series B-3

U.S. \$10,194,000

Floating Rate Bonds due 1993

Series B-4

U.S. \$8,194,000

Floating Rate Bonds due 1992

Series B-5

U.S. \$6,194,000

Floating Rate Bonds due 1991

Series B-6

U.S. \$4,194,000

Floating Rate Bonds due 1990

Series B-7

U.S. \$2,194,000

Floating Rate Bonds due 1989

Series B-8

U.S. \$1,194,000

Floating Rate Bonds due 1988

Series B-9

U.S. \$914,000

Floating Rate Bonds due 1987

Series B-10

U.S. \$714,000

Floating Rate Bonds due 1986

Series B-11

U.S. \$514,000

Floating Rate Bonds due 1985

Series B-12

U.S. \$314,000

Floating Rate Bonds due 1984

## Britannia Building Society

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Subordinated Floating Rate Notes due 2006

Series A-1

U.S. \$15,628,000

Floating Rate Bonds due 1997

Series A-2

U.S. \$23,247,000

Floating Rate Bonds due 1996

Series B-1

U.S. \$19,242,000

Floating Rate Bonds due 1995

Series B-2

U.S. \$12,194,000

Floating Rate Bonds due 1994

Series B-3

U.S. \$10,194,000

Floating Rate Bonds due 1993

Series B-4

U.S. \$8,194,000

Floating Rate Bonds due 1992

Series B-5

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Floating Rate Bonds due 1991

Series B-6

U.S. \$4,194,000

Floating Rate Bonds due 1990

Series B-7

U.S. \$2,194,000

Floating Rate Bonds due 1989

Series B-8

U.S. \$1,194,000

Floating Rate Bonds due 1988

Series B-9

U.S. \$914,000

Floating Rate Bonds due 1987

Series B-10

U.S. \$714,000

Floating Rate Bonds due 1986

Series B-11

U.S. \$514,000

Floating Rate Bonds due 1985

Series B-12

U.S. \$314,000

Floating Rate Bonds due 1984

## LOTHBURY

Lothbury Funding No.1 PLC

U.S. \$14,000,000

Class A-1 Notes

Mortgage Backed Floating Rate Notes due 2001

Series A-1

U.S. \$14,000,000

Floating Rate Bonds due 1997

Series A-2

U.S. \$23,247,000

Floating Rate Bonds due 1996

Series B-1

U.S. \$19,242,000

Floating Rate Bonds due 1995

Series B-2

U.S. \$12,194,000

Floating Rate Bonds due 1994

Series B-3

U.S. \$10,194,000

Floating Rate Bonds due 1993

Series B-4

U.S. \$8,194,000

Floating Rate Bonds due 1992

Series B-5

U.S. \$6,194,000

Floating Rate Bonds due 1991

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U.S. \$4,194,000

Floating Rate Bonds due 1990

Series B-7

U.S. \$2,194,000

Floating Rate Bonds due 1989

Series B-8

U.S. \$1,194,000

Floating Rate Bonds due 1988

Series B-9

U.S. \$914,000

Floating Rate Bonds due 1987

Series B-10

U.S. \$714,000

Floating Rate Bonds due 1986

Series B-11

U.S. \$514,000

Floating Rate Bonds due 1985

Series B-12

U.S. \$314,000

Floating Rate Bonds due 1984

Series B-13

U.S. \$114,000

Floating Rate Bonds due 1983

Series B-14

U.S. \$94,000

Floating Rate Bonds due 1982

Series B-15

U.S. \$74,000

Floating Rate Bonds due 1981

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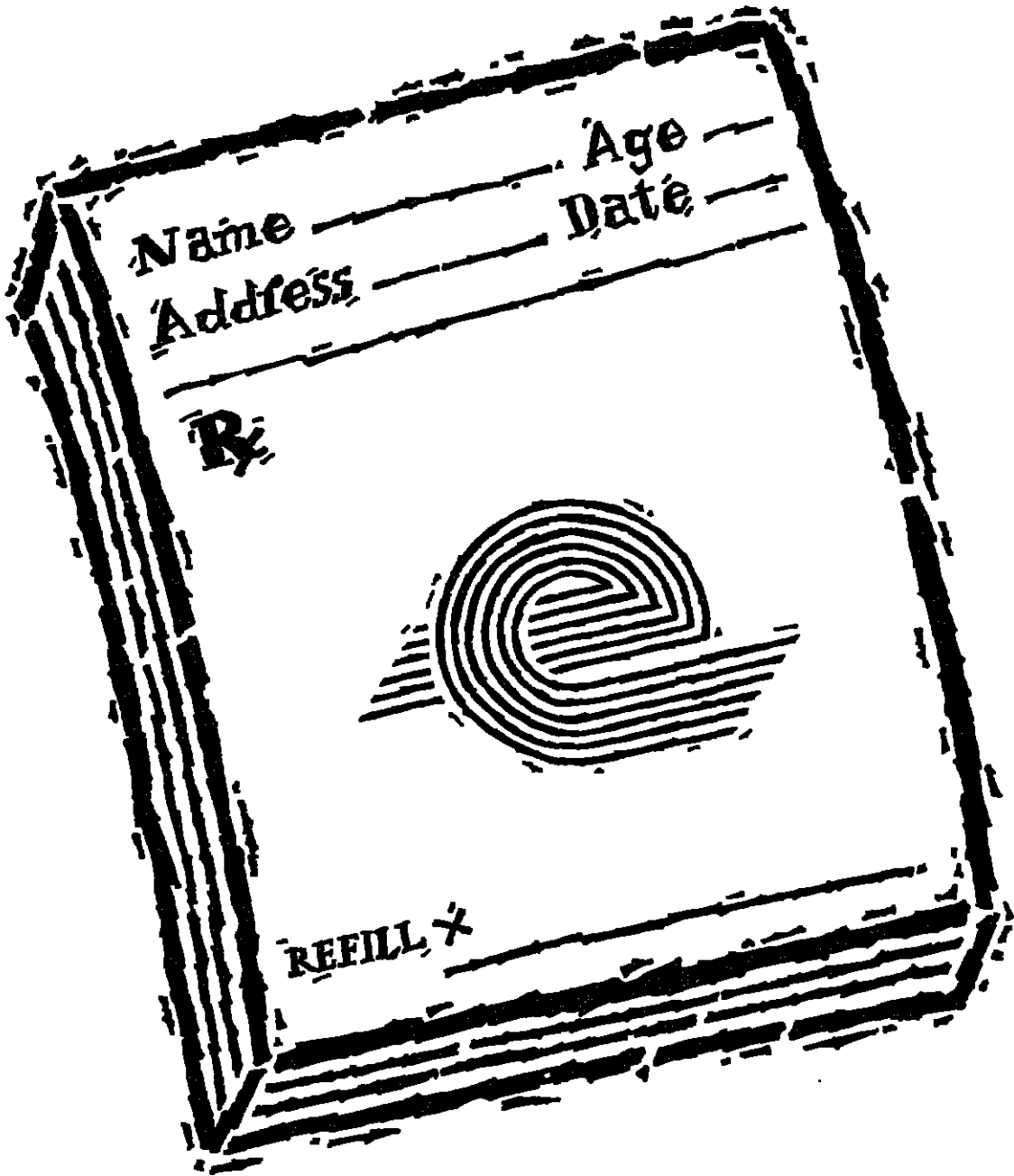
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By moving to the NYSE on January 3rd, Ireland's Elan Corporation (ELN) joins a market with unparalleled access to global capital and investors. And they're not alone. In 1994, 52 non-US companies listed on the NYSE bringing the total number of non-US companies listed to 202. Both records. No wonder the NYSE is starting 1995 with Elan.

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## INTERNATIONAL COMPANIES &amp; CAPITAL MARKETS

## Bank Gdanski next on Polish privatisation list

By Christopher Bobinski in Warsaw

Poland's Bank Gdanski, one of the smaller of the nine banks hived off from the National Bank of Poland (NBP) five years ago, is the next to be privatised, the country's finance ministry has decided.

The sale is expected to take place towards the end of this year and will follow the privatisation of the Krakow-based Bank Przemyslowo Handlowy (BPH), which is due to close on January 12.

The decision also puts off until 1996 the sale of the larger Warsaw-based Powszechny Bank Kredytowy (PBK), which has been the next for flotation.

The sale of PBK will leave

four of the original nine NBP banks still in state hands. The four, based in Lodz, Szczecin, Lublin and Wrocław, are currently preparing to form a holding group as a prelude to privatisation.

Mr Edmund Tolwinski, the Gdanski chairman, said yesterday that his bank's privatisation plan envisaged a public offer covering 60 per cent of its equity with 5 per cent staying in state hands and 5 per cent being sold to the bank's employees.

A key element of the strategy worked out with Schroders, the merchant bank advising Gdanski on the sale, will be to offer two-thirds of the available shares in a separate tranche to foreign investors.

This mirrors developments

in the current sale of the larger BPH bank, where the government has been forced to offer tax breaks to spur local interest and look to investors abroad to help close the offer.

Just over half of the BPH's shares have been put up for sale and the European Bank of Reconstruction and Development has said it would purchase one-third of these should other investors fail to come forward.

Warda Europe has also agreed to find purchasers for a further 9.1 per cent of the offer which is worth 364m new zlotys (\$150m) at the minimum price of 70 new zlotys a share.

The Bank Gdanski's balance sheet is worth 2.9m new zlotys and it is capitalised at 306.2m. It reported a 110.7m new zlotys net profit in 1993.

## European prices drift lower in thin trade

By Richard Lapper and Graham Bowley

European government bond markets drifted slightly lower amid extremely subdued trading conditions yesterday with the US, UK and French markets closed for holidays.

## GOVERNMENT BONDS

German debt moved sideways in extremely thin trading. In Frankfurt the March bond contract settled at 88.91, down 0.15 on Friday's close.

Venezuela was expected to pick up today. Looking further ahead, the market remains focused on the first Bundesbank council meeting of the year on Thursday and US employment data on Friday.

Trading was minimal in Italy, where players await the outcome of talks later this week aimed at ending the political crisis sparked by the resignation before Christmas of Mr Silvio Berlusconi.

The March bond future fell 0.21 to close at 96.62, while in the cash market the 10-year bond fell by 21 basis points to close at 79.89. With a yield of about 12.4 per cent, the BTP is now trading at a spread to German bonds of some 480 basis points.

Auctions of 10 and 30-year paper were oversubscribed. Bids of £2.200bn were received for £1.500bn of 10-year BTPs carrying a coupon of 9.5 per cent. The gross yield on the issue was 12.34 per cent, slightly lower than for a 10-year issue last month.

The gross yield on 30-year paper was 12.67 per cent, 30 basis points more than at the time of the November issue. Prices in Spain moved up slightly, with the March future closing up 0.09 at 83.69. In the cash market, 10-year paper rose by 0.08 to close at 78.88, yielding 11.82 per cent.

## Emiko Terazono expects a better economic environment in 1995 Japanese bonds set to stabilise



OUTLOOK 95

The Japanese government bond market did not perform according to plan last year. Yields rose in spite of the weakness of the country's economic recovery, inflation below 1 per cent and a 10 per cent appreciation in the yen. Over the year, the yield on the 10-year bond rose by more than 130 basis points to about 4 1/2 per cent.

This deviation in the expected relationship between the bond market and broader economic indicators is explained by the increased risk aversion of Japanese institutional investors, according to Emiko Terazono in Tokyo.

Mounting bad loans and sharp falls in unrealised gains on their assets have impeded the ability of Japanese banks to take risks.

At the same time, in the first half of last year banks sold bonds to realise gains ahead

of the end of accounting periods, depressing prices and prompting an increase in volatility.

Banks, including city, regional and long-term credit banks, sold ¥3,800bn of bonds during the first three months of the year. By the end of the year, financial institutions held only 26 per cent of their assets in bonds compared with 32 per cent in November 1993, according to the Nikkei Financial Daily.

Whether or not the relationship between economic fundamentals and the bond market will resume its traditional pattern in 1995 depends largely on the extent to which banks and other institutional investors are able to repair their balance sheets. In this respect there have been some encouraging signs recently.

The value of outstanding non-performing loans declined by 19 per cent in the six months to September 1994, indicating that the problem may have peaked.

Last month, the Bank of

Japan announced that it would join private banks to set up a bank to rescue two ailing credit companies saddled with bad loans - the bulk inherited from the bursting of the nation's late 1980s "bubble" economy. The Tokyo-based institutions, Anzen Credit Bank and Tokyo Kyowa Credit Association, had total bad assets of ¥100bn.

In any event, although institutional investors may not become aggressive buyers of bonds, price volatility may ease and the market could benefit from the more positive economic environment.

Deflationary pressures remain strong and the recovery in consumption is expected to be sluggish. Rising demand is likely to increase the rate of capacity utilisation only to levels reached during the troughs of Japan's previous two economic cycles.

"A return to a utilisation rate above 78 per cent - the point at which in the past business investment picked up convincingly - is not likely before mid-1996," says Salomon Brothers.

This suggests that demand for capital investment from companies will remain subdued, posing little risk of a rise in long-term interest rates.

Meanwhile, further support for 10-year bonds will also come from the supply side, says Mr Jim Vestal at Barclays de Zoete Wedd. Although government bond issues are set to rise from ¥28,000bn in 1994 to ¥30,700bn in 1995, increased issuance is likely to be concentrated in two, four, six and 20-year notes.

Issuance of 20-year paper, for example, is expected to increase from ¥200bn to ¥1,200bn. Issuance of 10-year bonds is expected to be unchanged at ¥12,000bn. With worries over supply peaking, and investors becoming increasingly convinced of a fragile recovery, Mr Vestal believes the yield on the long bond could drop to 4.3 per cent over the next few months.

## NEWS DIGEST

## Shake-up at Telekom Malaysia

Telekom Malaysia, the blue-chip telecommunications company faced with increasing competition from emerging private sector operators, plans a large restructuring, Reuter reports from Kuala Lumpur.

The restructuring will see the group break up into three separate divisions, according to the company's executive chairman, Mr Mohd Rashid Babu.

The three divisions - TelCo, ServiceCo and NewCo - will be free to operate separately in both overseas and local markets.

## Islamabad relaxes life insurance rules

Pakistan is to allow foreign companies to do life insurance business in the country, Reuter reports from Islamabad. A government spokesman

said that Pakistan had only 2m people with life insurance policies from a population of 120m.

"This means there is a lot of scope for the expansion of life insurance business," he said.

However, he said that the government did not expect foreign companies to take more than 12 per cent of the total life insurance business in the country. Their share was 11 per cent before Pakistan nationalised life insurance in 1972.

One of the first foreign companies to move back to Pakistan is the foreign-owned Commercial Union of the UK, which is expected to have a \$4m capital base in Pakistan.

## Home Holdings put on CreditWatch

Home Holdings, the loss-making US associate of Trygg-Hansa, the Swedish insurer, has been put on negative CreditWatch by Standard & Poor's, the US rating agency, writes Graham Bowley.

Trygg-Hansa announced last week the virtual takeover of Home by Switzerland's Zurich Insurance group, scrapping an earlier refinancing agreement

for Home struck with a group of US investors.

S&P said its decision reflects Home's agreement with Zurich Insurance. "This transaction, S&P believes, would reduce Home Holdings' ability to service its debt and its policyholders' claims," it said.

Home's senior debt rating is BB- and Home Insurance Intercompany Pool's rating is BBB.

## Levi Strauss sets up affiliate in India

Levi Strauss, the US manufacturer of denim jeans, is following the example of Coca-Cola and Kellogg by deciding to target the growing Indian consumer market, Reuter reports from New Delhi.

The company has established a wholly-owned affiliate in the southern city of Bangalore to market a broad range of jeans and other clothing in India.

The unit, called Levi Strauss (India), has entered into an agreement with Gokuldas Images of Bangalore to make Levi products in India and is working closely with Indian mills to produce world-class denim, it said.

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## Gilts record their worst performance since 1955

By Graham Bowley

UK government bonds recorded a total return of minus 7 per cent last year, their worst performance since 1955, according to a study by S.G. Warburg, the UK investment bank.

Long-dated gilts, traditionally the most volatile sector of the gilts market, were the worst performers, posting a return of minus 11 per cent, the lowest since 1974.

Medium-dated gilts recorded a return of minus 7 per cent, and while short-dated gilts posted a small positive return, growth in the smaller sector's worst since 1955.

The study concludes that "the environment [in 1955] - in terms of the expected volatility of interest rates, debt

maturity, structure of the market and expected returns - was very different then, so 1994 is deservedly described as 'the worst year in modern times'.

Cash and equities were also hit by the downturn in financial markets, the study found. Despite being the best-performing asset class last year, cash recorded the lowest returns since 1964, a reflection of low UK short-term interest rates.

Equities, which have outperformed gilts over the past 40 years, fared as badly as gilts. The study found that over the first half of the 1990s, gilts have performed on a par with equities for the first time in 30 years.

This may suggest that a shift by investors from equities into bonds may have already been taking place for some time.

## Tokyo futures trading volumes up by 58%

By Richard Lapper

Trading volumes at the Tokyo International Financial Futures Exchange (Tiffe) rose to record highs last year. Annual volume of 38,034,953 contracts was 57.7 per cent greater than in 1993.

Trading was dominated by the three-month euroyen interest rate future, with annual volumes totalling 37,425,946 contracts against 23,396,958 in 1993, a rise of 60 per cent.

The daily average trade during 1994 amounted to 163,988 contracts, compared with 88,074 contracts in 1993. Growth in the smaller one-year euroyen future was also strong, rising from 4,434 to 25,100, a rise of 461 per cent.

By contrast, trading activity in Tiffe's two other contracts declined. The option on the three-month euroyen future was down by 16.9 per cent to 570,237, and trading volumes in the dollar yen currency future fell by 71.5 per cent to 13,770.

Overall trading volumes at the exchange have risen from 4,615,064 since 1989.

Allgemeine Hypothekbank, the German mortgage bank, is to issue DM150m of two-year Pfandbriefe, or mortgage-backed bonds, in a deal lead-managed by Deutsche Bank.

The bonds have an issue price of 100.00 and a coupon of 10.00 per cent. Frankfurt interbank offered rate, or Flibor.

Pfandbriefe are a uniquely German type of bond used by banks to finance mortgages and municipal loans.

## COMMODITIES PRICES (Friday December 30)

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

## ALUMINIUM, 99.7 PURITY (\$ per tonne)

Cash 3 mths

Close 1995-2 1977-7.5

Previous 1981-2 1987-7.6

High/Low 1981-2 1987-7.5

AK Official 1981-2 1987-7.5

AKB Official 1981-2 1987-7.5

Open int. N/A

Total daily turnover N/A

## ALUMINIUM ALLOY (\$ per tonne)

Close 1987-70 1910-20

Previous 1987-80 1915-25

High/Low 1987-70 1910-20

AK Official 1987-70 1910-20

AKB Official 1987-70 1910-20

Open int. N/A

Total daily turnover N/A

## LEAD (\$ per tonne)

Close 1995-1 609-9.5

Previous 1991-2 609-9.5

High/Low 1991-2 609-9.5

AK Official 1991-2 609-9.5

AKB Official 1991-2 609-9.5

Open int. N/A

Total daily turnover N/A

## NICKEL (\$ per tonne)

Close 1995-70 8990-000

Previous 1987-70 8990-000

High/Low 1987-70 8990-000

AK Official 1987-70 8990-000

AKB Official 1987-70 8990-000

Open int. N/A

Total daily turnover N/A

## ZINC, special high grade (\$ per tonne)

Close 1995-70 8990-000

Previous 1987-70 8990-000

High/Low 1987-70 8990-000

AK Official 1987-70 8990-000

AKB Official 1987-70 8990-000

Open int. N/A

Total daily turnover N/A

## COPPER, grade A (\$ per tonne)

Close 1995-70 3020-0

Previous 1987-70 3020-0

High/Low 1987-70 3020-0

AK Official 1987-70 3020-0

AKB Official 1987-70 3020-0

Open int. N/A

Total daily turnover N/A

## LME AM Official 25 rate, 15820

LME Closing 25 rate, 15820

Oct 11.621 3 mths 15617 6 mths 15615 9 mths 15611

## HIGH GRADE COPPER (COMEX)

Close 1995-70 3020-0

Previous 1987-70 3020-0

High/Low 1987-70 3020-0

AK Official 1987-70 3020-0

AKB Official 1987-70 3020-0

Open int. N/A

Total daily turnover N/A

## PRECIOUS METALS continued

## GOLD COMEX (100 Troy oz; \$ per oz)

Settle price change High Low

Jan 383.1 +0.4

Feb 384.4 +0.3 384.8 383.7 62.075 23,830

Mar 384.4 +0.3 384.8 383.7 62.075 23,830

Apr 384.4 +0.3 384.8 383.7 62.075 23,830

May 384.4 +0.3 384.8 383.7 62.075 23,830

Jun 384.4 +0.3 384.8 383.7 62.075 23,830

Jul 384.4 +0.3 384.8 383.7 62.075 23,830

Aug 384.4 +0.3 384.8 383.7 62.075 23,830

Sep 384.4 +0.3 384.8 383.7 62.075 23,830

Oct 384.4 +0.3 384.8 383.7 62.075 23,830

Nov 384.4 +0.3 384.8 383.7 62.075 23,830

Dec 384.4 +0.3 384.8 383.7 62.075 23,830

Total 178,442 28,598

## PLATINUM NYMEX (50 Troy oz; \$ per oz)

Settle price change High Low

Jan 414.7 -0.3 415.0 414.4 1,312 1,545

Feb 414.7 -0.3 415.0 414.4 1,312 1,545

Mar 414.7 -0.3 415.0 414.4 1,312 1,545

Apr 414.7 -0.3 415.0 414.4 1,312 1,545

May 414.7 -0.3 415.0 414.4 1,312 1,545

Jun 414.7 -0.3 415.0 414.4 1,312 1,545

Jul 414.7 -0.3 415.0 414.4 1,312 1,545

Aug 414.7 -0.3 415.0 414.4 1,312 1,545

Sep 414.7 -0.3 415.0 414.4 1,312 1,545

Oct 414.7 -0.3 415.0 414.4 1,312 1,545

Nov 414.7 -0.3 415.0 414.4 1,312 1,545

Dec 414.7 -0.3 415.0 414.4 1,312 1,545

Total 23,470 4,691

## PALLADIUM NYMEX (100 Troy oz; \$ per oz)

Settle price change High Low

Jan 160.25 -0.25 161.00 159.10 6,414 248

Feb 160.25 -0.25 161.00 159.10 6,414 248

Mar 160.25 -0.25 161.00 159.10 6,414 248

Apr 160.25 -0.25 161.00 159.10 6,414 248

May 160.25 -0.25 161.00 159.10 6,414 248

Jun 160.25 -0.25 161.00 159.10 6,414 248

Jul 160.25 -0.25 161.00 159.10 6,414 248

Aug 160.25 -0.25 161.00 159.10 6,414 248

Sep 160.25 -0.25 161.00 159.10 6,414 248

Oct 160.25 -0.25 161.00 159.10 6,414 248

Nov 160.25 -0.25 161.00 159.10 6,414 248

Dec 160.25 -0.25 161.00 159.10 6,414 248



# ICL may enter alliances with Bull

By John Riddling in Paris

ICL, the UK-based computing group, may develop specific alliances with Group Bull but does not want to take a stake in its French counterpart as part of its privatisation, according to Mr Peter Bonfield, chairman.

In an interview in the Tribune Desoas, the French business daily, Mr Bonfield said that his company wanted to maintain its financial resources.

He added, however, that if Bull reorganised into separate business units then partnerships with some of them were "absolutely possible". He did not specify in which areas co-operation could take place and said that for the moment it was only at the discussion stage.

Mr Bonfield, who has implemented a significant restructuring at ICL and was consulted by the French government about a recovery plan for Bull, sounded a positive note

about prospects for the French group. "Bull has good products, able people and a good position in certain markets and I believe that the group is more advanced along the path to recovery than one might think." In the longer term, however, he said that it remained to be seen whether the French group is sufficiently differentiated in its markets.

Mr Bonfield said that he welcomed the privatisation of

Bull, which is being implemented through the sale of stakes to industry partners. "Bull will cease receiving public subsidies which create distortions in competition," he said, referring to a succession of capital injections by the French government to its loss-making computer company.

With respect to prospects for ICL, which is 85 per cent owned by Fujitsu of Japan, Mr Bonfield said that the bulk of reorganisation measures had been implemented and that

restructuring costs would be reduced this year. "Our workforce is now about 24,000 and I don't expect a variation of more than a few hundred either way."

According to Mr Bonfield, the company's results for 1994 would be similar to those achieved in 1993 when pre-tax profits amounted to £24m. He said that activity had remained sluggish in some markets, such as Spain, Germany and France, but prospects were brighter for 1995.

# Floating along on the crest of a wave - again?

More than £10bn was raised in the new issue market last year, according to KPMG Peat Marwick, the accountant.

The number of flotations - 223 for full listing - was also the highest ever recorded as companies flocked to the market to take advantage of demand from institutional investors.

But the figures also show a distinction between the quarters of 1994, with a drop in listings in the second half of the year as investor demand dried up and the new issue market was hit by high-profile upsets.

According to KPMG, there were 78 new issues (including USM listings) in the first quarter, falling to 66 in the following period, and then to 49 in the third quarter, before steadying at 51 in the final period.

The previous record was the final period of 1993 when 80 new companies came to the market.

While the second half figures show a decline, they do not record the high number of companies which postponed or cancelled their float plans through a lack of demand or because the price investors were willing to pay was too low.

There were as many as two dozen of these in the second half of 1994, and probably as many again which put plans on ice after initial soundings met a poor response.

Now, many participants expect the new issue market to pick up in the new year.

The merchant banks are still trying to interest us in

Christopher Price assesses the prospects for new issues in 1995 after last year's £10bn record

NUMBER OF NEW ISSUES AND FUNDS RAISED			
Full Listing	No. of Issues	Funds raised (£m)	Total (£m)
1985	71	1,450	
1986	112	6,960	
1987	125	4,997	
1988	100	3,752	
1989	78	7,257	
1990	98	6,081	
1991	81	6,087	
1992	64	2,260	
1993	163	5,169	
1994	223	10,359	

Source: KPMG Peat Marwick

blaming "market conditions", are considering coming back in the first half of this year.

Much will depend on how far down the listing path a company went. For those that followed the entire flotation process, only to pull out close to their listing, returning raises questions of credibility.

Mr Roger Norton, chairman and managing director at Usher, the Wiltshire-based brewer and pub chain, which pulled its flotation days before its proposed listing last month, said the group was unlikely to make another attempt in the foreseeable future.

"We had 33 institutions which said they wanted to invest around £38m, but it wasn't near enough the £50m we needed," he added. "We ran into a wall of hostility against new issues and the demand just was not there. We called it wrong."

Several of the companies which postponed flotations,

# Transformation through continuity

IMI now intends to revamp its special engineering side. Andrew Baxter reports

Stability, tradition and the aroma of honest English cooking so exude from the directors' dining room at IMI that it is hard to believe the Birmingham-based engineering group has been through so many changes in the past 17 years.

The former Imperial Metal Industries, floated by ICI in 1978, is neither "imperial" nor reliant any more on the oil metals business - non-ferrous semi-fabrications which used to be made next door to IMI's headquarters building at Witton in Birmingham.

"In 1978, we were very heavily dependent on the UK market," says Mr Gary Allen, chief executive. "We wanted to concentrate on businesses with higher added value, but they were being swamped by the metals side."

The avuncular Mr Allen, who joined IMI in 1985, became a board member in 1978 and chief executive in 1986, adds to the aura of continuity. Yet he has been the key figure in moving IMI away from its mundane metal-bashing roots.

Along the way have come high-profile problems that have tended to overshadow the grand design, notably in the titanium business, badly hit by the recession in aerospace, and in computer software.

The broad aim, says Mr Allen, has been to create a cohesive group of "clearly defined, global businesses with technical and market leadership." But is it right to view the company as having been

completely transformed?

"Three quarters true," says Mr Allen.

The above description applies well, he says, to three of the four divisions - building products, drinks dispense and fluid power. The fourth, special engineering, is where Mr Allen sees the need for further change.

There has been a history of disposals in the division. Four years ago, its big car and truck radiator business was sold. Earlier, IMI had quit the zip fasteners business when its joint venture with a German company was sold to Coats Vuyella.

But the division still has a product range that defies easy classification.

It includes titanium products and a wide range of other interests - copper and alloy tubes; industrial valves; mining and engineering components; heat exchangers, sporting ammunition and sealing and sensing devices.

Mr Allen believes the division is "less of a ragbag than it was."

The special purpose valves businesses work well together, he says. The businesses within the IMI Components sub-section - the Birmingham Mint and niche engineering interests including precision die-casting and rapid prototyping - have similar management styles and technology, even if their market places differ widely.

But he still wants fewer businesses in the division and each of them to be bigger,

which will require acquisitions.

It also implies disposals. Mr Allen says that IMI would be prepared to divest parts of the division if it could not see a way to develop them, but stresses there are no "for sale" signs up.

Ultimately, Mr Allen hopes that the special engineering side could be turned into another fluid power division, which is dominated by the Norwegian Martonair range of pneumatic systems and components.

In 1993 special engineering had turnover of £243m and profits of £15.9m, up 7 and 33 per cent respectively on 1992, due largely to reduced losses in IMI Titanium and strong performances in sporting ammunition and mining.

The performance compares with operating profits of £18.7m in fluid power on turnover of just £220m, and £30m profits in the drinks dispense business, on turnover of £252m.

That was the kind of money IMI was making from special engineering in 1990, when profit peaked at £23.4m on turnover of £265m. Because of increased competition, Mr Allen does not believe that is achievable again, but the division can make very good returns, he says.

The outlook for the titanium business, which is still losing money but will remain an integral part of the division, depends crucially on the aerospace market. "To stay in the business you have to be pre-



Gary Allen: key figure in move away from metal-bashing roots

pared to see through the cycle," says Mr Allen. But conditions can improve quickly after a downturn and there are signs of a pick-up in civil aerospace.

If the special engineering division needs some attention, Mr Allen is optimistic about organic growth prospects elsewhere, and does not see the need for IMI to add a "fifth leg" to its business.

In drinks dispense, for example, he sees considerable opportunities for growth by fol-

lowing leading clients such as Coca-Cola and Pepsi as they expand into new markets.

Overall, however, Mr Allen believes the group has to expand its presence in Asia, which accounted for only 59m of 1993's total turnover of £1.06bn.

Mr Allen is clearly underweight in south-east Asia, and possibly underweight in Latin America," he says. "We have been slow to develop in south-east Asia, and we would like to be bigger."

Jermyn disposes of Browning stake

Jermyn Investment Company, the property concern, is to dispose of its 29.6 per cent holding in Browning Enterprises, a private wholesaler of imported shoes, to Browning for £600,000 cash.

Directors explained that to facilitate the deal, Jermyn will lend Browning £500,000, which will be repayable in instalments up to the end of 1997.

## PEOPLE

PROFESSOR PD HENDERSON has resigned as a director of Hoare Govett Smaller Companies Index Investment Trust.

ANTHONY HALL is appointed non-executive director of Beales Hunter; he has been a director of Ferguson International since 1988.

DOMINIC SHORTHOUSE has resigned as a director of Sterling Publishing.

NIGEL TURNBULL has retired from the board of Newthill. DEREK BUDDEN, the financial adviser, has been appointed a director.

EAMONN CONNOR has resigned as a director of Jones Group.

GERALD WAINWRIGHT has resigned as a director of Humble Technology.

NICHOLAS OFFENHEIM has resigned as a non-executive director of Apta Healthcare.

## REQUEST FOR PROPOSAL

### NEW TIRUPUR AREA DEVELOPMENT CORPORATION LIMITED

### PRE-QUALIFICATION FOR WATER SUPPLY AND INTEGRATED INFRASTRUCTURE DEVELOPMENT WORKS, TIRUPUR, TAMIL NADU, INDIA.

The New Tirupur Area Development Corporation Limited (NTADCL) is proposed to be jointly promoted by Tamil Nadu Corporation for Industrial Infrastructure Development Ltd. (TACID), Tirupur Exporters Association (TEA) and Infrastructure Leasing & Financial Services Limited (IL&FS), with the active support of the Government of India and the Government of Tamil Nadu, in order to enhance Tirupur's industrial and export potential by upgrading the infrastructure levels. "Expressions of Interest" are invited from internationally reputed agencies/firms/consortia to be pre-qualified and short-listed for the implementation of the programme and its subsequent operations at Tirupur, Tamil Nadu, India.

The Tirupur Area Development Programme includes a water supply scheme to tap 185 MLD surface water from the river Bhavani, located at about 55 km. from Tirupur. A distribution network is also proposed to be laid within Tirupur in a grid formation. In addition, the programme envisages the implementation of drainage and effluent treatment systems for the town and surrounding industries, and expansion and upgrade of select roads in the town.

The main component of the programme would be water supply, drainage and effluent treatment systems. It is proposed that the Tirupur Area Development Programme would be implemented on a commercial framework with recovery of investment predicated on the levy of user charges.

Expressions of Interest are invited from Manufacturers/Construction Houses/Consortia to undertake the project on a BOT basis. NTADCL is particularly interested in awarding the works from design to commissioning and operation of the scheme on a franchise basis for an agreed time frame upto recovery of investments.

Interested agencies are required to submit details of activities, expertise, capabilities, financial status, major projects handled etc. NTADCL would be interested in short-listing prospective bidders offering induction of latest technology, backed with financial assistance in the form of aid, grant, soft loan, long term commercial credit etc.

Subsequent to pre-qualification, the parties shall be advised to undertake a site visit and shall be furnished project details in order to enumerate proposal, outlining proposed methodology for implementation. The bid shall be evaluated based on details furnished regarding sale cost of water, sale proceeds and franchise period etc.

Clarification, if any, may be obtained from IL&FS, who have been mandated to recommend the turnkey operator to NTADCL and raise required finances for the project. The NTADCL reserves the right to accept any of the applications or reject all of them without assigning any reason. The selection of agencies for participation in the bid will be at the sole discretion of NTADCL.

Please forward your applications to reach us within 30 days from the date of release of this advertisement.

Clarifications from:  
Mr. Hari Sankaran  
Vice President  
C/o Infrastructure Leasing & Financial Services  
East Court, Zone VI, 4th Floor,  
India Habitat Centre,  
Lodhi Road, New Delhi 110 003, India.  
Tel: 91-11-463 6637/4142.  
Fax: 91-11-463 6651.

Applications to be sent to:  
New Tirupur Area Development Corporation Ltd.  
66 Appachi Nagar, Kongu Nagar,  
Tirupur 641 607, India.  
Tel: 91-421-720 505/500/606.  
Fax: 91-421-720 505.

## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Friday, December 30, 1994. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

	£ STG	US \$	D-MARK	YEN		£ STG	US \$	D-MARK	YEN
Argentina (Buenos Aires)	1,544.45	246.92	222.76	1,000	Canada (Toronto)	15.1289	9.9955	6.3878	16.9911
Australia (Sydney)	167.120	105.258	64.7722	100.00	Chile (Santiago)	2,425.00	1.55	1.5235	8.6911
Bahamas (Nassau)	67.3478	43.0474	27.7121	100.00	China (Beijing)	16.9126	10.934	6.98108	10.934
Bangladesh (Dhaka)	8.504	5.3857	3.443	100.00	Colombia (Bogota)	1,039.1	0.0001	0.0001	1,039.1
Brazil (Rio de Janeiro)	206.805	131.83	84.3218	100.00	Czech Rep. (Prague)	37.4149	24.08	155.224	241.155
Bulgaria (Sofia)	79,021.6	6,067.0	3,770.15	100.00	Denmark (Copenhagen)	6.5596	4.03391	2.45601	6.5596
Cameroon (Yaounde)	1,221.5	2,698.3	1,740.8	100.00	Egypt (Cairo)	4,221.5	2,698.3	1,740.8	2,743
Canada (Toronto)	15.1289	9.9955	6.3878	16.9911	France (Paris)	6.5596	4.03391	2.45601	6.5596
Chile (Santiago)	2,425.00	1.55	1.5235	8.6911	Germany (Frankfurt)	1.93633	1.93633	1.93633	1.93633
China (Beijing)	16.9126	10.934	6.98108	10.934	Ghana (Accra)	1,039.1	0.0001	0.0001	1,039.1
Colombia (Bogota)	1,039.1	0.0001	0.0001	1,039.1	Greece (Athens)	340.757	21.936	13.3603	340.757
Czech Rep. (Prague)	37.4149	24.08	155.224	241.155	Hong Kong (Hong Kong)	7.7556	4.8915	3.2355	7.7556
Denmark (Copenhagen)	6.5596	4.03391	2.45601	6.5596	India (New Delhi)	16.9126	10.934	6.98108	10.934
Egypt (Cairo)	4,221.5	2,698.3	1,740.8	2,743	Indonesia (Jakarta)	1,039.1	0.0001	0.0001	1,039.1
France (Paris)	6.5596	4.03391	2.45601	6.5596	Israel (Tel Aviv)	1,039.1	0.0001	0.0001	1,039.1
Germany (Frankfurt)	1.93633	1.93633	1.93633	1.93633	Italy (Rome)	1,039.1	0.0001	0.0001	1,039.1
Ghana (Accra)	1,039.1	0.0001	0.0001	1,039.1	Japan (Tokyo)	16.9126	10.934	6.98108	10.934
Greece (Athens)	340.757	21.936	13.3603	340.757	Korea (Seoul)	16.9126	10.934	6.98108	10.934
Hong Kong (Hong Kong)	7.7556	4.8915	3.2355	7.7556	Malaysia (Kuala Lumpur)	16.9126	10.934	6.98108	10.934
India (New Delhi)	16.9126	10.934	6.98108	10.934	Mexico (Mexico City)	16.9126	10.934	6.98108	10.934
Indonesia (Jakarta)	1,039.1	0.0001	0.0001	1,039.1	Netherlands (Amsterdam)	16.9126	10.934	6.98108	10.934
Israel (Tel Aviv)	1,039.1	0.0001	0.0001	1,039.1	New Zealand (Wellington)	16.9126	10.934	6.98108	10.934
Italy (Rome)	1,039.1	0.0001	0.0001	1,039.1	Norway (Oslo)	16.9126	10.934	6.98108	10.934
Japan (Tokyo)	16.9126	10.934	6.98108	10.934	Poland (Warsaw)	16.9126	10.934	6.98108	10.934
Korea (Seoul)	16.9126	10.934	6.98108	10.934	Romania (Bucharest)	16.9126	10.934	6.98108	10.934
Malaysia (Kuala Lumpur)	16.9126	10.934	6.98108	10.934	Russia (Moscow)	16.9126	10.934	6.98108	10.934
Mexico (Mexico City)	16.9126	10.934	6.98108	10.934	South Africa (Johannesburg)	16.9126	10.934	6.98108	10.934
Netherlands (Amsterdam)	16.9126	10.934	6.98108	10.934	Spain (Madrid)	16.9126	10.934	6.98108	10.934
New Zealand (Wellington)	16.9126	10.934	6.98108	10.934	Sweden (Stockholm)	16.9126	10.934	6.98108	10.934
Norway (Oslo)	16.9126	10.934	6.98108	10.934	Switzerland (Zurich)	16.9126	10.934	6.98108	10.934
Poland (Warsaw)	16.9126	10.934	6.98108	10.934	Taiwan (Taipei)	16.9126	10.934	6.98108	10.934
Romania (Bucharest)	16.9126	10.934	6.98108	10.934	Thailand (Bangkok)	16.9126	10.934	6.98108	10.934
Russia (Moscow)	16.9126	10.934	6.98108	10.934	Turkey (Istanbul)	16.9126	10.934	6.98108	10.934
South Africa (Johannesburg)	16.9126	10.934	6.98108	10.934	Ukraine (Kyiv)	16.9126	10.934	6.98108	10.934
Spain (Madrid)	16.9126	10.934	6.98108	10.934	United Kingdom (London)	16.9126	10.934	6.98108	10.934
Sweden (Stockholm)	16.9126	10.934	6.98108	10.934	USA (New York)	16.9126	10.934	6.98108	10.934
Switzerland (Zurich)	16.9126	10.934	6.98108	10.934					

Source: Reuters, December 30, 1994. United Kingdom: £1=100 pence. USA: \$1=100 cents. Japan: ¥1=100 yen. Australia: A\$1=100 cents. Canada: C\$1=100 cents. New Zealand: NZ\$1=100 cents. South Africa: R1=100 cents. Hong Kong: HK\$1=100 cents. Singapore: S\$1=100 cents. Malaysia: M\$1=100 cents. Thailand: B\$1=100 baht. Philippines: P\$1=100 pesos. Indonesia: Rp1=100 rupiah. Vietnam: V\$1=100 dong. Cambodia: R\$1=100 riel. Laos: L\$1=100 kip. Myanmar: M\$1=100 kyats. Brunei: B\$1=100 dollars. Timor: T\$1=100 dollars. East Timor: E\$1=100 dollars. West Bank: W\$1=100 dollars. Gaza: G\$1=100 dollars. Jordan: J\$1=100 dinars. Kuwait: K\$1=100 dinars. Bahrain: B\$1=100 dinars. Qatar: Q\$1=100 riyals. Oman: O\$1=100 riyals. Yemen: Y\$1=100 riyals. Saudi Arabia: S\$1=100 riyals. Iraq: I\$1=100 dinars. Iran: I\$1=100 toman. Afghanistan: A\$1=100 afghanis. Pakistan: P\$1=100 rupees. Bangladesh: B\$1=100 taka. Sri Lanka: L\$1=100 rupees. Nepal: N\$1=100 rupees. Bhutan: B\$1=100 ngultrum. Maldives: M\$1=100 rufiyaa. Seychelles: S\$1=100 rupees. Mauritius: M\$1=100 rupees. Reunion: R\$1=100 francs. Mayotte: M\$1=100 francs. French Polynesia: F\$1=100 francs. New Caledonia: N\$1=100 francs. Wallis and Futuna: W\$1=100 francs. French Southern Territories: F\$1=100 francs. Saint Pierre and Miquelon: S\$1=100 francs. Guadeloupe: G\$1=100 francs. Martinique: M\$1=100 francs. Guiana: G\$1=100 francs. Suriname: S\$1=100 guilders. Guyana: G\$1=100 dollars. Belize: B\$1=100 dollars. Costa Rica: C\$1=100 colones. El Salvador: S\$1=100 colones. Honduras: H\$1=100 lempiras. Nicaragua: N\$1=100 cordobas. Panama: P\$1=100 balboas. Colombia: C\$1=100 pesos. Venezuela: V\$1=100 bolibolavars. Ecuador: E\$1=100 sucres. Peru: P\$1=100 nuevos soles. Bolivia: B\$1=100 bolivianos. Paraguay: P\$1=100 guaranes. Uruguay: U\$1=100 pesos. Argentina: A\$1=100 pesos. Chile: C\$1=100 pesos. Brazil: R\$1=100 reais. Mexico: M\$1=100 pesos. Central America: C\$1=100 colones. Caribbean: C\$1=100 dollars. South America: S\$1=100 dollars. Africa: A\$1=100 dollars. Asia: A\$1=100 dollars. Europe: E\$1=100 dollars. Oceania: O\$1=100 dollars. Middle East: M\$1=100 dollars. Central Asia: C



**LONDON SHARE SERVICE**

CHEMICALS										ELECTRONIC & ELECTRICAL EQPT - Cont.										EXTRACTIVE INDUSTRIES - Cont.										HEALTH CARE - Cont.										INVESTMENT TRUSTS - Cont.																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																					
Symbol	Price	Chg	Div	Yield	Exch	Symbol	Price	Chg	Div	Yield	Exch	Symbol	Price	Chg	Div	Yield	Exch	Symbol	Price	Chg	Div	Yield	Exch	Symbol	Price	Chg	Div	Yield	Exch	Symbol	Price	Chg	Div	Yield	Exch	Symbol	Price	Chg	Div	Yield	Exch	Symbol	Price	Chg	Div	Yield	Exch																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
ADM A	100.00	0.00	0.00	0.00	0.00	ADM B	100.00	0.00	0.00	0.00	0.00	ADM C	100.00	0.00	0.00	0.00	0.00	ADM D	100.00	0.00	0.00	0.00	0.00	ADM E	100.00	0.00	0.00	0.00	0.00	ADM F	100.00	0.00	0.00	0.00	0.00	ADM G	100.00	0.00	0.00	0.00	0.00	ADM H	100.00	0.00	0.00	0.00	0.00	ADM I	100.00	0.00	0.00	0.00	0.00	ADM J	100.00	0.00	0.00	0.00	0.00	ADM K	100.00	0.00	0.00	0.00	0.00	ADM L	100.00	0.00	0.00	0.00	0.00	ADM M	100.00	0.00	0.00	0.00	0.00	ADM N	100.00	0.00	0.00	0.00	0.00	ADM O	100.00	0.00	0.00	0.00	0.00	ADM P	100.00	0.00	0.00	0.00	0.00	ADM Q	100.00	0.00	0.00	0.00	0.00	ADM R	100.00	0.00	0.00	0.00	0.00	ADM S	100.00	0.00	0.00	0.00	0.00	ADM T	100.00	0.00	0.00	0.00	0.00	ADM U	100.00	0.00	0.00	0.00	0.00	ADM V	100.00	0.00	0.00	0.00	0.00	ADM W	100.00	0.00	0.00	0.00	0.00	ADM X	100.00	0.00	0.00	0.00	0.00	ADM Y	100.00	0.00	0.00	0.00	0.00	ADM Z	100.00	0.00	0.00	0.00	0.00	ADM AA	100.00	0.00	0.00	0.00	0.00	ADM AB	100.00	0.00	0.00	0.00	0.00	ADM AC	100.00	0.00	0.00	0.00	0.00	ADM AD	100.00	0.00	0.00	0.00	0.00	ADM AE	100.00	0.00	0.00	0.00	0.00	ADM AF	100.00	0.00	0.00	0.00	0.00	ADM AG	100.00	0.00	0.00	0.00	0.00	ADM AH	100.00	0.00	0.00	0.00	0.00	ADM AI	100.00	0.00	0.00	0.00	0.00	ADM AJ	100.00	0.00	0.00	0.00	0.00	ADM AK	100.00	0.00	0.00	0.00	0.00	ADM AL	100.00	0.00	0.00	0.00	0.00	ADM AM	100.00	0.00	0.00	0.00	0.00	ADM AN	100.00	0.00	0.00	0.00	0.00	ADM AO	100.00	0.00	0.00	0.00	0.00	ADM AP	100.00	0.00	0.00	0.00	0.00	ADM AQ	100.00	0.00	0.00	0.00	0.00	ADM AR	100.00	0.00	0.00	0.00	0.00	ADM AS	100.00	0.00	0.00	0.00	0.00	ADM AT	100.00	0.00	0.00	0.00	0.00	ADM AU	100.00	0.00	0.00	0.00	0.00	ADM AV	100.00	0.00	0.00	0.00	0.00	ADM AW	100.00	0.00	0.00	0.00	0.00	ADM AX	100.00	0.00	0.00	0.00	0.00	ADM AY	100.00	0.00	0.00	0.00	0.00	ADM AZ	100.00	0.00	0.00	0.00	0.00	ADM BA	100.00	0.00	0.00	0.00	0.00	ADM BB	100.00	0.00	0.00	0.00	0.00	ADM BC	100.00	0.00	0.00	0.00	0.00	ADM BD	100.00	0.00	0.00	0.00	0.00	ADM BE	100.00	0.00	0.00	0.00	0.00	ADM BF	100.00	0.00	0.00	0.00	0.00	ADM BG	100.00	0.00	0.00	0.00	0.00	ADM BH	100.00	0.00	0.00	0.00	0.00	ADM BI	100.00	0.00	0.00	0.00	0.00	ADM BJ	100.00	0.00	0.00	0.00	0.00	ADM BK	100.00	0.00	0.00	0.00	0.00	ADM BL	100.00	0.00	0.00	0.00	0.00	ADM BM	100.00	0.00	0.00	0.00	0.00	ADM BN	100.00	0.00	0.00	0.00	0.00	ADM BO	100.00	0.00	0.00	0.00	0.00	ADM BP	100.00	0.00	0.00	0.00	0.00	ADM BQ	100.00	0.00	0.00	0.00	0.00	ADM BR	100.00	0.00	0.00	0.00	0.00	ADM BS	100.00	0.00	0.00	0.00	0.00	ADM BT	100.00	0.00	0.00	0.00	0.00	ADM BU	100.00	0.00	0.00	0.00	0.00	ADM BV	100.00	0.00	0.00	0.00	0.00	ADM BW	100.00	0.00	0.00	0.00	0.00	ADM BX	100.00	0.00	0.00	0.00	0.00	ADM BY	100.00	0.00	0.00	0.00	0.00	ADM BZ	100.00	0.00	0.00	0.00	0.00	ADM CA	100.00	0.00	0.00	0.00	0.00	ADM CB	100.00	0.00	0.00	0.00	0.00	ADM CC	100.00	0.00	0.00	0.00	0.00	ADM CD	100.00	0.00	0.00	0.00	0.00	ADM CE	100.00	0.00	0.00	0.00	0.00	ADM CF	100.00	0.00	0.00	0.00	0.00	ADM CG	100.00	0.00	0.00	0.00	0.00	ADM CH	100.00	0.00	0.00	0.00	0.00	ADM CI	100.00	0.00	0.00	0.00	0.00	ADM CJ	100.00	0.00	0.00	0.00	0.00	ADM CK	100.00	0.00	0.00	0.00	0.00	ADM CL	100.00	0.00	0.00	0.00	0.00	ADM CM	100.00	0.00	0.00	0.00	0.00	ADM CN	100.00	0.00	0.00	0.00	0.00	ADM CO	100.00	0.00	0.00	0.00	0.00	ADM CP	100.00	0.00	0.00	0.00	0.00	ADM CQ	100.00	0.00	0.00	0.00	0.00	ADM CR	100.00	0.00	0.00	0.00	0.00	ADM CS	100.00	0.00	0.00	0.00	0.00	ADM CT	100.00	0.00	0.00	0.00	0.00	ADM CU	100.00	0.00	0.00	0.00	0.00	ADM CV	100.00	0.00	0.00	0.00	0.00	ADM CW	100.00	0.00	0.00	0.00	0.00	ADM CX	100.00	0.00	0.00	0.00	0.00	ADM CY	100.00	0.00	0.00	0.00	0.00	ADM CZ	100.00	0.00	0.00	0.00	0.00	ADM DA	100.00	0.00	0.00	0.00	0.00	ADM DB	100.00	0.00	0.00	0.00	0.00	ADM DC	100.00	0.00	0.00	0.00	0.00	ADM DD	100.00	0.00	0.00	0.00	0.00	ADM DE	100.00	0.00	0.00	0.00	0.00	ADM DF	100.00	0.00	0.00	0.00	0.00	ADM DG	100.00	0.00	0.00	0.00	0.00	ADM DH	100.00	0.00	0.00	0.00	0.00	ADM DI	100.00	0.00	0.00	0.00	0.00	ADM DJ	100.00	0.00	0.00	0.00	0.00	ADM DK	100.00	0.00	0.00	0.00	0.00	ADM DL	100.00	0.00	0.00	0.00	0.00	ADM DM	100.00	0.00	0.00	0.00	0.00	ADM DN	100.00	0.00	0.00	0.00	0.00	ADM DO	100.00	0.00	0.00	0.00	0.00	ADM DP	100.00	0.00	0.00	0.00	0.00	ADM DQ	100.00	0.00	0.00	0.00	0.00	ADM DR	100.00	0.00	0.00	0.00	0.00	ADM DS	100.00	0.00	0.00	0.00	0.00	ADM DT	100.00	0.00	0.00	0.00	0.00	ADM DU	100.00	0.00	0.00	0.00	0.00	ADM DV	100.00	0.00	0.00	0.00	0.00	ADM DW	100.00	0.00	0.00	0.00	0.00	ADM DX	100.00	0.00	0.00	0.00	0.00	ADM DY	100.00	0.00	0.00	0.00	0.00	ADM DZ	100.00	0.00	0.00	0.00	0.00	ADM EA	100.00	0.00	0.00	0.00	0.00	ADM EB	100.00	0.00	0.00	0.00	0.00	ADM EC	100.00	0.00	0.00	0.00	0.00	ADM ED	100.00	0.00	0.00	0.00	0.00	ADM EE	100.00	0.00	0.00	0.00	0.00	ADM EF	100.00	0.00	0.00	0.00	0.00	ADM EG	100.00	0.00	0.00	0.00	0.00	ADM EH	100.00	0.00	0.00	0.00	0.00	ADM EI	100.00	0.00	0.00	0.00	0.00	ADM EJ	100.00	0.00	0.00	0.00	0.00	ADM EK	100.00	0.00	0.00	0.00	0.00	ADM EL	100.00	0.00	0.00	0.00	0.00	ADM EM	100.00	0.00	0.00	0.00	0.00	ADM EN	100.00	0.00	0.00	0.00	0.00	ADM EO	100.00	0.00	0.00	0.00	0.00	ADM EP	100.00	0.00	0.00	0.00	0.00	ADM EQ	100.00	0.00	0.00	0.00	0.00	ADM ER	100.00	0.00	0.00	0.00	0.00	ADM ES	100.00	0.00	0.00	0.00	0.00	ADM ET	100.00	0.00	0.00	0.00	0.00	ADM EU	100.00	0.00	0.00	0.00	0.00	ADM EV	100.00	0.00	0.00	0.00	0.00	ADM EW	100.00	0.00	0.00	0.00	0.00	ADM EX	100.00	0.00	0.00	0.00	0.00	ADM EY	100.00	0.00	0.00	0.00	0.00	ADM EZ	100.00	0.00	0.00	0.00	0.00	ADM FA	100.00	0.00	0.00	0.00	0.00	ADM FB	100.00	0.00	0.00	0.00	0.00	ADM FC	100.00	0.00	0.00	0.00	0.00	ADM FD	100.00	0.00	0.00	0.00	0.00	ADM FE	100.00	0.00	0.00	0.00	0.00	ADM FF	100.00	0.00	0.00	0.00	0.00	ADM FG	100.00	0.00	0.00	0.00	0.00	ADM FH	100.00	0.00	0.00	0.00	0.00	ADM FI	100.00	0.00	0.00	0.00	0.00	ADM FJ	100.00	0.00	0.00	0.00	0.00	ADM FK	100.00	0.00	0.00	0.00	0.00	ADM FL	100.00	0.00	0.00	0.00	0.00	ADM FM	100.00	0.00	0.00	0.00	0.00	ADM FN	100.00	0.00	0.00	0.00	0.00	ADM FO	100.00	0.00	0.00	0.00	0.00	ADM FP	100.00	0.00	0.00	0.00	0.00	ADM FQ	100.00	0.00	0.00	0.00	0.00	ADM FR	100.00	0.00	0.00	0.00	0.00	ADM FS	100.00	0.00	0.00	0.00	0.00	ADM FT	100.00	0.00	0.00	0.00	0.00	ADM FU	100.00	0.00	0.00	0.00	0.00	ADM FV	100.00	0.00	0.00	0.00	0.00	ADM FW	100.00	0.00	0.00	0.00	0.00	ADM FX	100.00	0.00	0.00	0.00	0.00	ADM FY	100.00	0.00	0.00	0.00	0.00	ADM FZ	100.00	0.00	0.00	0.00	0.00	ADM GA	100.00	0.00	0.00	0.00	0.00	ADM GB	100.00	0.00	0.00	0.00	0.00	ADM GC	100.00	0.00	0.00	0.00	0.00	ADM GD	100.00	0.00	0.00	0.00	0.00	ADM GE	100.00	0.00	0.00	0.00	0.00	ADM GF	100.00	0.00	0.00	0.00	0.00	ADM GG	100.00	0.00	0.00	0.00	0.00	ADM GH	100.00	0.00	0.00	0.00	0.00	ADM GI	100.00	0.00	0.00	0.00	0.00	ADM GJ	100.00	0.00	0.00	0.00	0.00	ADM GK	100.00	0.00	0.00	0.00	0.00	ADM GL	100.00	0.00	0.00	0.00	0.00	ADM GM	100.00	0.00	0.00	0.00	0.00	ADM GN	100.00	0.00	0.00	0.00	0.00	ADM GO	100.00	0.00	0.00	0.00	0.00	ADM GP	100.00	0.00	0.00	0.00	0.00	ADM GQ	100.00	0.00	0.00	0.00	0.00	ADM GR	100.00	0.00	0.00	0.00	0.00	ADM GS	100.00	0.00	0.00	0.00	0.00	ADM GT	100.00	0.00	0.00	0.00	0.00	ADM GU	100.00	0.00	0.00	0.00	0.00	ADM GV	100.00	0.00	0.00	0.00	0.00	ADM GW	100.00	0.00	0.00	0.00	0.00	ADM GX	100.00	0.00	0.00	0.00	0.00	ADM GY	100.00	0.00	0.00	0.00	0.00	ADM GZ	100.00	0.00	0.00	0.00	0.00	ADM HA	100.00	0.00	0.00	0.00	0.00	ADM HB	100.00	0.00	0.00	0.00	0.00	ADM HC	100.00	0.00	0.00	0.00	0.00	ADM HD	100.00	0.00	0.00	0.00	0.00	ADM HE	100.00	0.00	0.00	0.00	0.00	ADM HF	100.00	0.00	0.00	0.00	0.00	ADM HG	100.00	0.00	0.00	0.00	0.00	ADM HH	100.00	0.00	0.00	0.00	0.00	ADM HI	100.00	0.00	0.00	0.00	0.00	ADM HJ	100.00	0.00	0.00	0.00	0.00	ADM HK	100.00	0.00	0.00	0.00	0.00	ADM HL	100.00	0.00	0.00	0.00	0.00	ADM HM	100.00	0.00	0.00	0.00	0.00



**LONDON SHARE SERVICE****LEISURE & HOTELS - Cont**

## OIL EXPLORATION & PRODUCTION

**PROPERTY**

**KEY WORDS:** aging; cognition; memory; personality

1000

[illegible]

Gold Plus Prog R	11826
NK Props	85
SASRI	2594
Shelco	8193
Time Data	76366
Tongaat-Huilel	725

[illegible]

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## OTHER OFFSHORE FUNDS

[illegible]

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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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Brazil up,  
Mexico  
nervous

Stock prices in São Paulo were boosted by optimism following Sunday's inauguration of President Fernando Henrique Cardoso. The Bovespa index was 226 higher at 43,765 by 1 pm in low turnover of just R\$45.6m (\$94.1m).

In his first speech as president, Mr Cardoso reiterated his themes of greater privatisation and open markets to create a more equitable society.

Trading in São Paulo state bank Banespa and Rio de Janeiro state bank Banerj shares was halted after the central bank intervened in the two institutions on Friday. Banespa and Banerj will be under a "temporary special administration," under which the central bank will be in charge of running the banks for at least one year.

## Mexico

Equities opened nervously ahead of President Ernesto Zedillo's address to the nation, expected later yesterday.

The IPC index was down 35.40 at 2,375.66 in early trade with volume at 16m shares.

Renewed speculative pressure hit the peso in intraday trading, weakening the currency by 20 centavos against the dollar.

## EUROPE

## German stocks fall back 1.3% in low turnover

Activity on the Continent was very slow on the new year's first session. Paris and Zurich were closed.

FRANKFURT fell 1.3 per cent in minimal volume during the official session, with dealers noting that Friday's gain of 1.4 per cent had been prompted by the expiry of over-the-counter stock options and year-end window dressing.

The Dax index ended yesterday down 27.13 at 2,079.45.

With the exception of two stocks, Kaufhaus, up DM10 at DM740.00, and Metallgesellschaft, ahead DM3 at DM143.00, all other counters moved down. In the 15th session the Dax closed at 2,079.19.

AMSTERDAM moved forward 2.25 on the AEX index to 477.19, as the dollar's rise in the afternoon triggered late buying. Begemann, the engi-

neering company, was in favour, up Ft 5.70 or 20 per cent to Ft 33.00 following the sale of assets announced before the weekend.

MILAN marked time in very quiet trading, as the market awaited developments later in the week when President Oscar Luigi Scalfaro begins a second round of consultations to resolve the present political crisis. The Comit index rose 3.48 to 535.91.

The president said over the weekend that a majority of parliamentarians were opposed to early elections, a view shared by many investors who would prefer to see an institutional government, headed by a non-political figure which, they believe, could provide the country with a degree of stability in the near term.

STOCKHOLM accelerated as

investors indulged in new year portfolio building. The Affarsvärden general index added 15.50 or 1 per cent at 1,486.30.

Turnover increased to SKr2.6bn from SKr1.9bn, with most of that arising from the purchase by PreussenElektra, of Germany, of 12m "A" shares in Sydskraft, the power generating company. Sydskraft's shares

Wall Street and Toronto were closed yesterday.

rose 4.2 per cent to SKr100.

BRUSSELS closed marginally lower amid light volume. The Bel-20 Index lost 1.79 at 1,887.85.

Cockerill Sambre added Bfr3 at Bfr199 with 33,000 shares changing hands, while Solvay rose Bfr175 to Bfr15.275.

VIENNA recouped early losses to finish little changed

in this trade. The ATX index was finally just 1.07 off at 1,056.31, with nine shares up, nine down and five unchanged. The all-share index firmed 0.32 to 428.96.

January ATX futures stood 3.70 up at 1,058.00.

Wienerberger Baustoffindustrie, the country's largest building materials group, was lower against the trend as the market corrected a Schöps rise on Thursday to close Schöps down at Schö3.845.

VA Technologie, the engineering and technology group, rose on news that it had reached an agreement to sell an engineering unit in Linz. The shares put on 1 per cent at Schö1,08.00.

WARSAW rose 2.7 per cent in stable turnover following a similar advance last Thursday. The WIG index moved up

201.3 to 7,674.4 and the WIG-20 rose 2.4 per cent to 749.7.

The newly introduced parallel market index, the WIR, rose 6.0 per cent to 1,059.5.

Turnover was stable at 39.5m zlotys.

A total of 44 issues advanced, three declined and two were unchanged.

Among the most active, Universal rose 8.7 per cent in turnover of 8.5m zlotys.

Buy orders in Agros, Mostostal-Warszawa, Optimus and Vista were scaled down between 42 and 18 per cent due to excess demand.

ATHENS added 0.5 per cent in light trade.

With the market locked in the 500 to 550 range and turnover low, most analysts did not expect the market to make substantial short-term progress.

The general index gained

4.11 at 873.02 in turnover of DKr2.86bn on 1.2m shares traded. Construction stocks were particularly active.

Turnover fell after institutional investors ended their window dressing for the year-end and block trades were fewer.

ISTANBUL plunged 8 per cent as the US dollar firmed against the local currency.

The composite index shed 2,175.75 to 25,061.39 in turnover of TL2,100bn, the lowest since the end of October.

The inflation rate has also been worrying investors, with December data due on January 4. Ereğli fell TL300 to TL3,200 and industrial conglomerate Transtürk Holding TL225 to TL1,500.

Written and edited by John Pitt and Michael Morgan

Nairobi  
reopens to  
foreigners

Foreign investors allowed back into the Nairobi stock exchange yesterday, for the first time in 30 years, are not expected to rush into the market until foreign exchange control is scrapped and rules barring trade in foreign-owned companies are clarified, *Reuters* reports.

Investors from abroad were said to have expressed surprise at new rules preventing them from buying stock in companies with a majority overseas holding.

Unless bought from foreign shareholders, any individual foreign investor will be allowed to hold a maximum of 2.5 per cent of the total capital that a Kenyan-controlled company has issued on the stock exchange, but combined foreign ownership will be limited to a maximum of 20 per cent of such stock.

The Nairobi stock exchange 20-share index has soared to about 4,500 points from around 3,500 last month when the government said foreign investment would be allowed in the NSE. Economists expect the index to keep rising, buoyed by foreign funds for the first time since 1963.

Capitalised at \$2.2bn, and with 56 listed companies, the Kenyan bourse is the fourth largest in Africa after South Africa, Morocco and Zimbabwe.

## ASIA PACIFIC

## Manila is lifted by demand for property and oil issues

## Roundup

Asia Pacific trading was muted by new year holidays throughout the region.

Tokyo, Hong Kong, Sydney, Wellington, Singapore, Seoul and Bangkok were among the markets that remained closed.

MANILA was lifted by demand for selected property

and oil issues, ahead of a new round of exploratory drilling in the first quarter, and the composite index rose 12.40 to end at 3,932.09 as brokers noted that the market traditionally

Among blue chips, Petron gained 1.2 per cent at 21.75 pesos and PLDT advanced 1.1 per cent to 1,375 pesos.

BOMBAY encountered mild buying by local investors in anticipation of a rise in the

next few days when foreign and Indian mutual funds become active. The BSE 30-share index added 5.19 points at 3,932.09 as brokers noted that the market traditionally

rose ahead of the February national budget in anticipation of concessions to industry.

In the shorter term, analysts were unsure of the outlook, saying it depended on how

Prime Minister P V Narasimha Rao handled his ruling party in regional elections next month, seen as crucial for the continuance of the radical reforms programme.

But the market expected a cabinet reshuffle ahead of the elections, which could force the government to announce a populist national budget.

JAKARTA edged ahead in

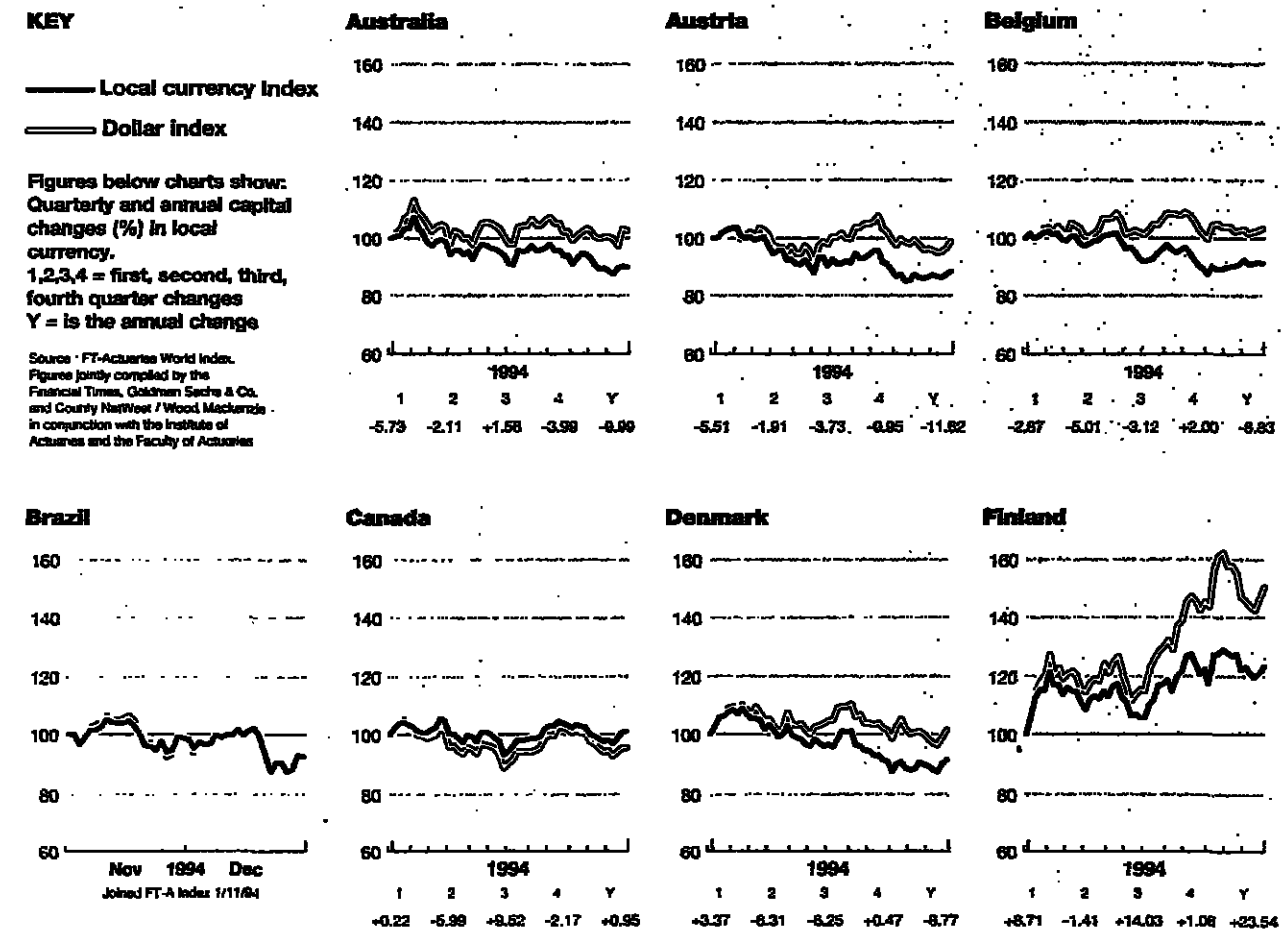
very quiet trade as investors awaited the national budget statement on Thursday. The official index put on 0.5 at 470.14 in turnover of Rp23.18bn.

COLOMBO ended marginally higher on domestic buying in thin trade. The all-share index firmed 3.55 to 990.28. Turnover fell to SLR\$36.47m. KARACHI saw selective buying of mid-weighted and speculative

stocks, but trading volumes remained low in the absence of foreign and institutional demand. The KSE 100-share index rose 19.12 to 10,700.

The government is to allow foreign companies to conduct life insurance business in Pakistan with immediate effect. Commercial Union, of the UK, has become the first with a \$4m capital base.

## HOW THE WORLD MARKETS PERFORMED IN 1994



## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Ltd., Goldman, Sachs & Co. and NatWest Securities Ltd. In conjunction with the Institute of Actuaries and the Faculty of Actuaries.

NATIONAL AND REGIONAL MARKETS	US Dollar Index	Day's Change %	FRIDAY DECEMBER 30 1994					THURSDAY DECEMBER 29 1994					DOLLAR INDEX			
			Round Starting Index	Yen Index	DM Index	Local Currency % chg on day	Gras DM Yield	Dollar Index	Sterling Index	Yen Index	DM Index	Currency Index	52 week High	52 week Low	Year Ago (approx)	
Australia (68)	171.94	-1.5	162.86	108.24	138.31	147.17	-1.3	3.81	174.21	166.61	108.77	140.45	148.14	189.15	161.21	185.08
Austria (18)	122.74	0.1	173.18	115.25	147.28	147.19	0.0	1.10	182.56	175.55	115.03	147.18	147.18	198.08	167.19	185.08
Belgium (30)	158.82	0.1	158.82	106.22	135.73	192.21	0.0	4.18	188.21	159.00	105.90	136.81	132.21	177.04	160.78	185.08
Brazil (28)	163.17	0.1	158.82	106.22	135.73	192.21	0.0	0.69	188.21	159.00	102.75	147.18	147.18	198.08	167.19	185.08
Canada (103)	122.82	0.1	122.82	91.80	104.27	131.43	0.1	2.89	126.92	105.82	91.80	104.27	131.43	131.43	120.64	136.42
Denmark (63)	251.81	-0.5	238.63	158.81	202.91	208.42	-0.5	1.43	253.00	240.51	158.82	203.97	209.54	270.75	236.81	248.88
Finland (24)	185.86	0.0	178.23	117.28	149.85	184.87	0.0	0.76	195.81	179.73	117.44	148.88	184.88	241.41	123.30	128.88
France (102)	163.55	-0.1	154.98	103.14	131.78	136.81	-0.1	3.13	163.55	105.55	103.14	137.48	155.57	178.88	148.88	185.08
Germany (58)	143.31	1.4	155.81	90.38	116.48	115.48	1.3	1.80	141.30	90.38	116.48	115.48	115.48	133.98	128.57	172.88
Hong Kong (69)	328.14	0.0	309.07	205.88	282.82	323.98	0.0	3.82	308.08	205.64	282.82	323.98	323.98	305.98	305.98	478.88
Ireland (14)	208.23	0.2	185.44	130.08	168.18	168.18	0.2	3.40	205.77	185.61	129.85	185.88	187.78	218.07	175.87	184.78
Italy (59)	75.29	2.3	71.35	47.48	80.88	81.22	2.0	0.74	73.57	46.98	80.88	81.22	81.22	97.78	65.87	88.78
Japan (68)	146.73	0.1	146.73	98.98	128.47	98.98	0.2	12.44	146.73	98.98	128.47	98.98	98.98	128.47	128.47	137.88
Malaysia (87)	179.37	0.3	164.29	302.32	308.30	471.43	0.1	1.79	174.78	458.18	301.03	395.17	471.05	621.88	430.71	71.88
Mexico (18)	1418.15	-1.3	1342.03	883.10	1141.18	7825.68	-1.3	1.34	1435.21	1394.35	904.31	1157.55	7728.24	2647.08	1188.49	282.88
Netherlands (19)	216.88	0.1	205.33	138.78	174.77	171.77	0.0	3.38	216.88	205.33	138.78	174.77	171.77	229.30	151.28	186.51
New Zealand (14)	70.45	-0.4	65.77	44.43	58.77	58.44	-0.1	0.50	67.27	44.50	58.77	58.44	58.44	62.05	62.05	67.27
Norway (23)	213.17	1.0	202.01	134.44	171.77	185.71	0.9	1.89	211.06	200.34	132.96	170.15	194.00	213.17	171.77	186.51
Singapore (44)	373.04	-0.4	353.82	235.28	300.61	250.84	-0.7	1.71	374.88	356.19	236.00	292.07	252.40	401.38	234.86	285.08
South Africa (59)	368.71	0.2	318.08	212.25	271.35	289.89	0.1	2.20	338.00	319.42	211.70	278.09	299.64	342.00	205.85	285.08
Spain (58)	131.86	1.9	125.05	83.22	108.33	131.58	1.6	0.44	129.44	83.05	81.54	104.38	104.38	120.44	137.89	142.88
Sweden (31)	231.11	0.8	218.02	145.78	188.24	254.35	0.7	1.57	225.29	217.98	144.48	184.88	222.82	246.51	196.37	185.88
Switzerland (47)	165.19	0.3	158.54	104.18	133.11	134.02	0.0	1.82	164.11	156.98	103.78	132.78	134.02	162.56	149.91	160.78
Thailand (69)	158.15	1.3	148.89	98.75	154.11	154.11	1.1	2.40	158.15	148.44	98.30	125.89	152.03	152.03	151.11	161.21
United Kingdom (204)	194.83	0.3	184.63	122.87	157.00	184.63	0.0	0.44	194.83	122.87	157.00	184.63	184.63	194.83	194.83	194.83
USA (513)	187.76	-0.4	177.83	118.41	151.30	187.76	-0.4	2.98	185.95	179.24	118.41	151.30	187.76	187.76	187.76	187.76
Americas (692)	174.21	-0.4	168.09	108.86	140.38	145.84	-0.4	2.89	174.21	168.28	110.20	141.00	146.43	146.43	146.43	146.43
Europe (708)	188.98	0.8	180.11	108.55	138.15	150.82	0.3	3.11	188.03	150.73	105.82	135.46	150.15	178.88	180.88	180.88
Nordic (118)	224.48	0.4	212.73	141.37	180.89	210.57	0.3	1.40	223.80	212.68	140.86	180.28	209.92	233.91	188.51	180.88
North America (723)	184.16	0.1	184.16	103.82	132.40	107.33	0.1	1.15	184.16	103.82	132.40	107.33	107.33	178.86	144.51	144.51
Europe Ex. UK (518)	184.14	-0.4	174.50	116.13	148.38	183.87	-0.4	1.89	184.14	157.55	116.13	148.38	183.87	154.51	175.14	144.51
Europe Ex. UK (504)	181.35	0.7	143.43	95.45	121.58	130.42	0.5	2.34	181.35	95.45	121.58	130.42	130.42	157.87	127.17	127.17
North America (723)	184.16	0.1	184.16	103.82	132.40	107.33	0.1	1.15	184.16	103.82	132.40	107.33	107.33	178.86	144.51	144.51
Pacific Ex. Japan (309)	228.53	-0.4	228.53	150.24	191.96	208.47	-0.4	2.10	228.10	227.30	150.86	192.78	209.28	246.21	237.70	237.70
World Ex. US (1709)	167.21	0.3	158.65	105.82	134.82	128.50	0.2	3.98	167.21	158.63	105.14	134.63	138.26	178.86	157.01	157.01
World Ex. UK (2018)	170.98	0.0	182.01	107.81	137.78	142.85	0.0	1.20	170.98	107.81	137.78	142.85	142.85	170.98	170.98	170.98
World Ex. Japan (1754)	188.68	0.0	174.02	115.81	147.97	174.75	-0.1	2.38	183.68	174.61	115.74	146.08	174.75	195.20	173.34	186.34
The World Index (2222)	173.07	0.0	164.01	109.15	138.48	148.73	0.0	2.53	173.03	164.48	108.02	138.49	146.77	180.88	166.19	167.21

Source: The Financial Times Limited, Goldman, Sachs and Co. and Westpac Securities Limited, 1987.  
Data from news wire-transmitted for the following markets: Australia, Canada, Denmark, France, Germany, Hong Kong, Italy, Japan, Korea, Malaysia, Mexico, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, Thailand, United Kingdom, USA.

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